



# INVESTOR DAY

## Welcome

Lishan Aklog, MD  
Chairman & CEO

Shaun O'Neil, MBA  
President & COO

December 13, 2023

# Agenda

<b>10:00–10:20am</b>	<b>The Lucid Diagnostics Story</b> <i>Lishan Aklog, MD</i>
<b>10:20–10:30am</b>	<b>A Lifetime of Preventing Cancer Deaths</b> <i>Stan Lapidus</i>
<b>10:30–10:50am</b>	<b>Esophageal Cancer: A Surgeon's Perspective</b> <i>Philip Woodworth, MD</i>
<b>10:50–11:20am</b>	<b>Realizing EsoGuard's Commercial Opportunity</b> <i>Shaun O'Neil, MBA</i>
<b>11:20–11:35am</b>	<b>EsoGuard: Unprecedented Precancer Detection</b> <i>Lishan Aklog, MD</i>
<b>11:35am–12:15pm</b>	<b>Lunch Break</b>
<b>12:15–12:35pm</b>	<b>EsoGuard in My Practice</b> <i>Seper Dezfoli, MD</i>
<b>12:35–1:00pm</b>	<b>Pathway to Profitability</b> <i>Dennis McGrath</i>
<b>1:00–1:20pm</b>	<b>Fireside Chat with Lucid Executive Leaders</b> <i>Suman Verma, MD, PhD, Deepika Lakhani, PhD, Victoria Lee, MD, Natalie Carfora</i>
<b>1:20–1:40pm</b>	<b>Fireside Chat with Physician Experts</b> <i>Seper Dezfoli, MD, Philip Woodworth, MD, Brian deGuzman, MD</i>
<b>1:40–3:00pm</b>	<b>Meet &amp; Greet Reception</b> <i>Gordon Reading Room</i>





# INVESTOR DAY

## The Lucid Diagnostics Story

Lishan Aklog, M.D.  
Chairman & CEO

December 13, 2023



**40**

# 40



## Near death sentences



# 10 of 40

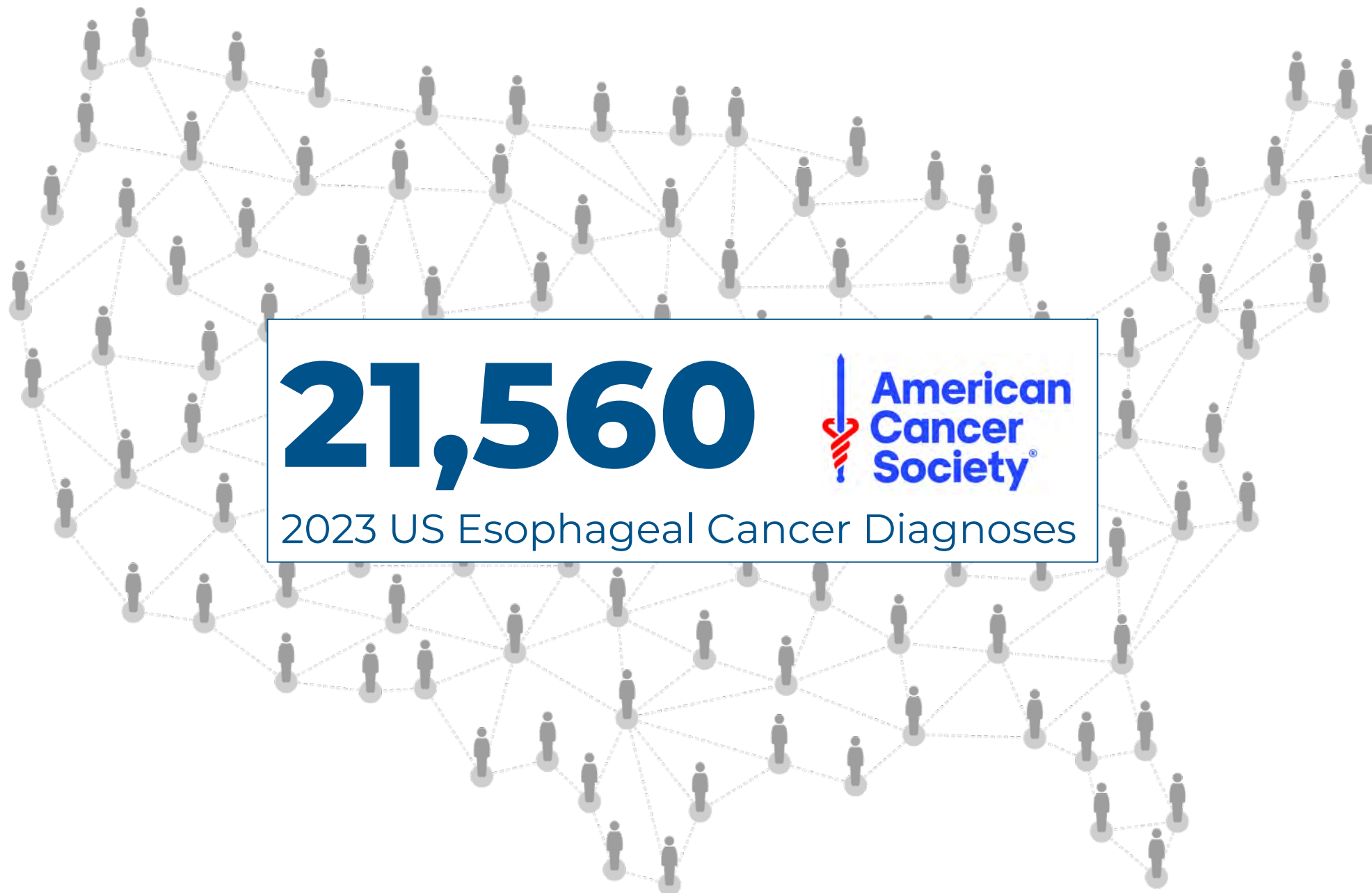


Dead in one year

# 8 of 40



## Still alive after five years



**21,560**

**American Cancer Society**

2023 US Esophageal Cancer Diagnoses





**What if...**



**What if...**

**Cancer**



What if...

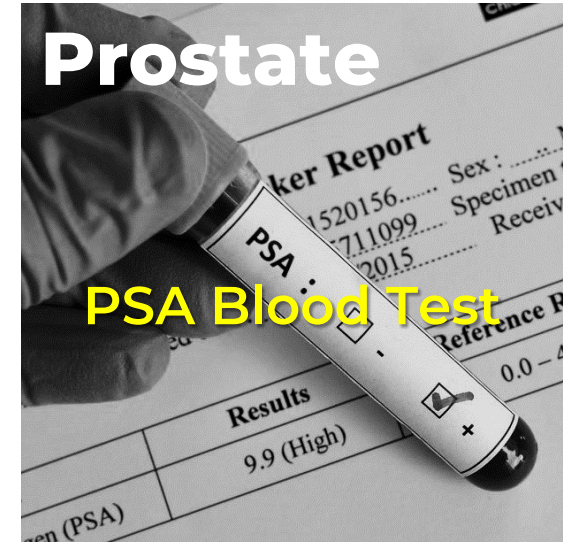
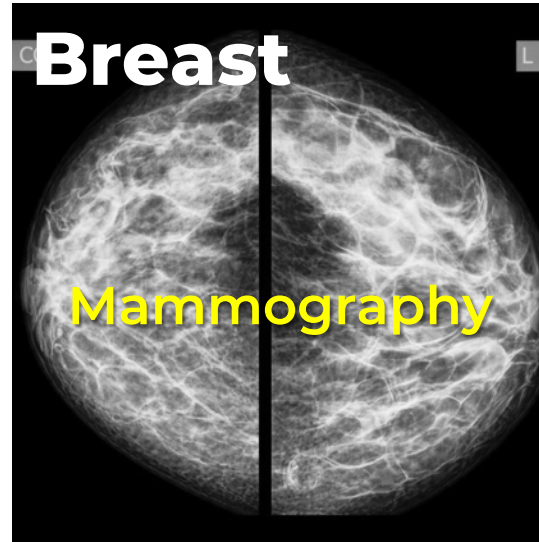
**Cancer**

could be...

**PREVENTED**



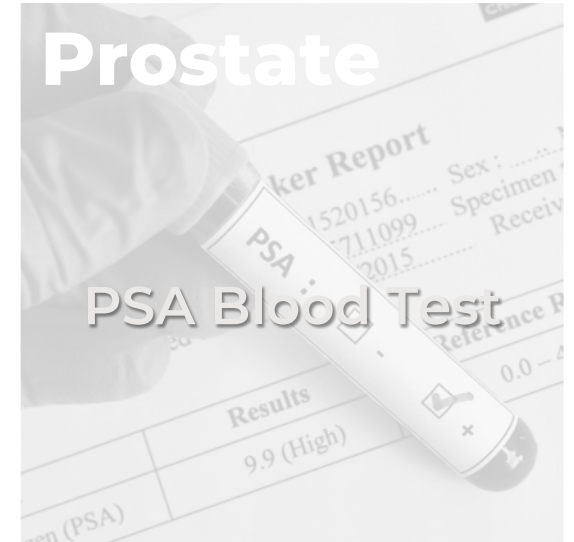
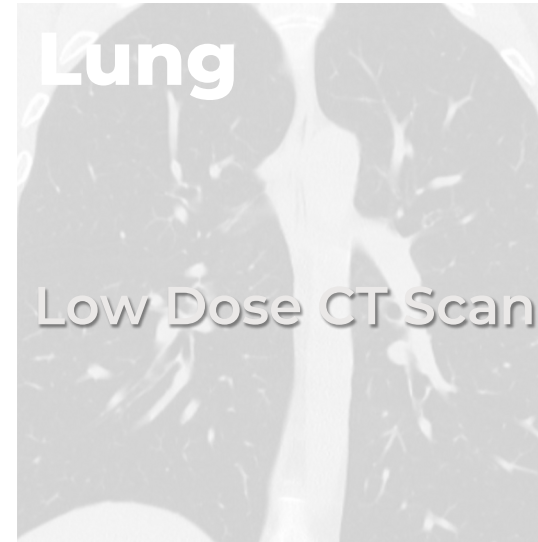
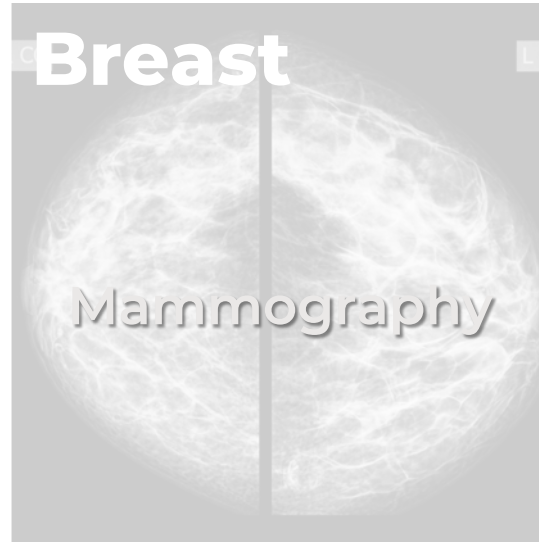
# Early Cancer Detection



# Early Cancer Detection

vs.

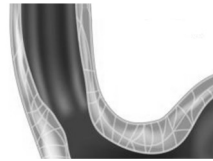
# Cancer PREVENTION



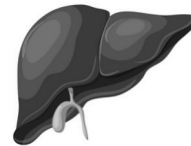
# The Deadly Three



**Pancreatic**



**Esophageal**



**Liver**

## 5-Year Cancer Survival

	Overall	Early Stage
<b>Pancreatic</b>	<b>13%</b>	<b>44%</b>
<b>Esophageal</b>	<b>22%</b>	<b>49%</b>
<b>Liver</b>	<b>22%</b>	<b>37%</b>

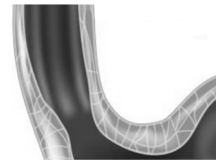
More 2023 deaths than Colorectal and Breast Cancer Combined



# The Deadly Three



**Pancreatic**



**Esophageal**



**Liver**




## 5-Year Cancer Survival

	Overall	Early Stage
Pancreatic	13%	44%
Esophageal	22%	49%
Liver	22%	37%

Need to PREVENT cancer through  
PRECANCER DETECTION to impact survival

# The Deadly Three

## 5-Year Cancer Survival

		Overall	Early Stage
	Pancreatic	13%	44%
	<b>Esophageal</b>	<b>22%</b>	<b>49%</b>
	Liver	22%	37%

**Esophageal PRECANCER can now be detected**



# **Esophageal Cancer**

**CAN be...**

**PREVENTED**



**Lucid**  
diagnostics

**Our Roots**





**Sanford  
Markowitz, MD, PhD**



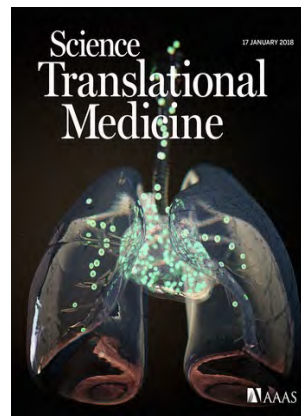
**Amitabh  
Chak, MD**



**Joseph  
Willis, MD**



**Helen  
Moinova, PhD**



SCIENCE TRANSLATIONAL MEDICINE | RESEARCH ARTICLE

CANCER

## Identifying DNA methylation biomarkers for non-endoscopic detection of Barrett's esophagus

Helen R. Moinova,<sup>1</sup> Thomas LaFramboise,<sup>2,3</sup> James D. Lutterbaugh,<sup>1</sup> Apoorva Krishna Chandar,<sup>1</sup> John Dumot,<sup>1</sup> Ashley Faulx,<sup>1</sup> Wendy Brock,<sup>1</sup> Omar De la Cruz Cabrera,<sup>4</sup> Kishore Guda,<sup>2</sup> Jill S. Barnholtz-Sloan,<sup>2</sup> Prasad G. Iyer,<sup>5</sup> Marcia I. Canto,<sup>6</sup> Jean S. Wang,<sup>7</sup> Nicholas J. Shaheen,<sup>8</sup> Prashanti N. Thota,<sup>9</sup> Joseph E. Willis,<sup>2,10,11\*†</sup> Amitabh Chak,<sup>1,2,11\*†</sup> Sanford D. Markowitz<sup>1,2,3,11\*†</sup>



**Who are we?**



**High margin asset with massive market opportunity**

**Well-honed multi-faceted commercial strategy**

**World-class leadership team and board**

**Operationally excellent multidisciplinary field and laboratory team**

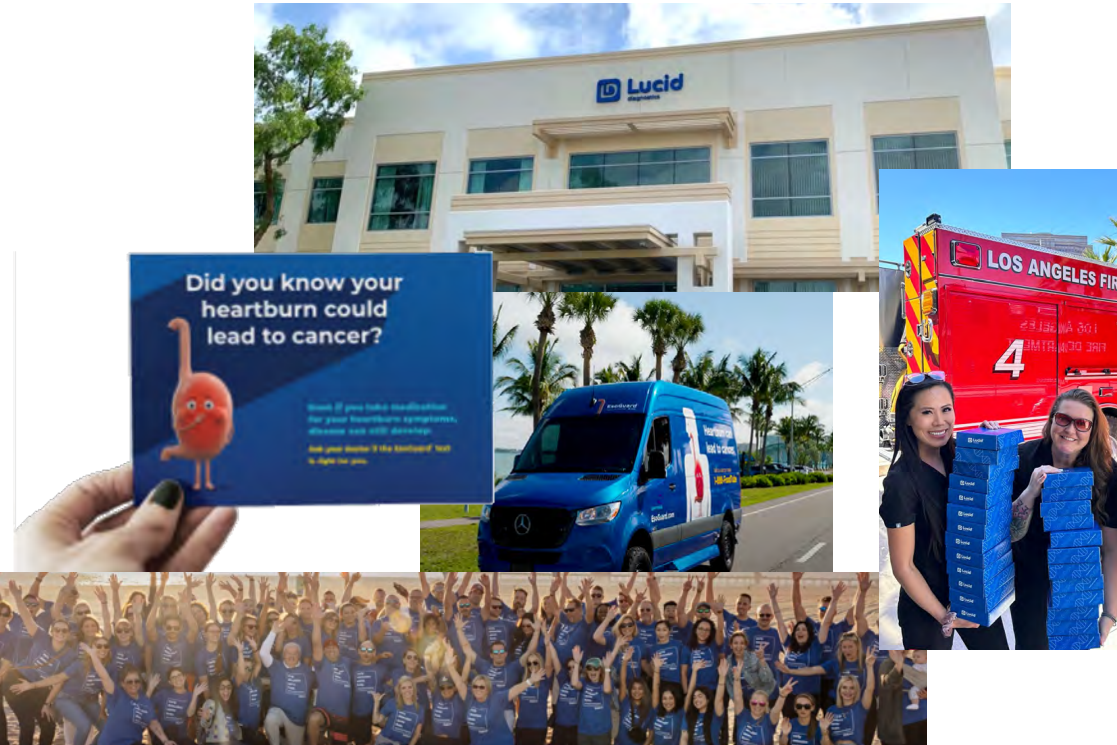
**Committed and passionate physician ambassadors**



**EsoGuard**  
esophageal DNA test



**EsoCheck**  
cell collection device



# 30 Million



# 30 Million

*At-Risk Patients Recommended  
for Precancer Testing*



# 30 Million

*At-Risk Patients Recommended  
for Precancer Testing*

# \$1,938



# 30 Million

*At-Risk Patients Recommended  
for Precancer Testing*

# \$1,938

*Medicare Payment*

**30 Million**

*At-Risk Patients Recommended  
for Precancer Testing*

**\$1,938**

*Medicare Payment*

**~\$60 Billion**

*Total Addressable Market Opportunity*



**30 Million**

*At-Risk Patients Recommended  
for Precancer Testing*

**\$1,938**

*Medicare Payment*

**~\$60 Billion**

*Total Addressable Market Opportunity*

**30 Million**

*At-Risk Patients Recommended  
for Precancer Testing*

**\$1,938**

*Medicare Payment*

**~\$60 Billion**

**90 Percent**

*Gross Margin*



**What have we done  
and what's left to do?**



# Lucid Accomplishments and Near-Term Goals

 **Sales And Marketing Processes**

## COMMERCIAL

Locked down sales and marketing process to secure physician adoption

 **Patient Acquisition Strategy**

Designed and implemented multipronged patient acquisition strategy (LTC, sLTC, mLTC, CYFT)

 **Cell Collection Strategy**

Optimized cell collection training and execution (99% technical success)

 **CLIA/CAP Laboratory**

## LABORATORY

Acquired CLIA/CAP laboratory and successfully transferred assay from contracted lab

 **EsoGuard Performance & Efficiency**

Optimized EsoGuard assay performance and efficiency (<5% QNS, <10d TAT)

 **Target Gross Margin**

Optimized assay and device COGs to achieve 90% GM



# Lucid Accomplishments and Near-Term Goals

## CLINICAL EVIDENCE

**Clinical Validity**

Expanded Clinical Validity evidence beyond STM (BETRNet, Cleveland VA, BE-1) with unprecedented precancer detection

**Clinical Utility**

Published three peer-reviewed Clinical Utility studies with near-perfect concordance

## REIMBURSEMENT

**Revenue Cycle Management**

Upgraded RCM infrastructure resulting in dramatic improvements in claims processing and payment

**Market Access Team**

Strengthened team with new VP, Market Access and VP, Employer Markets

**Medical Policy Coverage**

Leverage CU data to drive medical policy coverage, including pilot programs such as Coverage with Evidence Development (CED)

**Direct Contracting**

Drive direct contracting with self-insured employers and entities to offer EsoGuard as a benefit



**Lucid**  
diagnostics





# Lucid Surgical Perspective

diagnostics

december 2023

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Philip Woodworth, MD FACS

## Esophageal Cancer



**IER SURGERY**  
DENVER, CO



**INSTITUTE OF ESOPHAGEAL  
AND REFLUX SURGERY**

**DENVER, CO**

**Center for Robotic Surgery™**

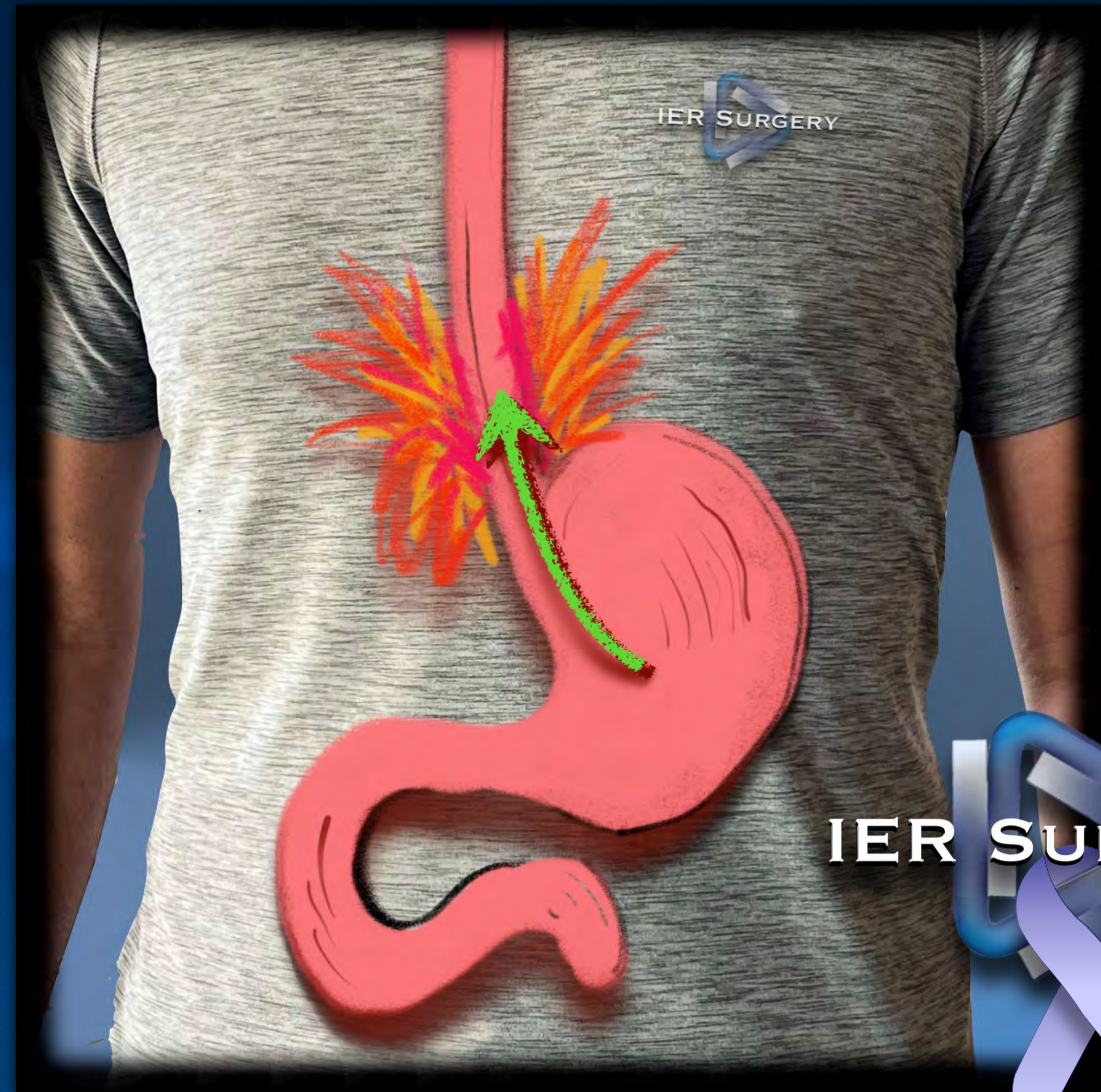
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*At Sky Ridge Medical Center*



# Institute of Esophageal and Reflux Surgery

Partnership of  
Surgeons,  
Advanced Practitioners, &  
Researchers  
focused on  
**FOREGUT DISEASE**





# Institute of Esophageal and Reflux Surgery

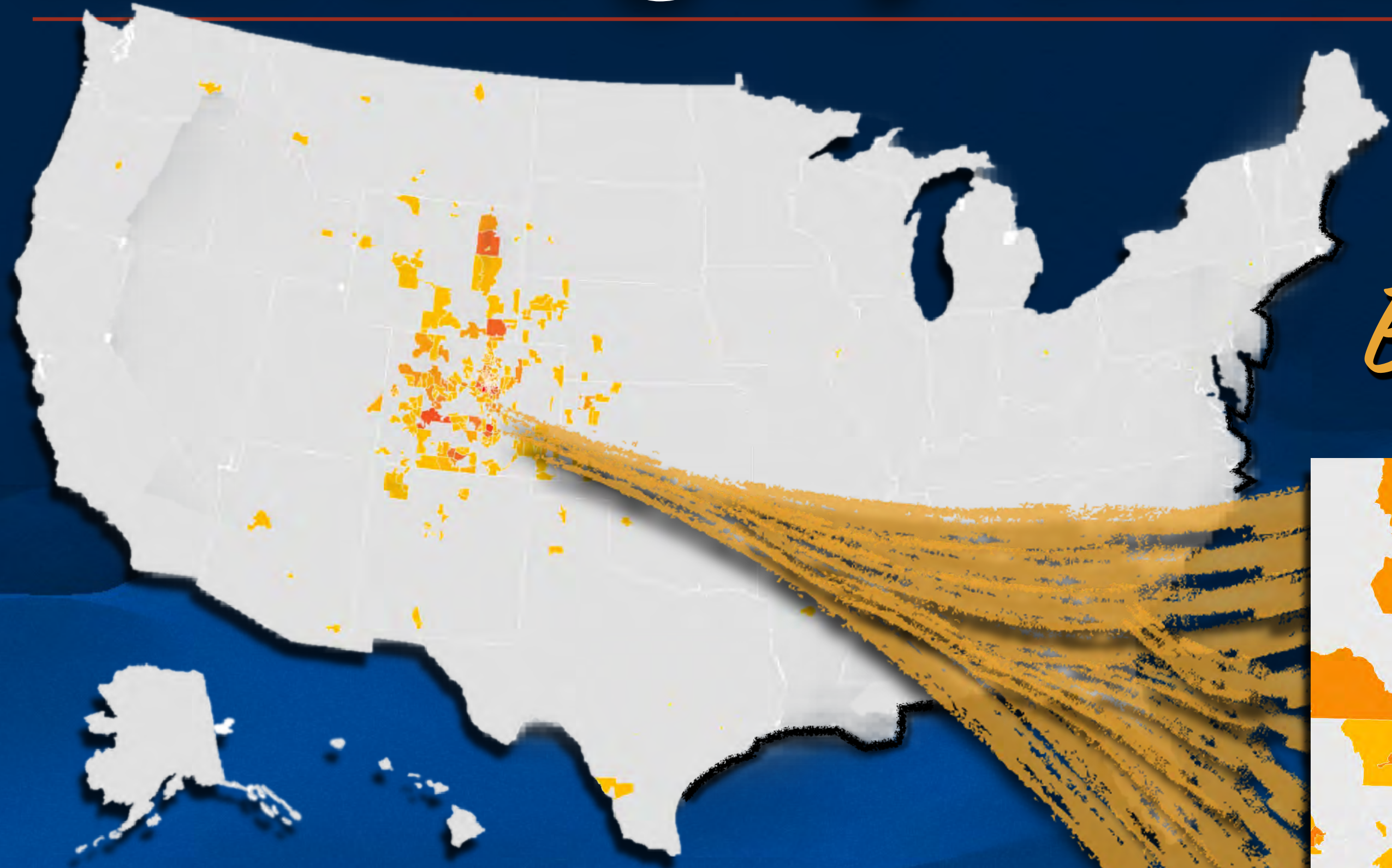
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...there is also a  
therapy dog  
Sienna.

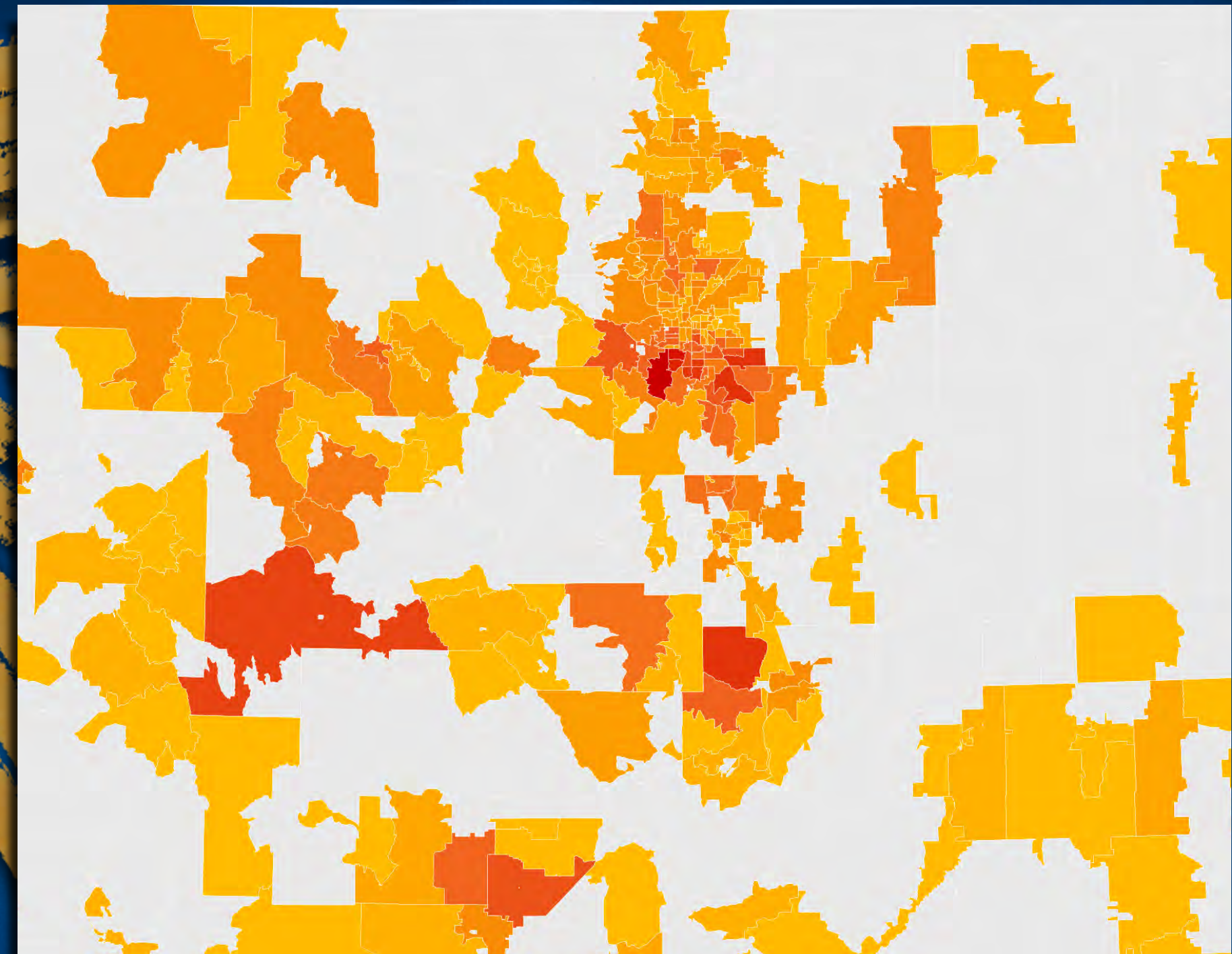




# IER Surgery GERD Referrals



*Beautiful Colorado*





# Objectives

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1. To explain the basics of GERD / Esophageal Cancer
2. To appreciate incidence of GERD / Esophageal Cancer
3. To understand issues with the GERD treatment algorithm
4. To identify an opportunity to improve the algorithm
5. To know the value EsoGuard provides

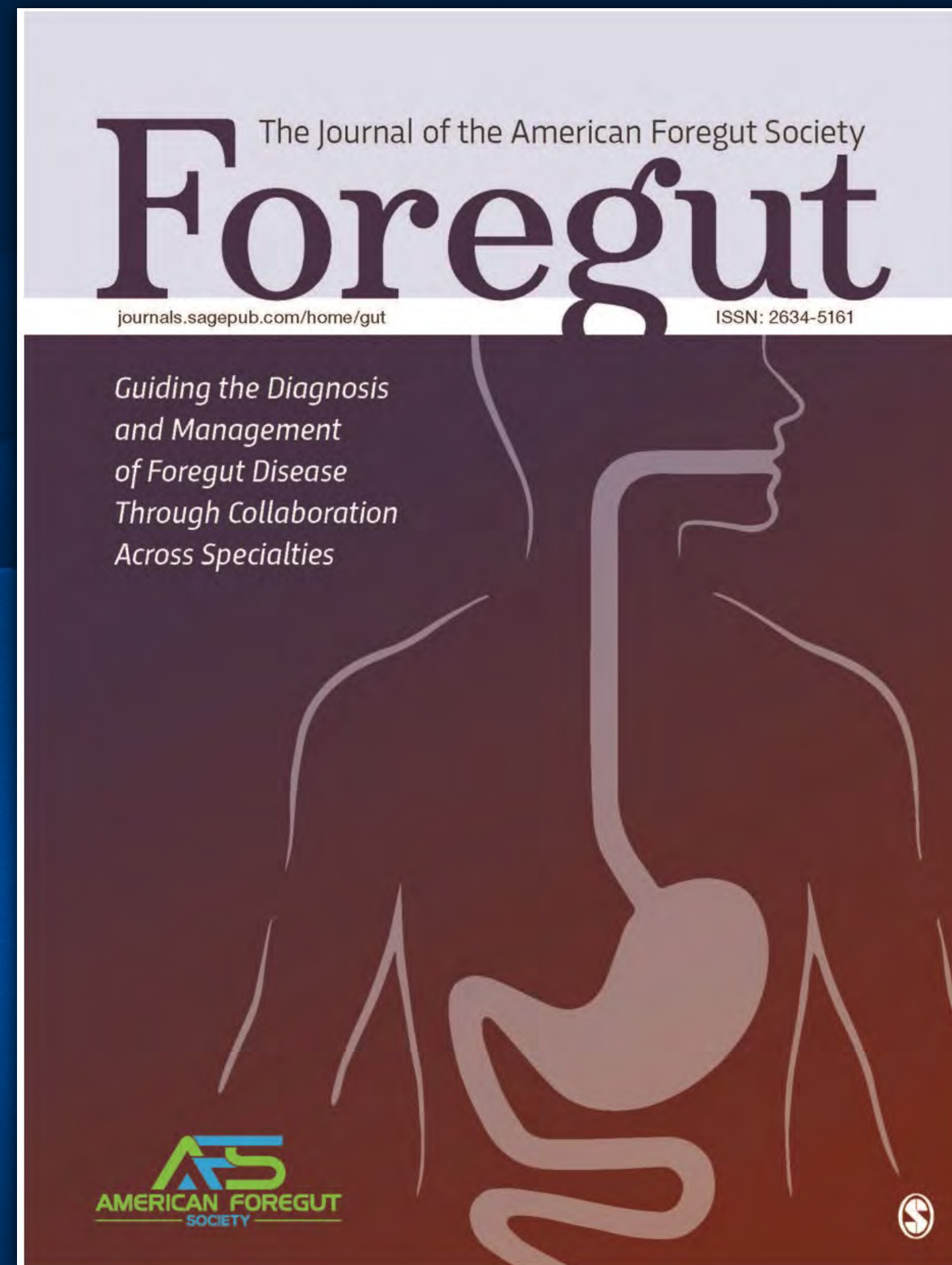


**What is GERD ?**



# GERD is a FOREGUT Disease

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- The **Foregut** is the anterior part of the alimentary canal, from the mouth to the second portion of the duodenum.
- The most common condition driving people to seek health care evaluation is **GERD**.



# GERD Definition

## **Gastroesophageal reflux disease (GERD)**

— a digestive disorder that occurs when acidic stomach juices, or food and fluids back up from the stomach into the esophagus.



# GERD Definition

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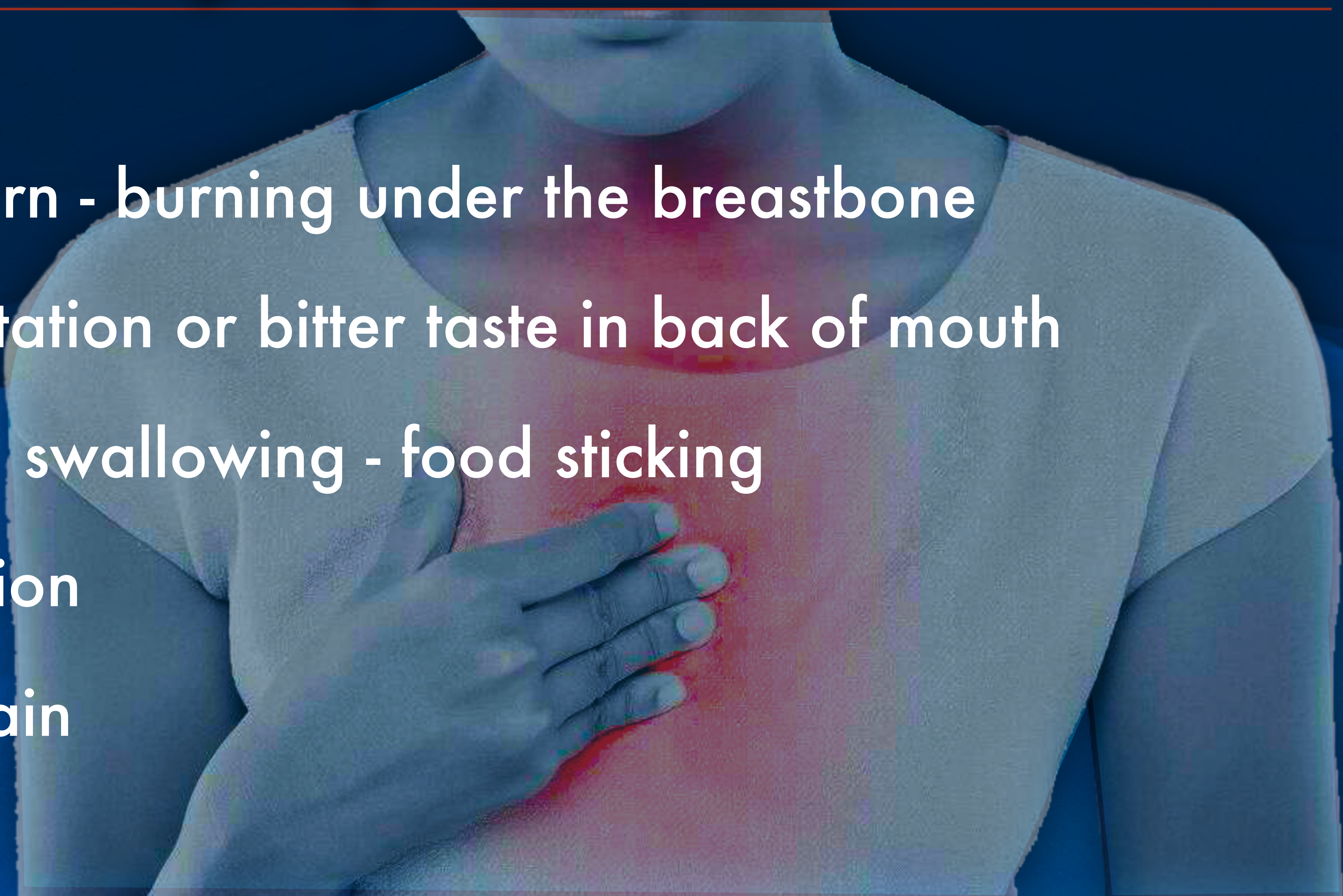


**Key issues is when:**  
-regurgitation of stomach (gastric) contents into the esophagus becomes frequent & severe enough to **impact daily life.**



# Classic Symptoms

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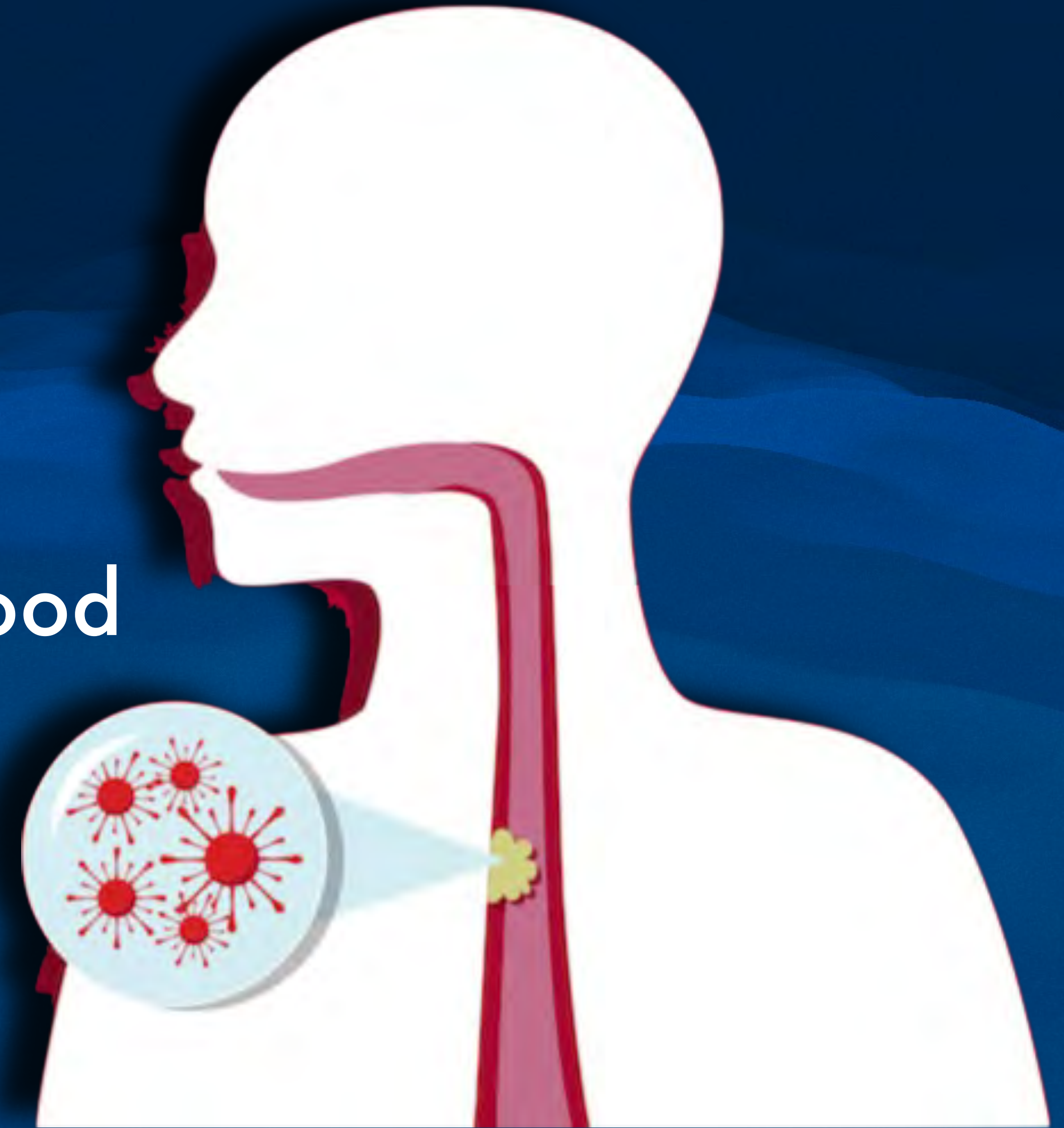
- Heartburn - burning under the breastbone
  - Regurgitation or bitter taste in back of mouth
  - Problem swallowing - food sticking
  - Indigestion
  - Chest pain
- 
- A person is shown from the chest up, wearing a light-colored t-shirt. Their right hand is pressed against their chest, specifically over the area of the heartburn symptoms listed. A red, glowing aura surrounds the chest area, highlighting the location of the symptoms. The background is a dark blue gradient.



# Worrisome Signs

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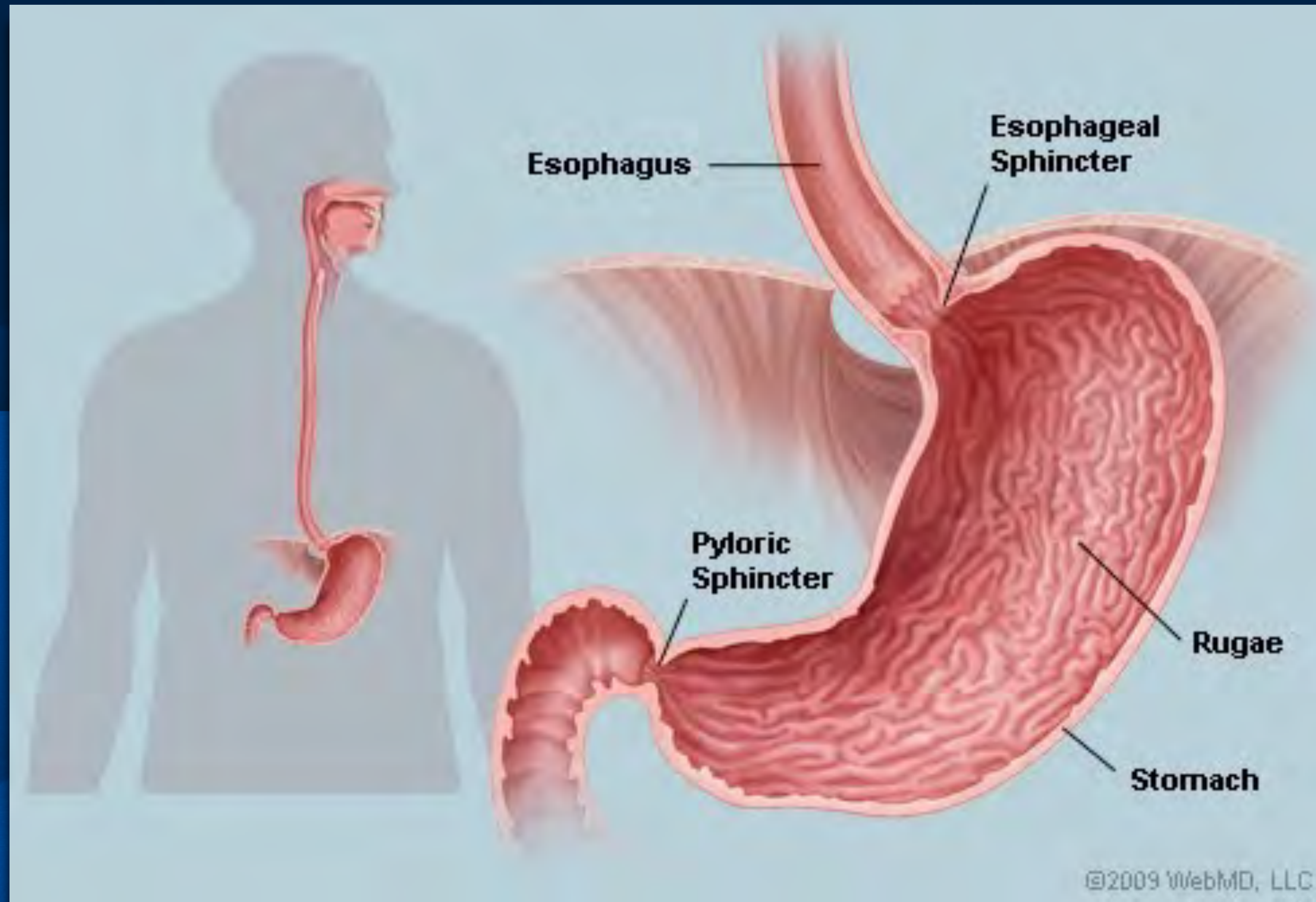
- Unexplained weight loss
- Blood in saliva
- Severe problems swallowing food
- ★ Think - Esophageal Cancer
- ★ LATE signs = poor prognosis





# Anatomy Lesson

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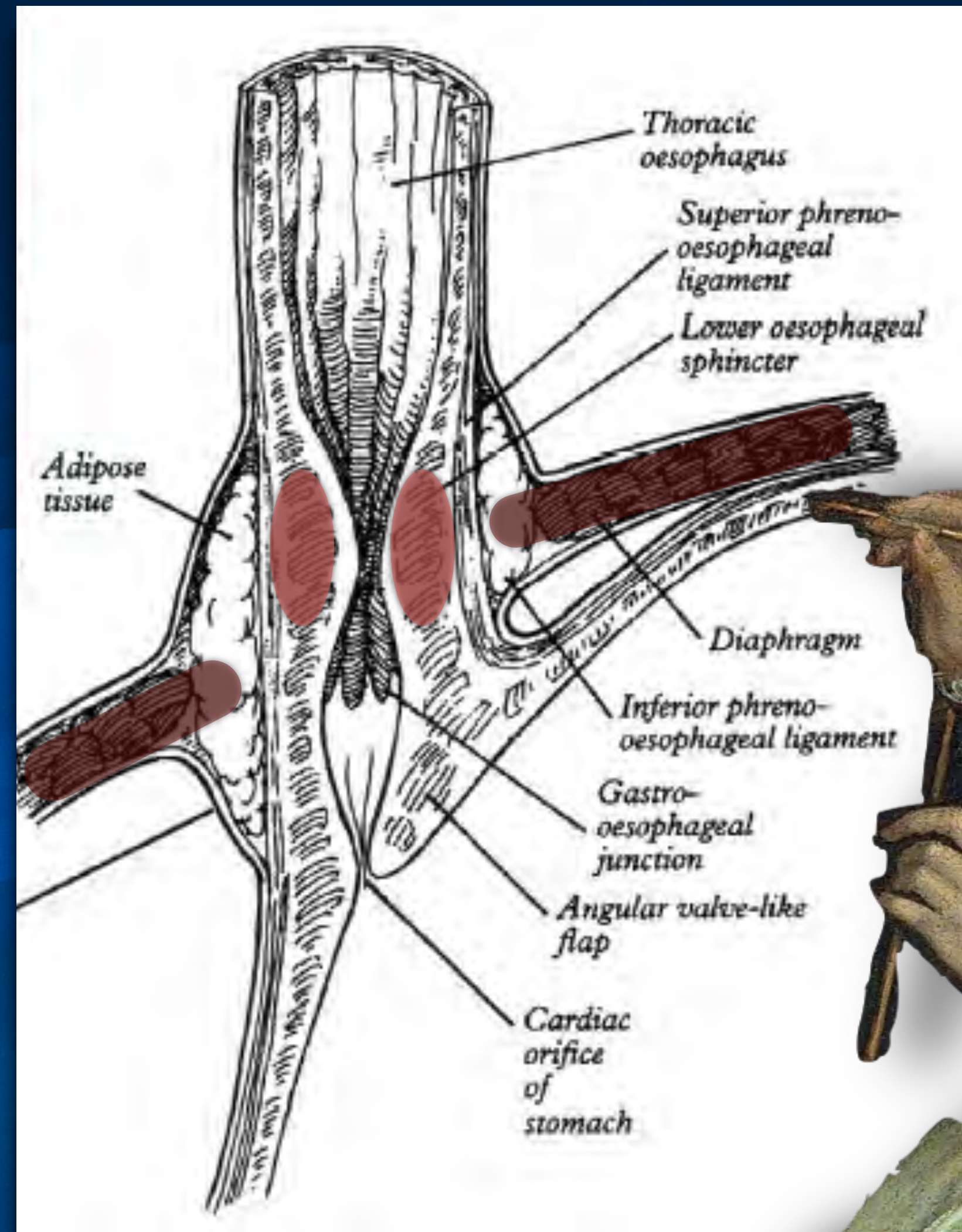


# Anatomy Lesson

## Lower Esophageal Sphincter Mechanism

Two Parts:

- 1) Lower Esophageal Sphincter (LES)
- 2) Diaphragm Pinch





# GERD = Valve Failure

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# LES Valve Works

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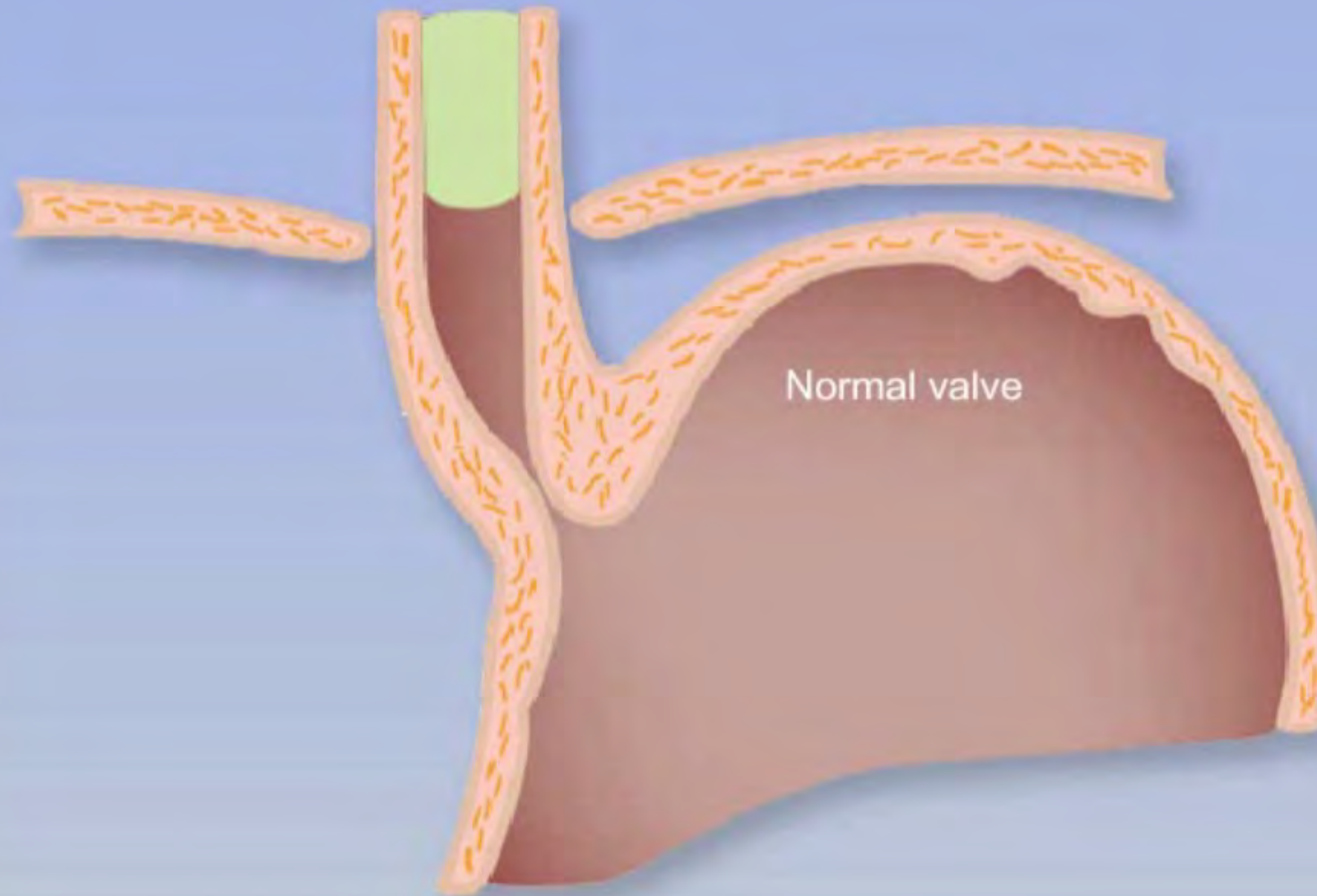


Normal



# LES Valve: Good

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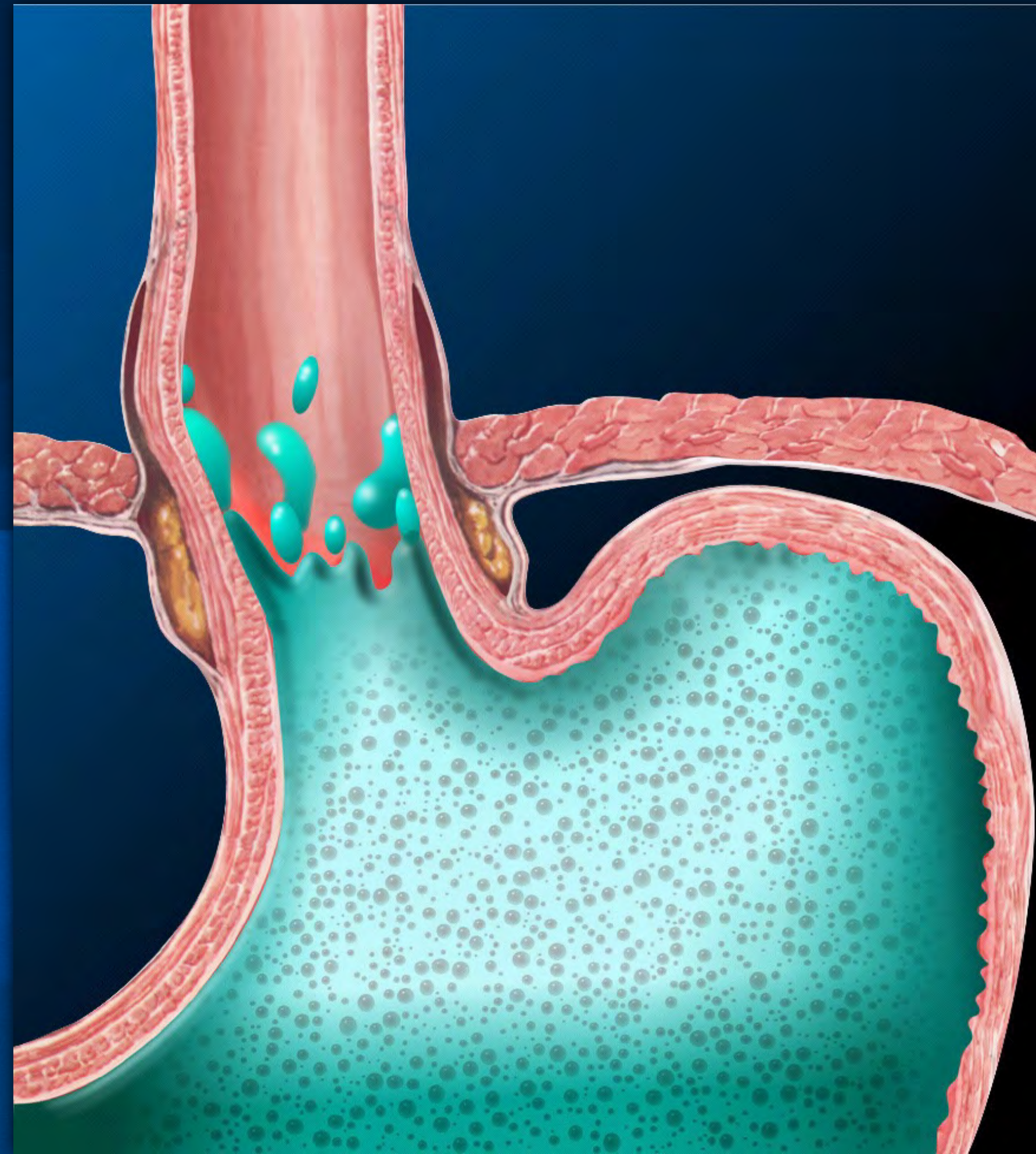


Normal - Lower Esophageal Sphincter



# LES Valve Fails - Reflux

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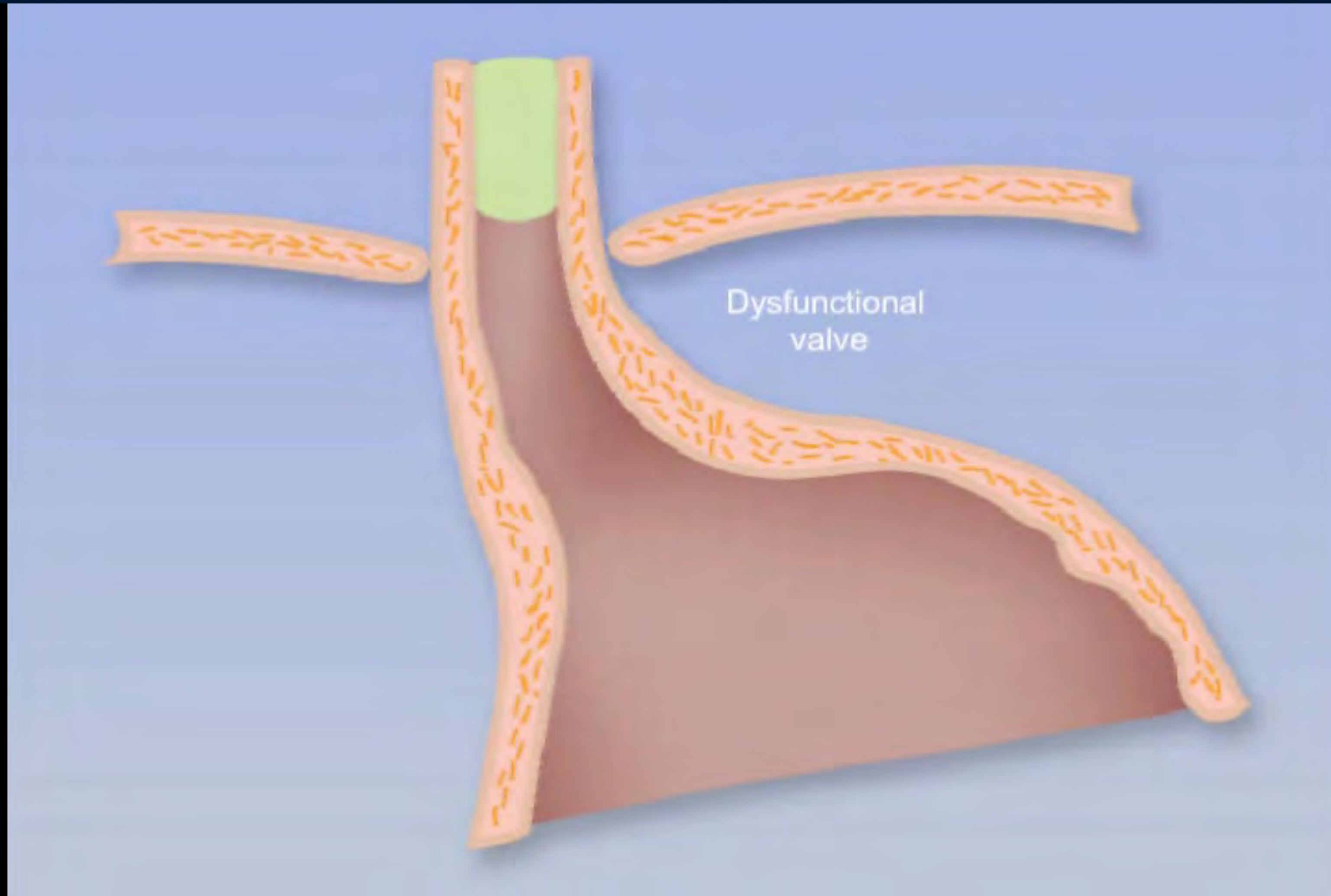


GERD



# LES Valve: Bad

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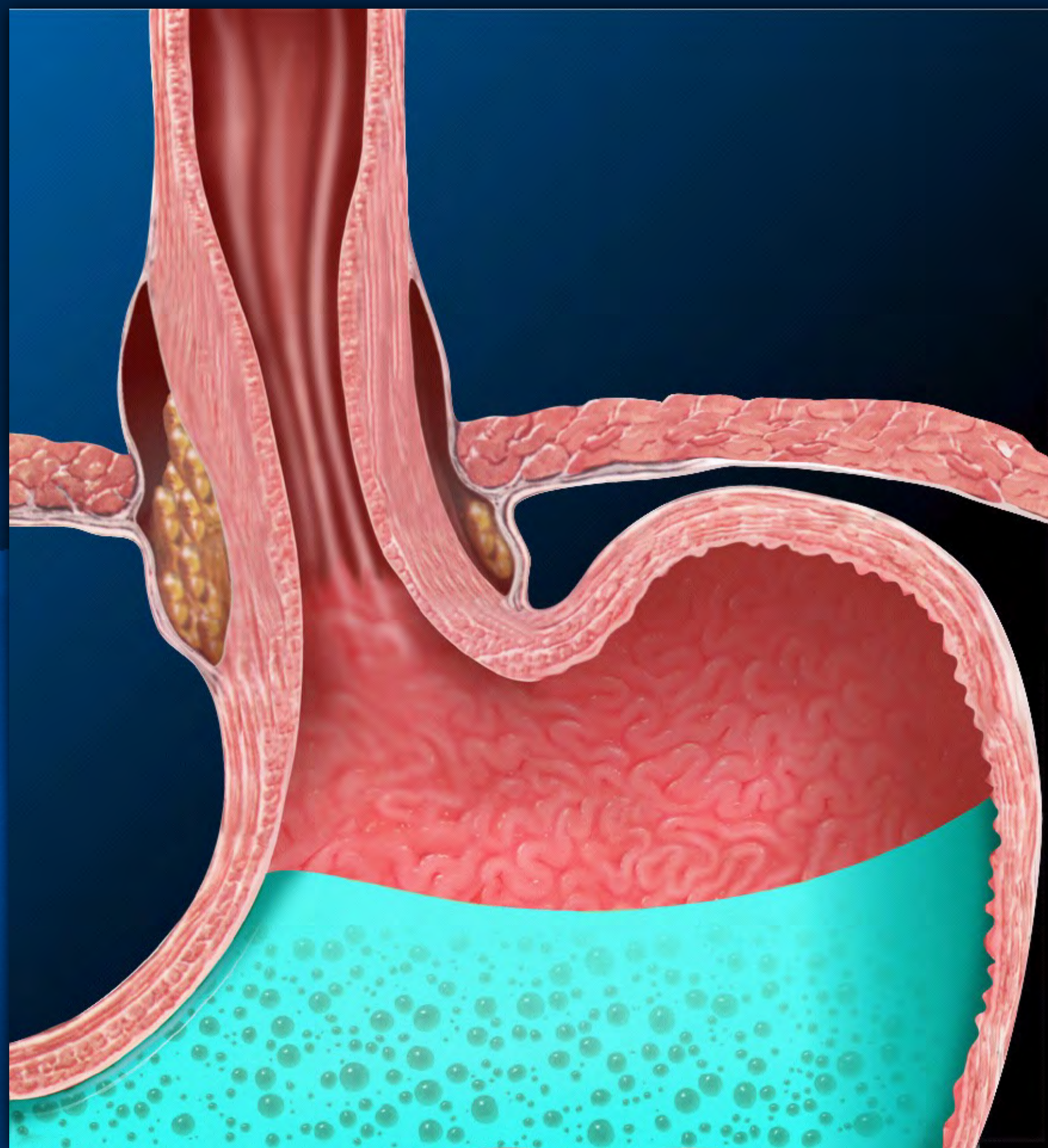


Compromised - Lower Esophageal Sphincter

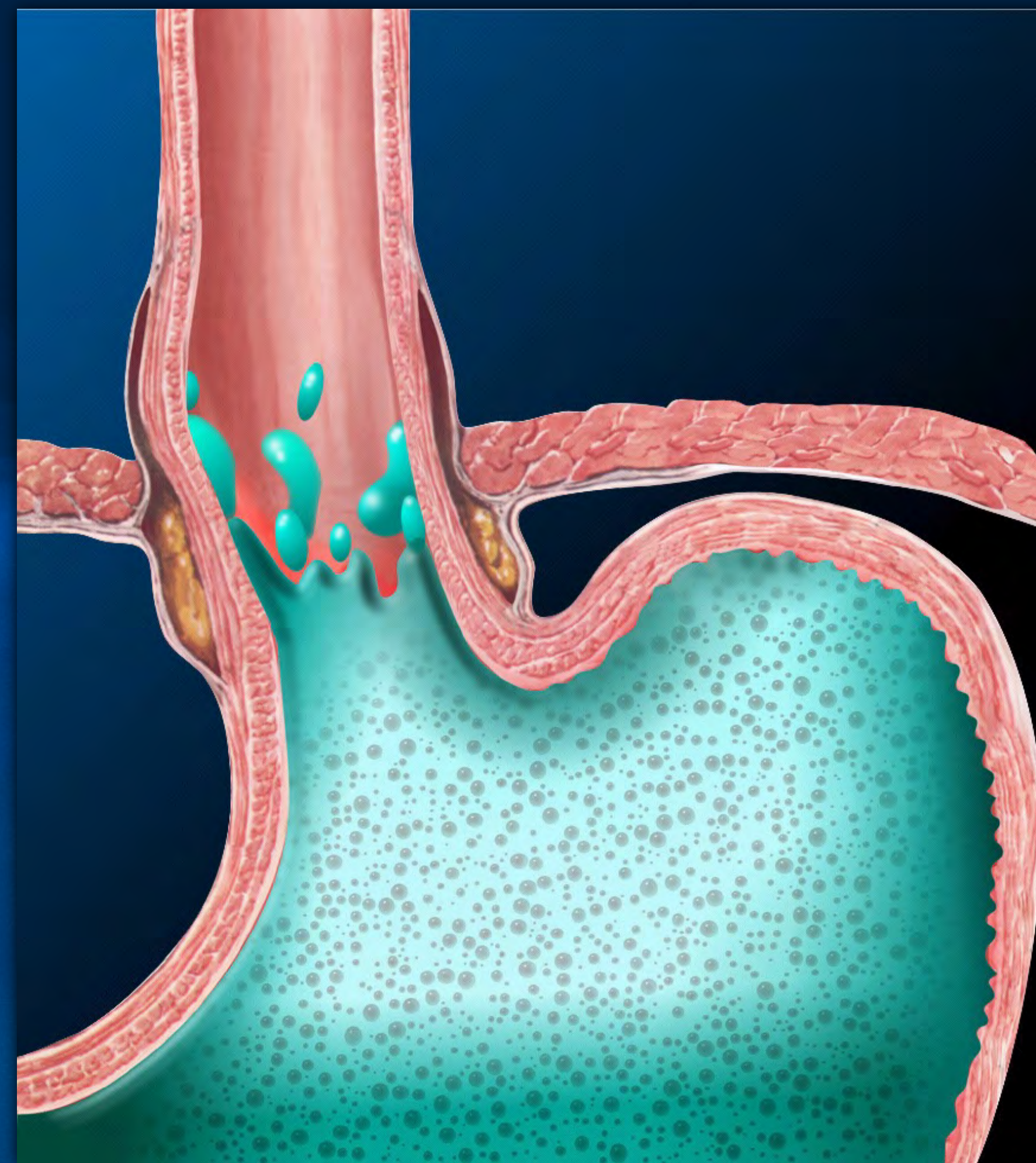


# Side by Side

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Normal



GERD patient



**Where is GERD ?**



# GERD is Everywhere

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# GERD is Everywhere



## North America

Only one of the 15 studies published since the original review reported GERD prevalence in the USA. This was a survey carried out in 2003 among residents aged 20–95 years in Olmsted County, Minnesota, USA (table 1).<sup>8</sup> A bowel-disease questionnaire that included questions assessing reflux symptoms was sent to 4194 individuals, and 2273 questionnaires (54.2%) were completed and returned. A total of 411 individuals (18.1%) had GERD, defined as at least weekly heartburn and/or regurgitation. This prevalence estimate is similar to that reported in papers published in 1997 and 1999 assessing the same underlying population (approximately 20% in both

**...prevalence of GERD in the USA to be 18.1-27.8% ...**

80% overall in the USA<sup>12</sup>), and is sociodemographically similar to the US white population. Another paper included in the 2005 review reported the prevalence of at least weekly heart-burn and/or regurgitation in an employed population in the southern USA to be 27.8%.<sup>13</sup> Taken together, the four studies that reported the prevalence of GERD defined as at least weekly heartburn and/or regurgitation (not heartburn and regurgitation separately) in the original review and the updated searches show the prevalence of GERD in the USA to be 18.1%–27.8% (sample size-weighted mean 19.8%).”

El-Serag HB, Sweet S, Winchester C, et al. Update on the epidemiology of gastro-oesophageal reflux disease: a systematic review. Gut. 2014. 63(6): 871-80.



# GERD is Everywhere

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# GERD is Everywhere

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The advertisement features a large purple box of Prilosec OTC on the left. The box has a glowing blue oval in the center containing the brand name "Prilosec" in white and "OTC" in yellow below it. Above the name are five yellow stars. A yellow banner at the bottom of the box reads "Treats FREQUENT Heartburn!". On the right, a man wearing a plaid shirt and a cap with "GET IT DONE" on it holds a small box of Prilosec OTC. Text next to him reads "LARRY THE CABLE GUY, ACTUAL USER".

**Prilosec**  
**OTC**<sup>®</sup>

Treats **FREQUENT** Heartburn!

LARRY THE  
CABLE GUY,  
ACTUAL USER



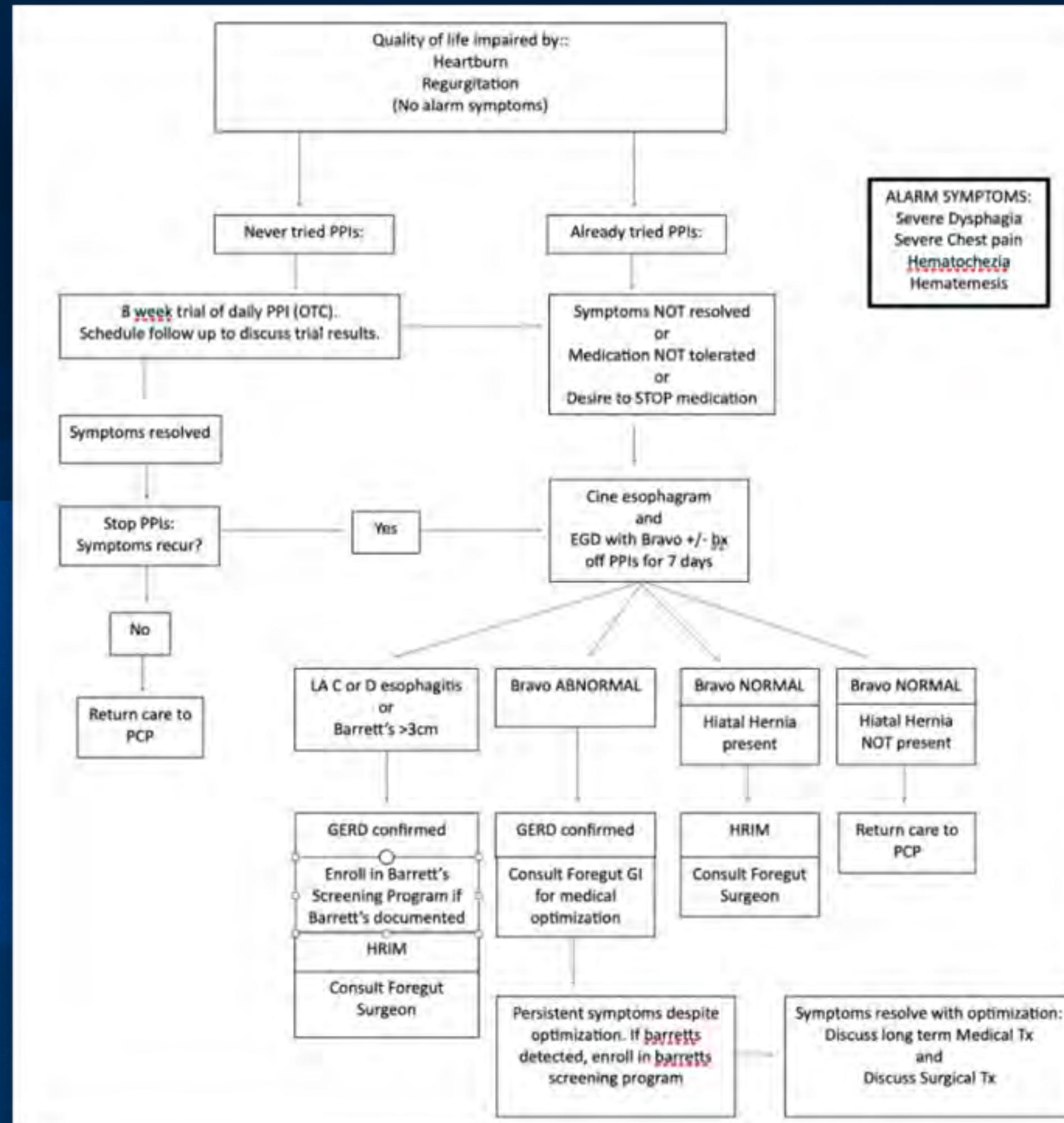
**How are we managing  
GERD ?**



**We're NOT !**

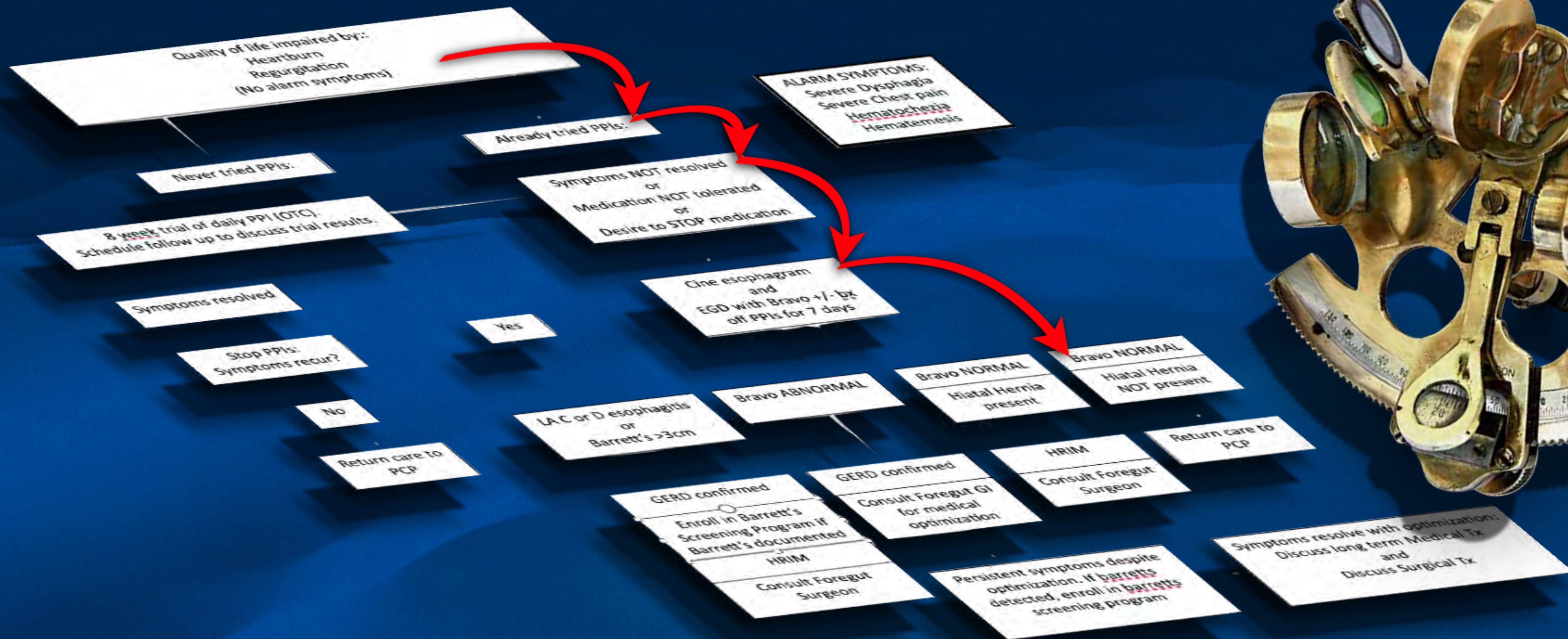


# GERD Algorithm





# GERD is Complex to Navigate





# Patients - Self Directed

The Pharmacy





# OTC Medications

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# Primary Care Physicians

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# Lifestyle Modifications

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- NO Alcohol
- NO Caffeine
- NO Chocolate
- Don't eat late
- Sleep Sitting Up
- Lose Weight
- Stop Smoking





# Long wait for GI

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# Easier to write a Rx

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# GERD is HUGE Drug Market

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AT a minimum:

- 113 million PPI Rx's filled globally<sup>1</sup>
- \$13 billion sales worldwide<sup>2</sup>
- US alone - 21 million people<sup>3</sup>



1. Madanick RD. Proton pump inhibitor side effects and drug interactions: much ado about nothing? Cleve Clin J Med, 2011. 78(1): p. 39-49.

2. Katz MH. Failing the acid test: benefits of proton pump inhibitors may not justify the risks for many users. Arch Intern Med, 2010. 170(9): p. 747-8.

3. El-Serag HB, Sweet S, Winchester CC, Dent J. Update on the epidemiology of gastroesophageal reflux disease: a systematic review. Gut. 2014;63(6):871-880.



# Not really fixing the problem

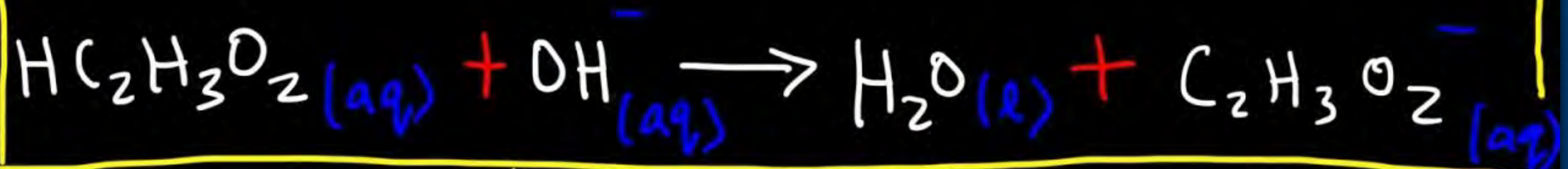
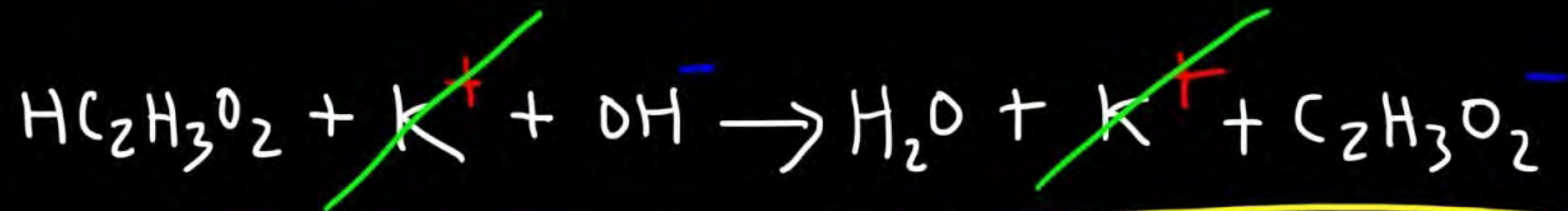
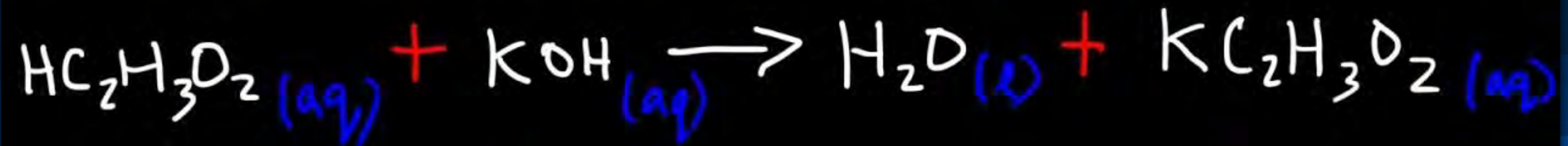
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# Better Living via Chemistry

## Acid Base Neutralization





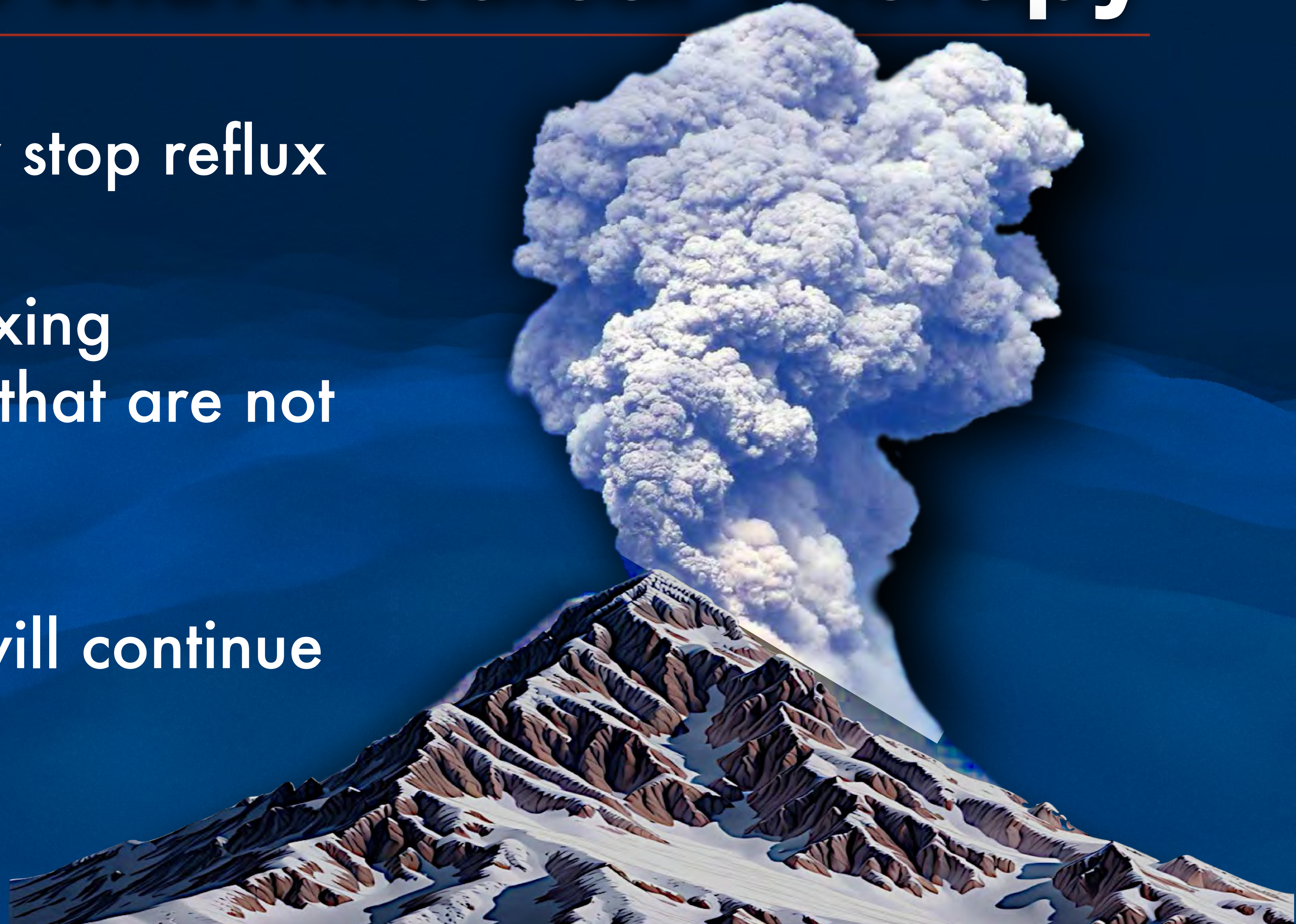
# Problems with Medical Therapy

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Doesn't actually stop reflux

- you keep refluxing stomach liquids that are not acidic

- regurgitation will continue





# High Dissatisfaction

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American Gastrointestinal Association Clinical Guidelines 2022 - as many as half of suspected GERD patients get no relief from acid suppression.

Studies also indicate that 40-50% of patients are dissatisfied with the results of medical therapy for GERD.



# Problems with Medical Therapy

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Doesn't stop progression to Esophageal Cancer





# Progression to Cancer

Gastroesophageal  
Reflux (GERD)

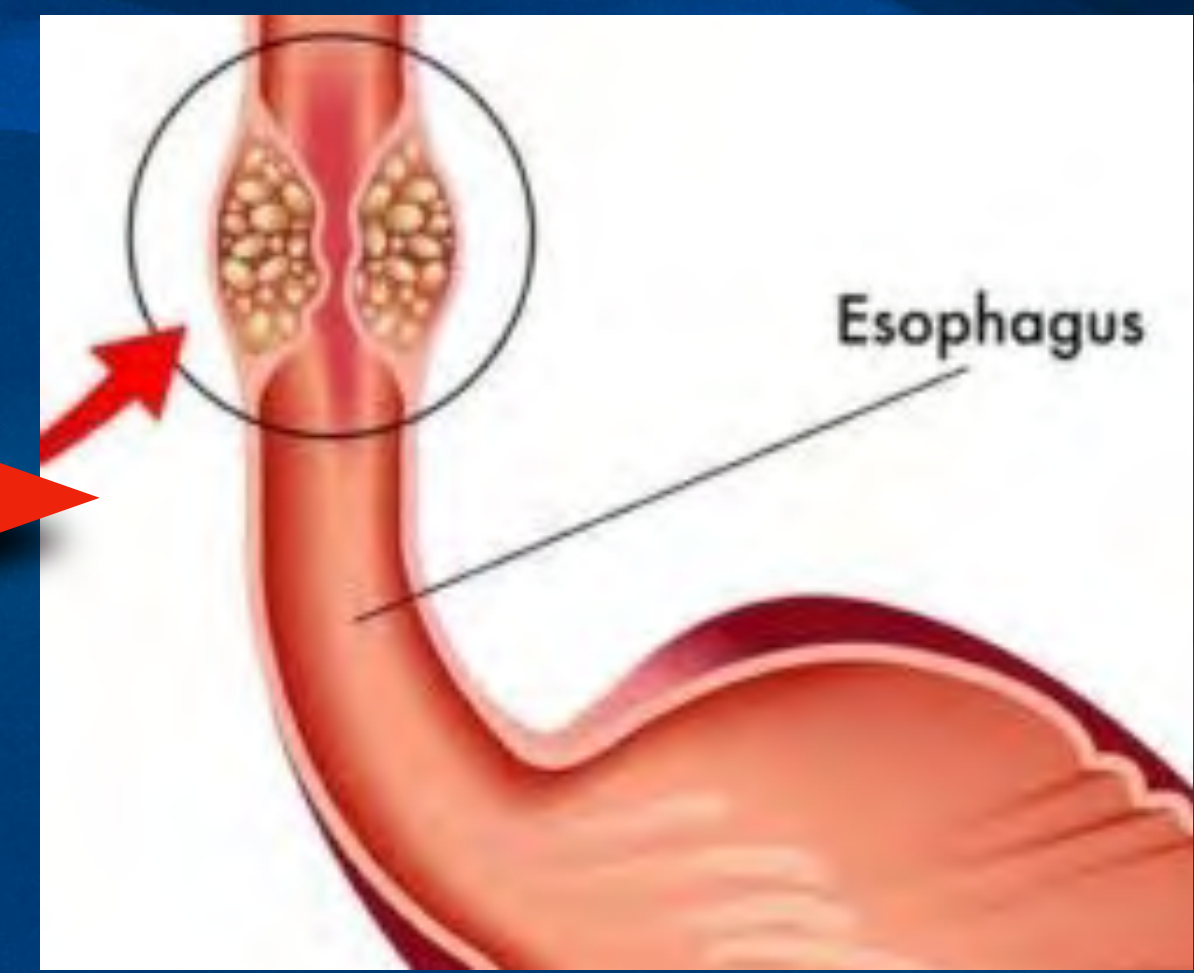
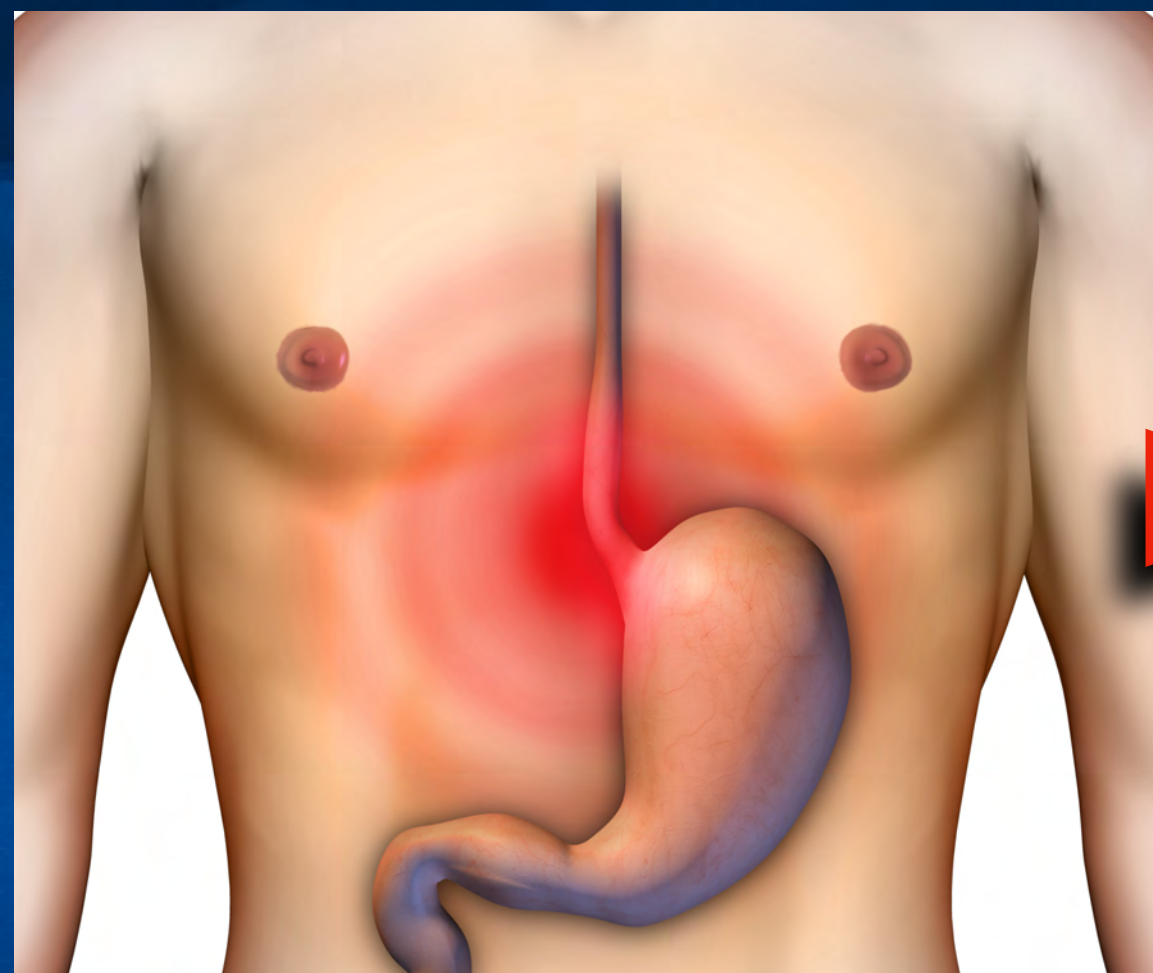
Nondysplastic  
Barrett's Esophagus  
(NDBE)

Dysplastic Barrett's  
Esophagus (LGD, HGD)

Esophageal  
Adenocarcinoma  
(EAC)

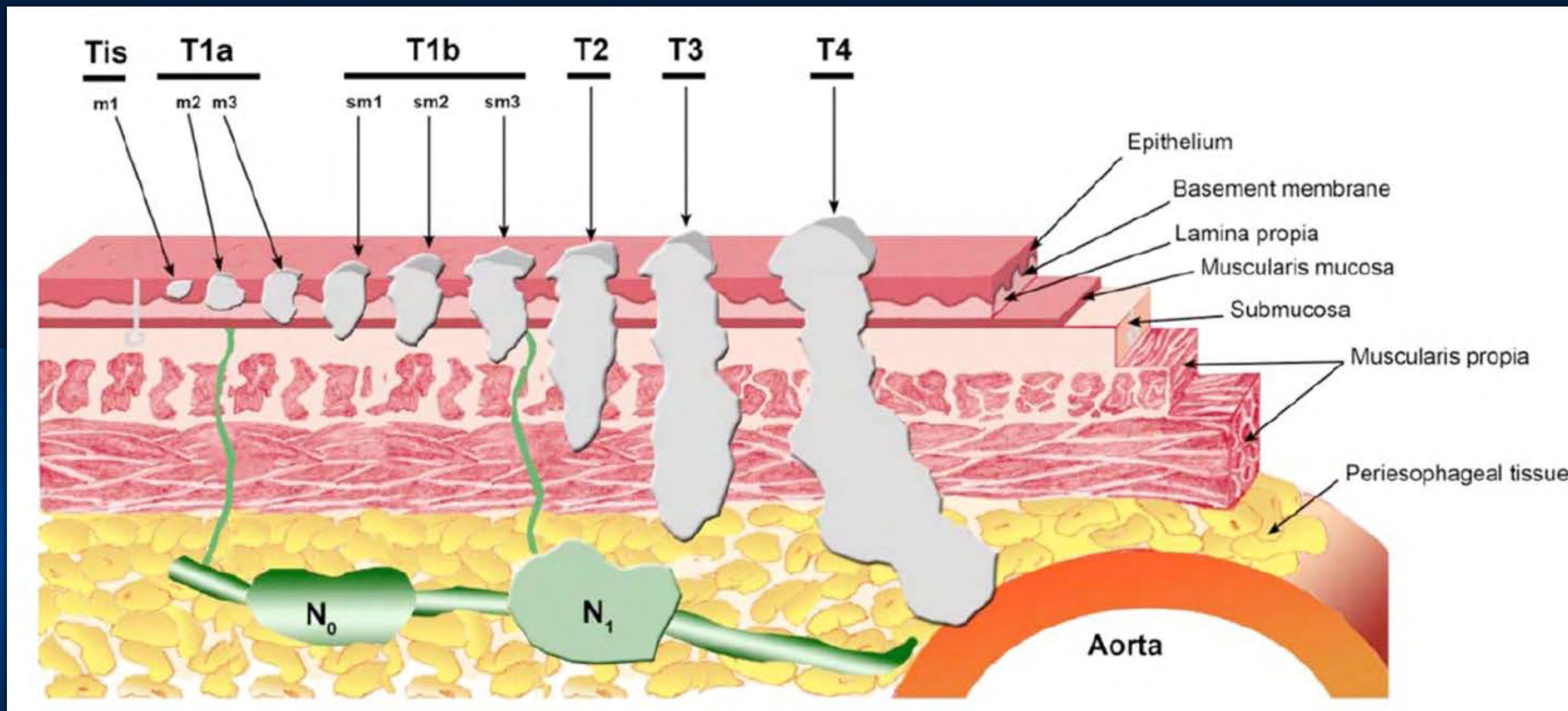
PRECANCER

CANCER



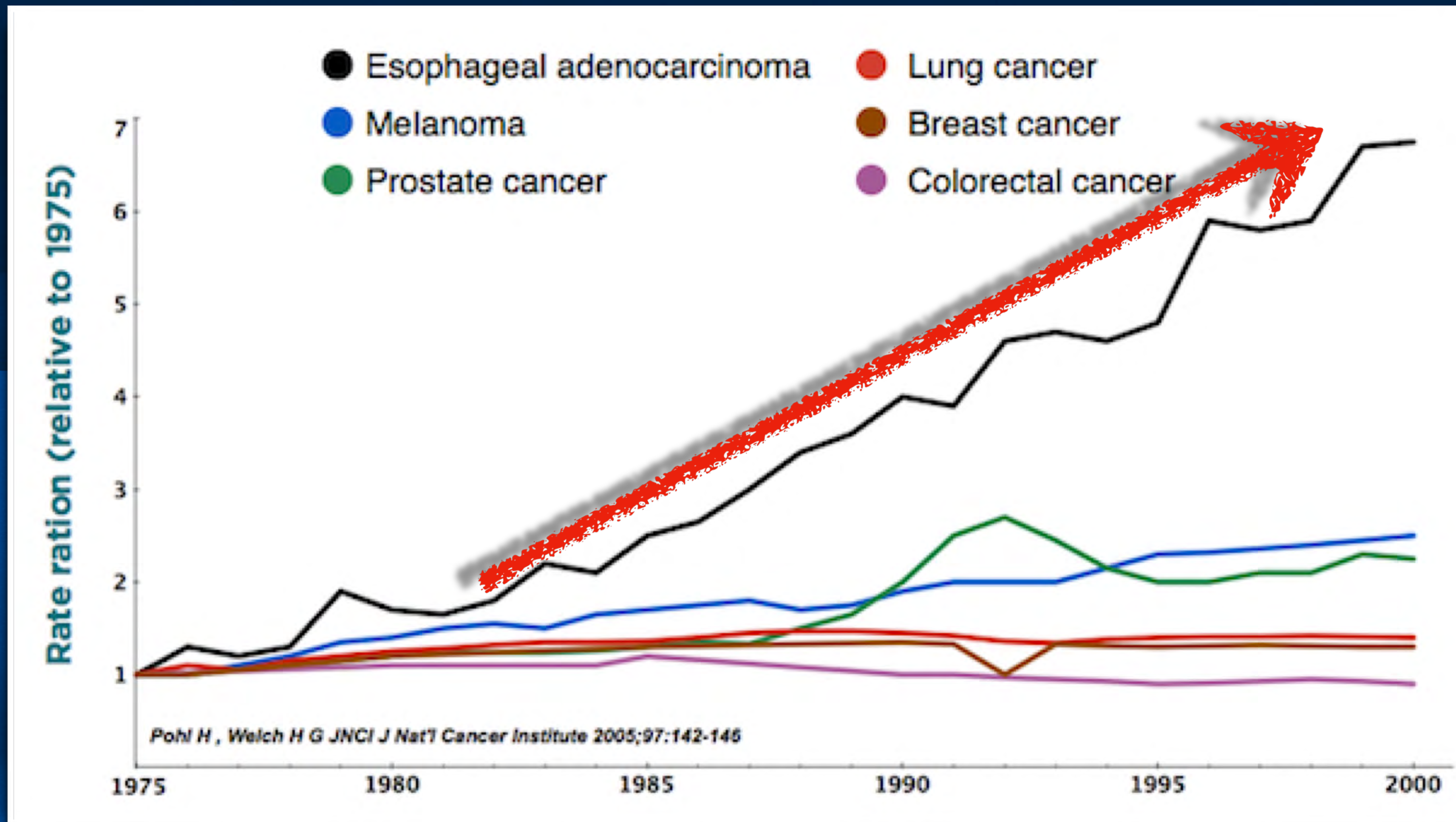


# Progression of Cancer





# Incidence of Esophageal Cancer

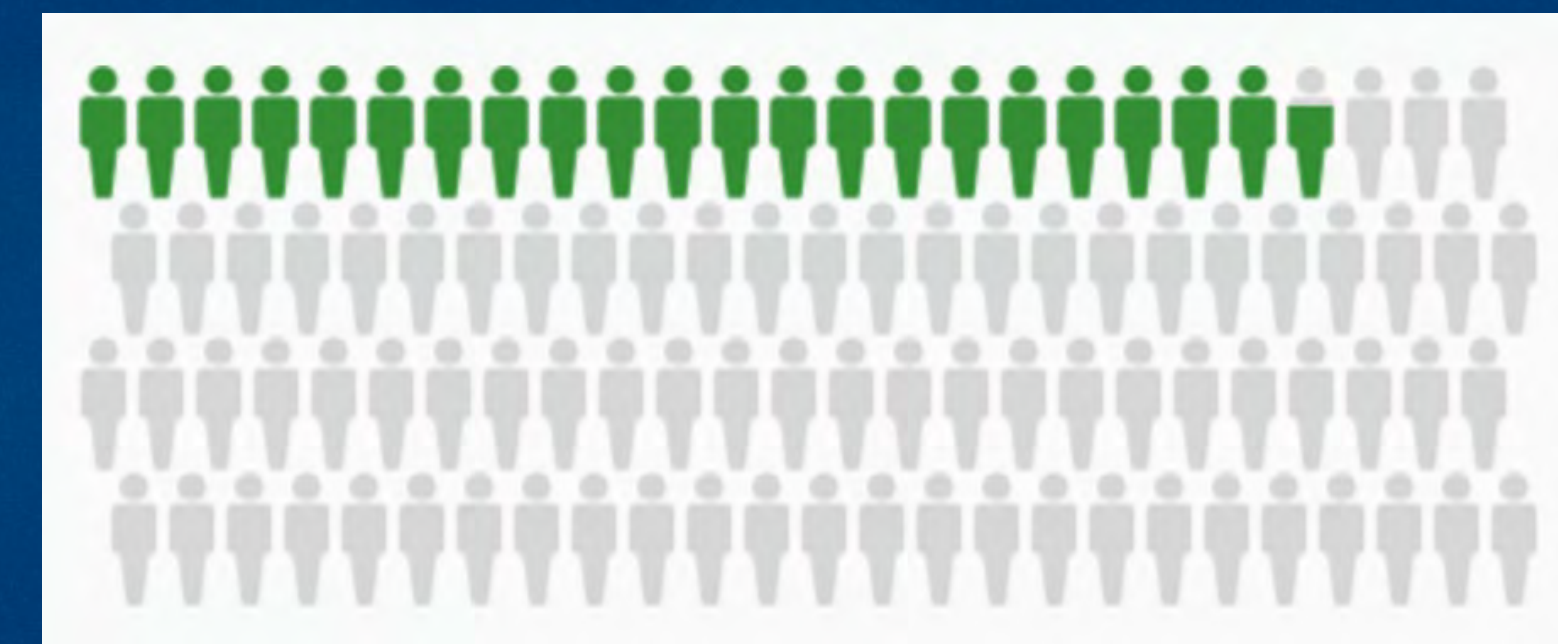
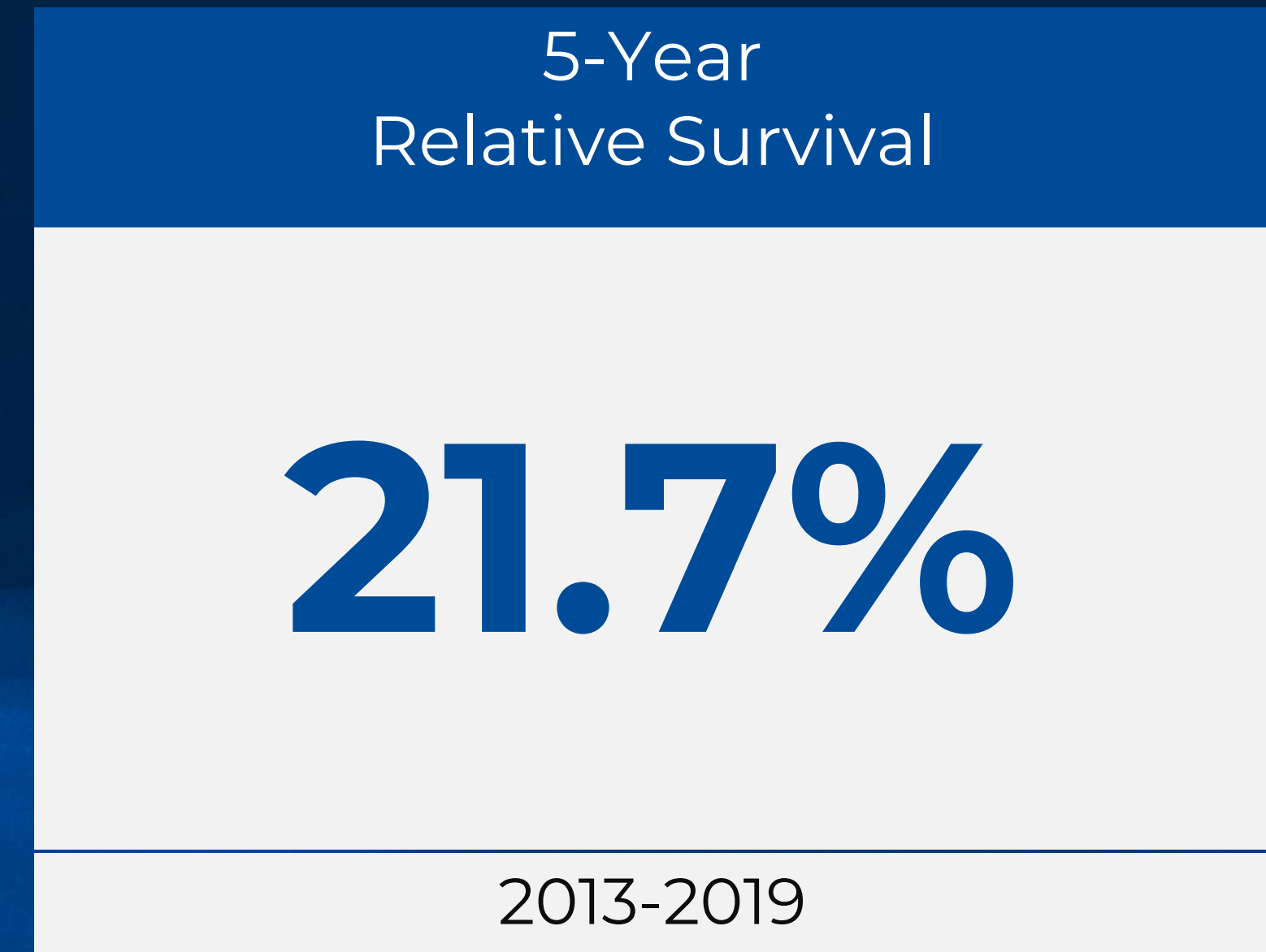




# Esophageal Cancer

Estimated New Cases in 2023	<b>21,560</b>
% of All New Cancer Cases	<b>1.1%</b>

Estimated Deaths in 2023	<b>16,120</b>
% of All Cancer Deaths	<b>2.6%</b>

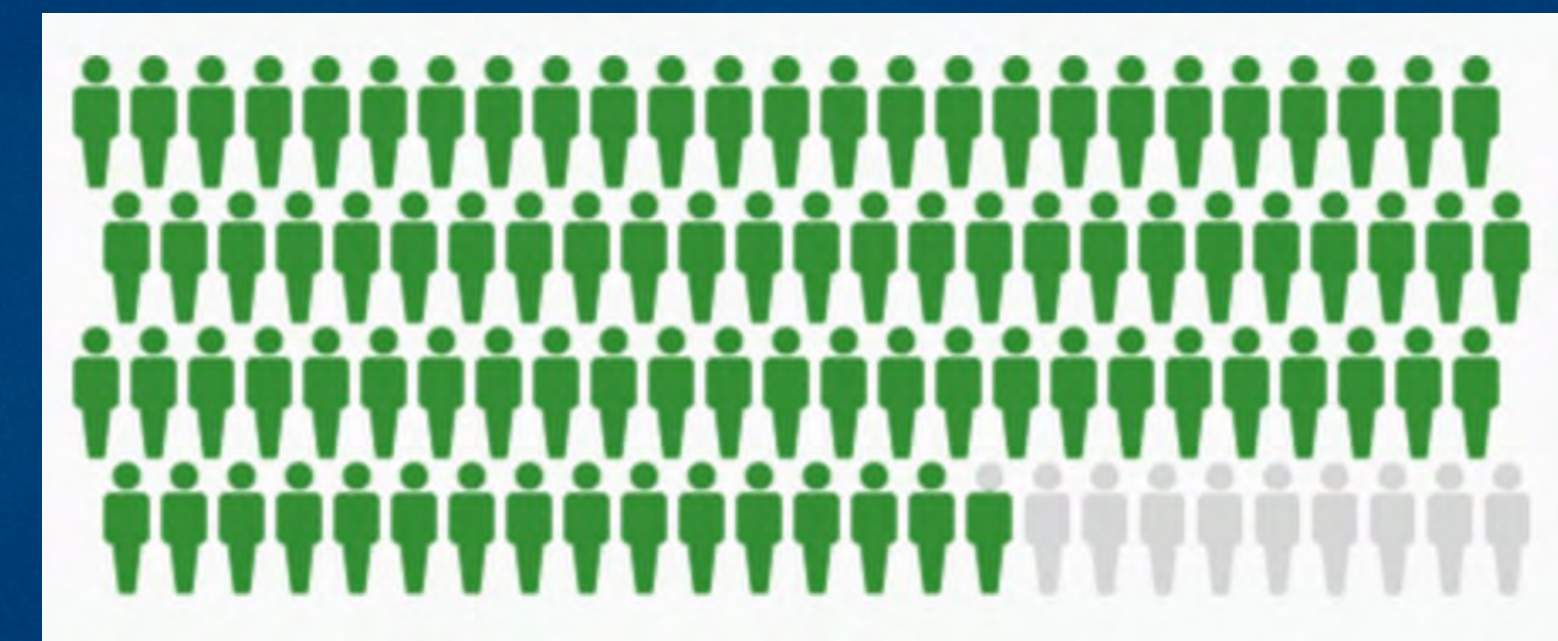
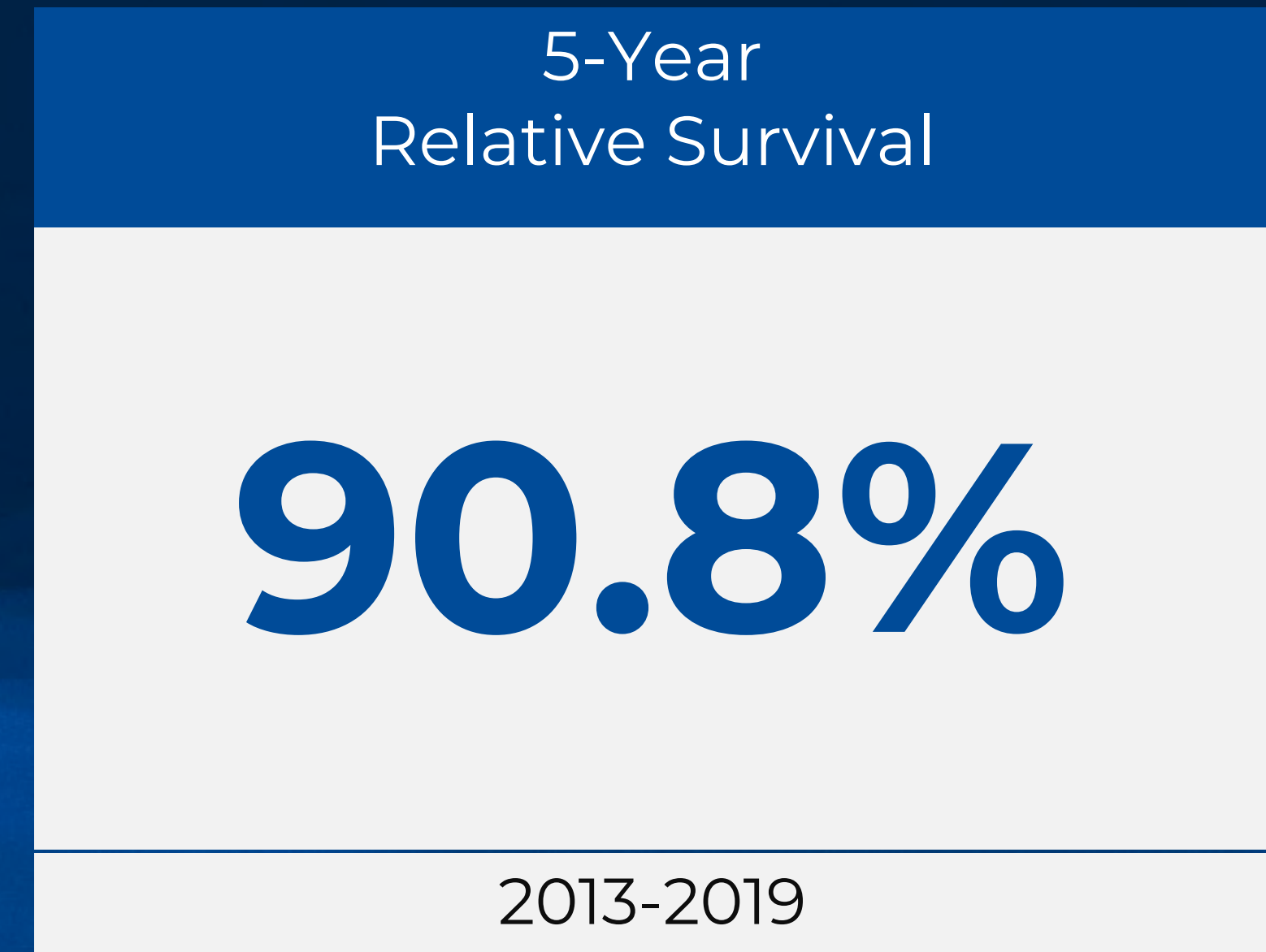




# Breast Cancer

Estimated New Cases in 2023	<b>297,790</b>
% of All New Cancer Cases	<b>15.2%</b>

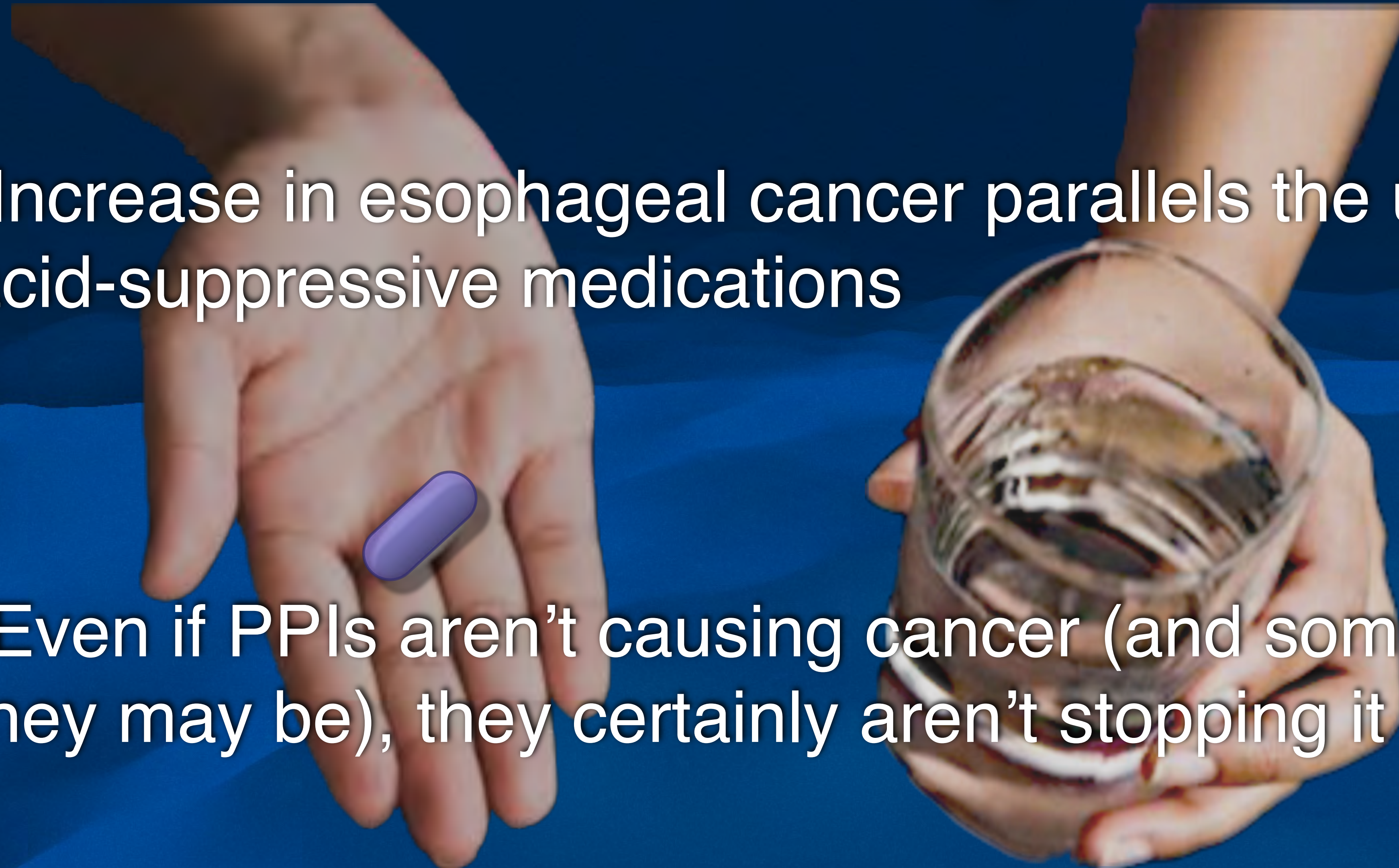
Estimated Deaths in 2023	<b>43,170</b>
% of All Cancer Deaths	<b>7.1%</b>





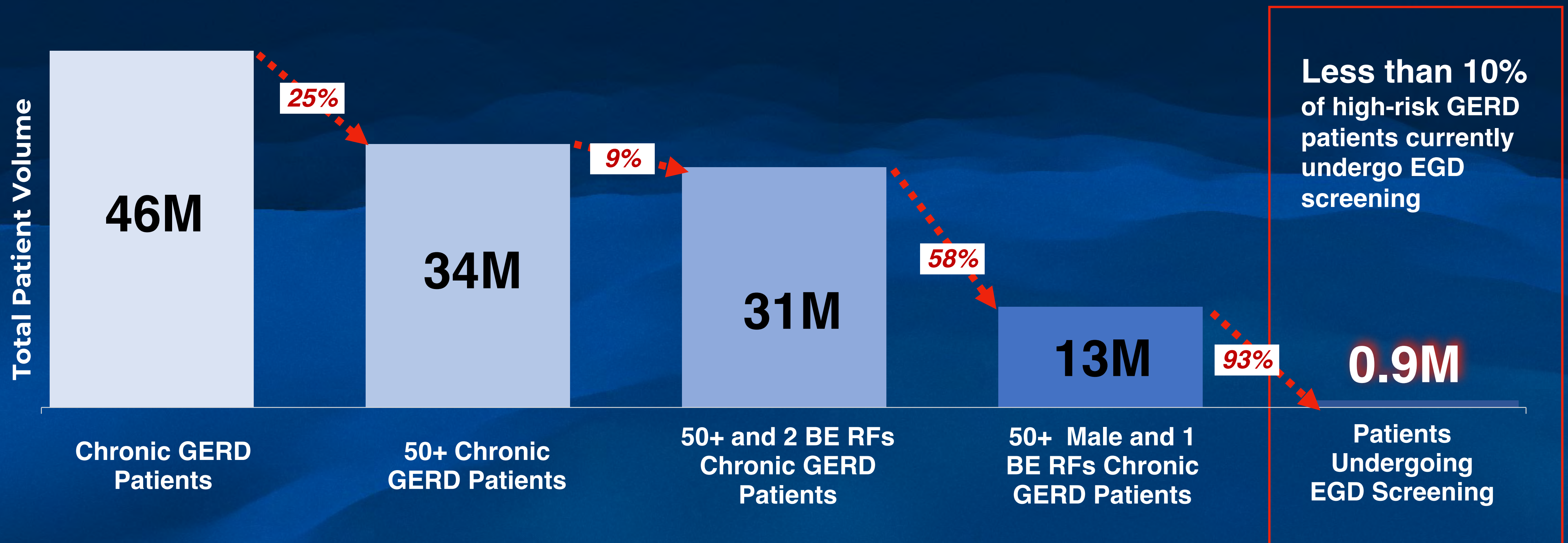
# Are Meds Helping ?

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- 
- A background image showing two hands. The left hand is open, palm up, holding a single purple pill. The right hand is holding a clear glass filled with water. The background is a dark blue gradient with wavy patterns.
- ▶ Increase in esophageal cancer parallels the use of acid-suppressive medications
  - ▶ Even if PPIs aren't causing cancer (and some think they may be), they certainly aren't stopping it



# Inadequate Screening





# Esophageal Cancer

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“Our current approach to the prevention and management of gastroesophageal reflux disease is an abstract failure.”

Jeff H. Peters, MD



# Quick Story



# “EsoCheck<sup>®</sup> & Heartburn Chef”

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# Perspective of the Future



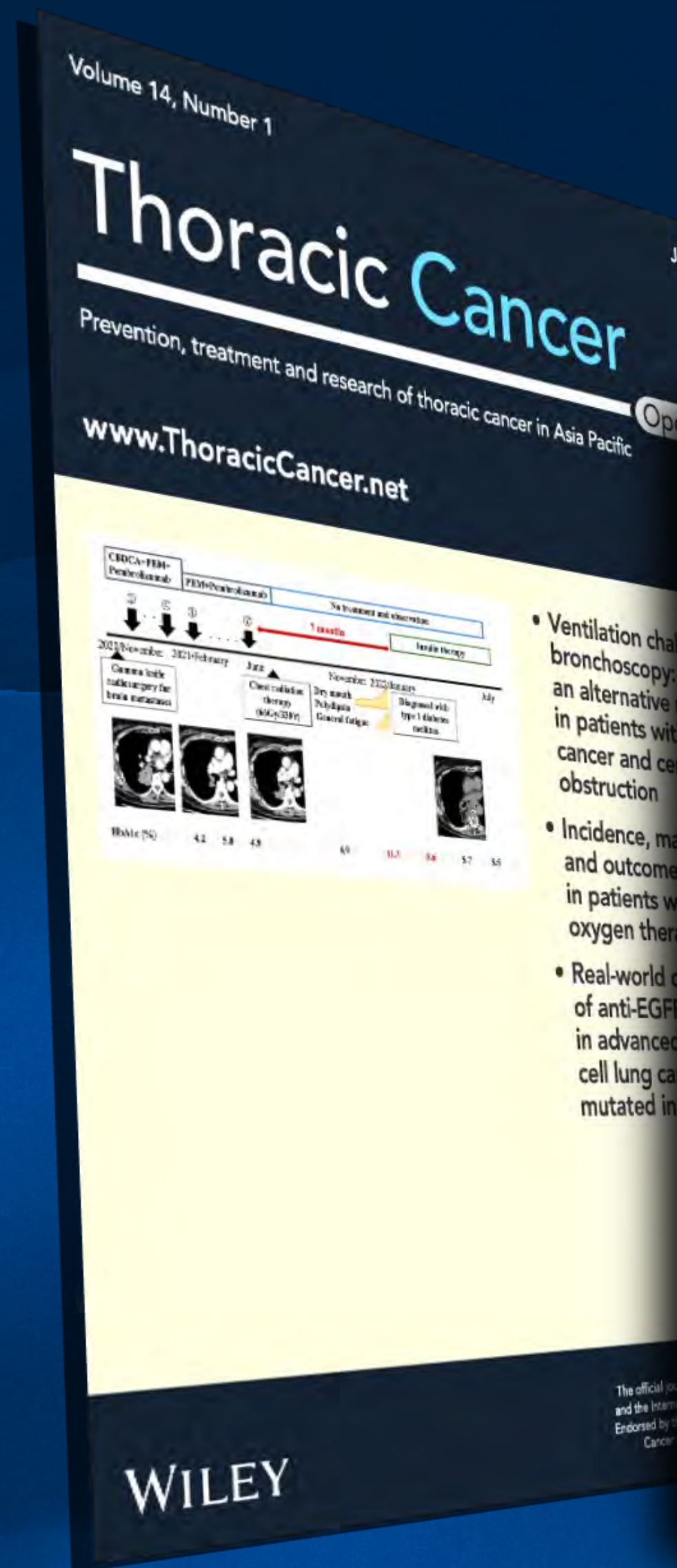
# Patients are Everywhere

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# Things are going to get worse

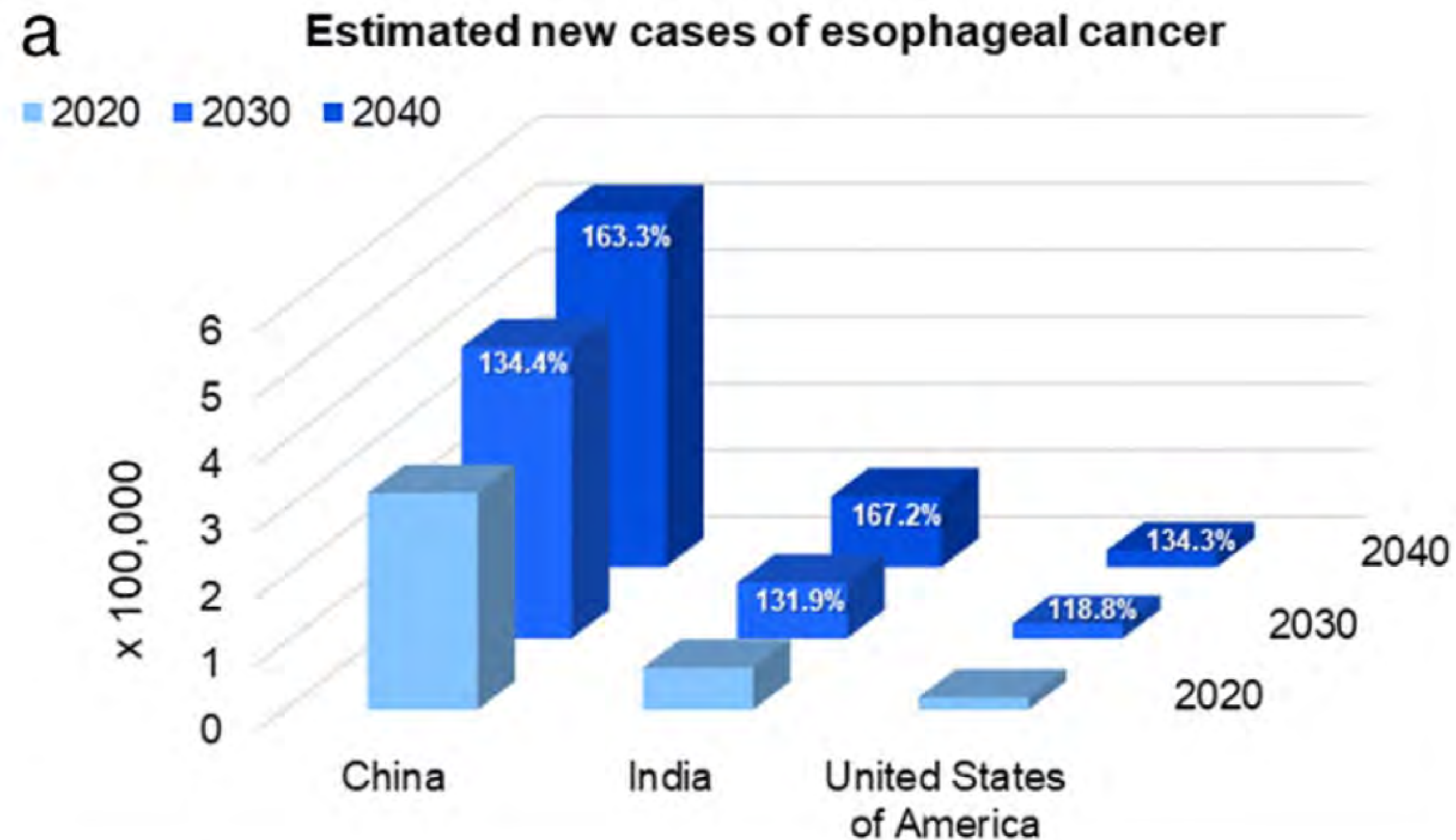


REVIEW

WILEY

## Epidemiology of esophageal cancer in 2020 and projections to 2030 and 2040

*Thorac Cancer.* 2023 Jan; 14(1): 3–11.





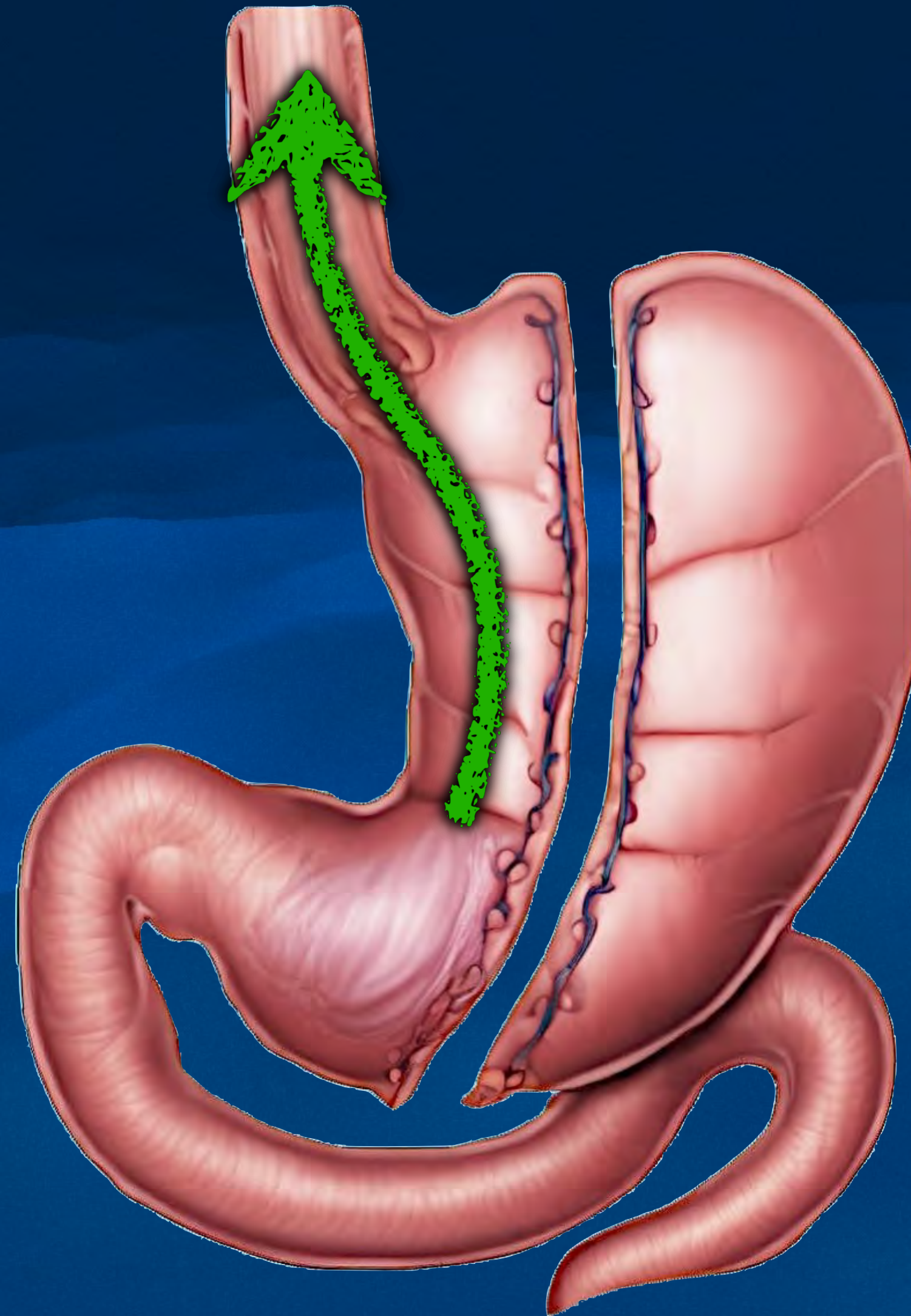
# PCABs





# Sleeve Gastrectomy

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# Aging Population

## ACID REFLUX

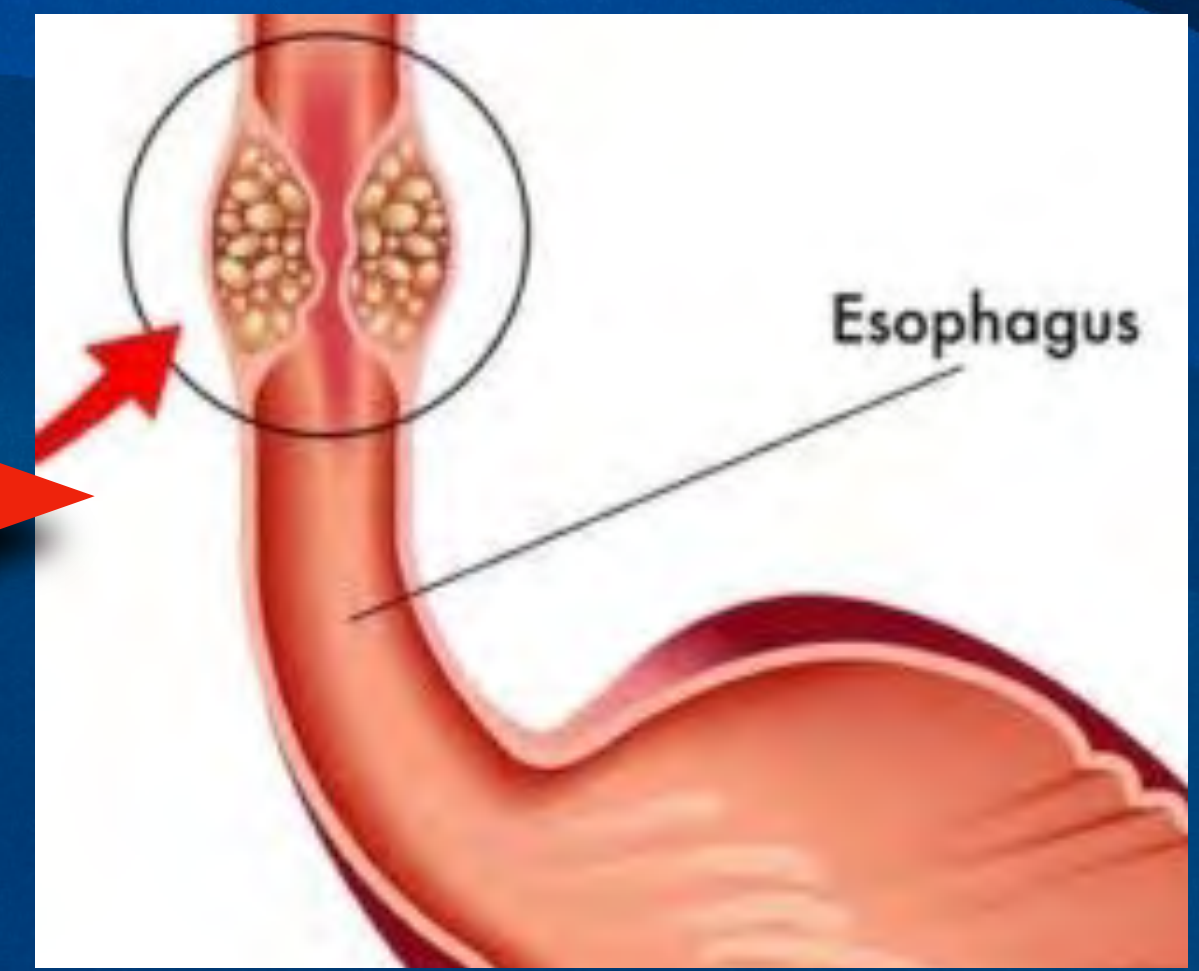
I read in the news that long-term use of the proton pump inhibitors I take for acid reflux may be linked to dementia. What else I can do for digestive relief?

**W**HILE THERE IS no definite science showing that proton pump inhibitors (PPIs) cause dementia, some studies have shown that the longer you take them, the greater your dementia risk. Though PPIs are a powerful tool in fighting reflux and its negative health consequences, it might make sense to explore other long-term options.



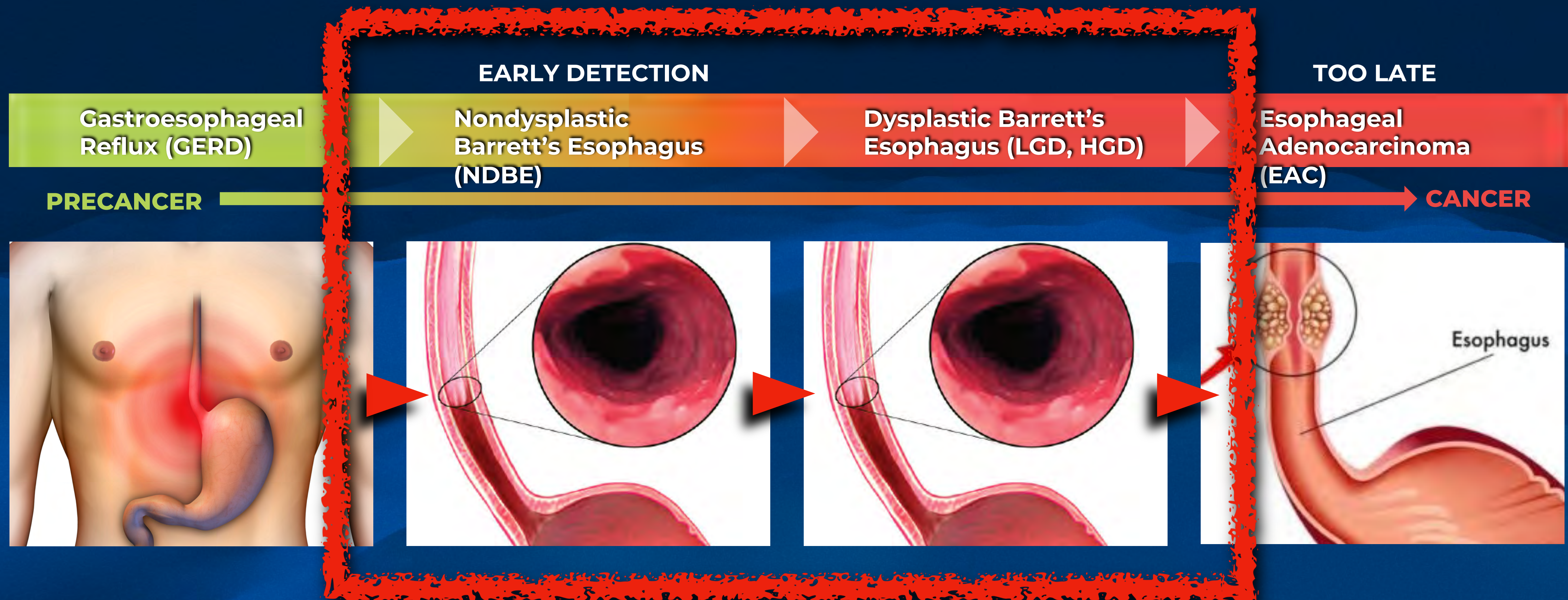


# Progression to Cancer





# Window of Opportunity





# Screening...for Everyone

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**EsoCheck<sup>®</sup>**

cell collection device





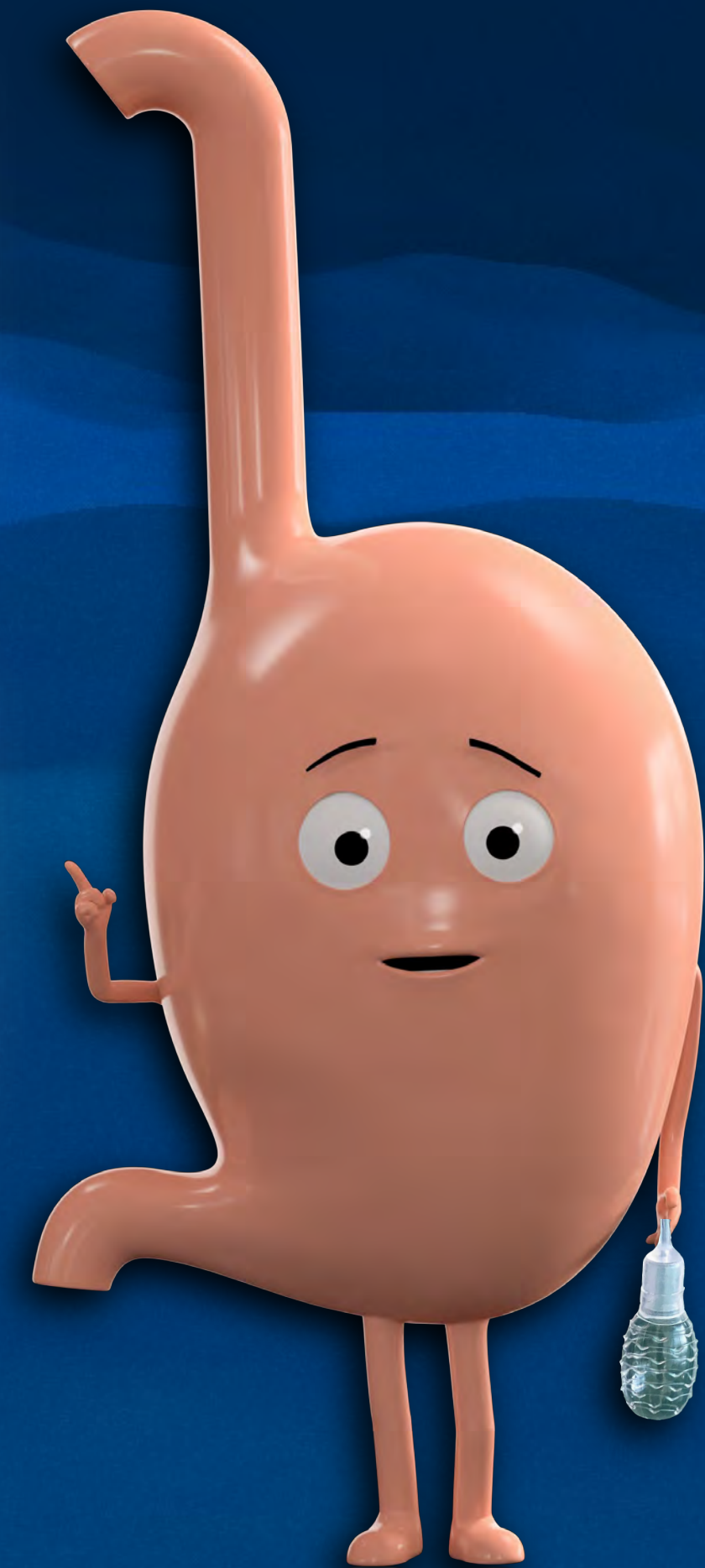
# Referral is Easy for PCP

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**EsoCheck**<sup>TM</sup>  
cell collection device

**EsoGuard**<sup>TM</sup>  
esophageal DNA test





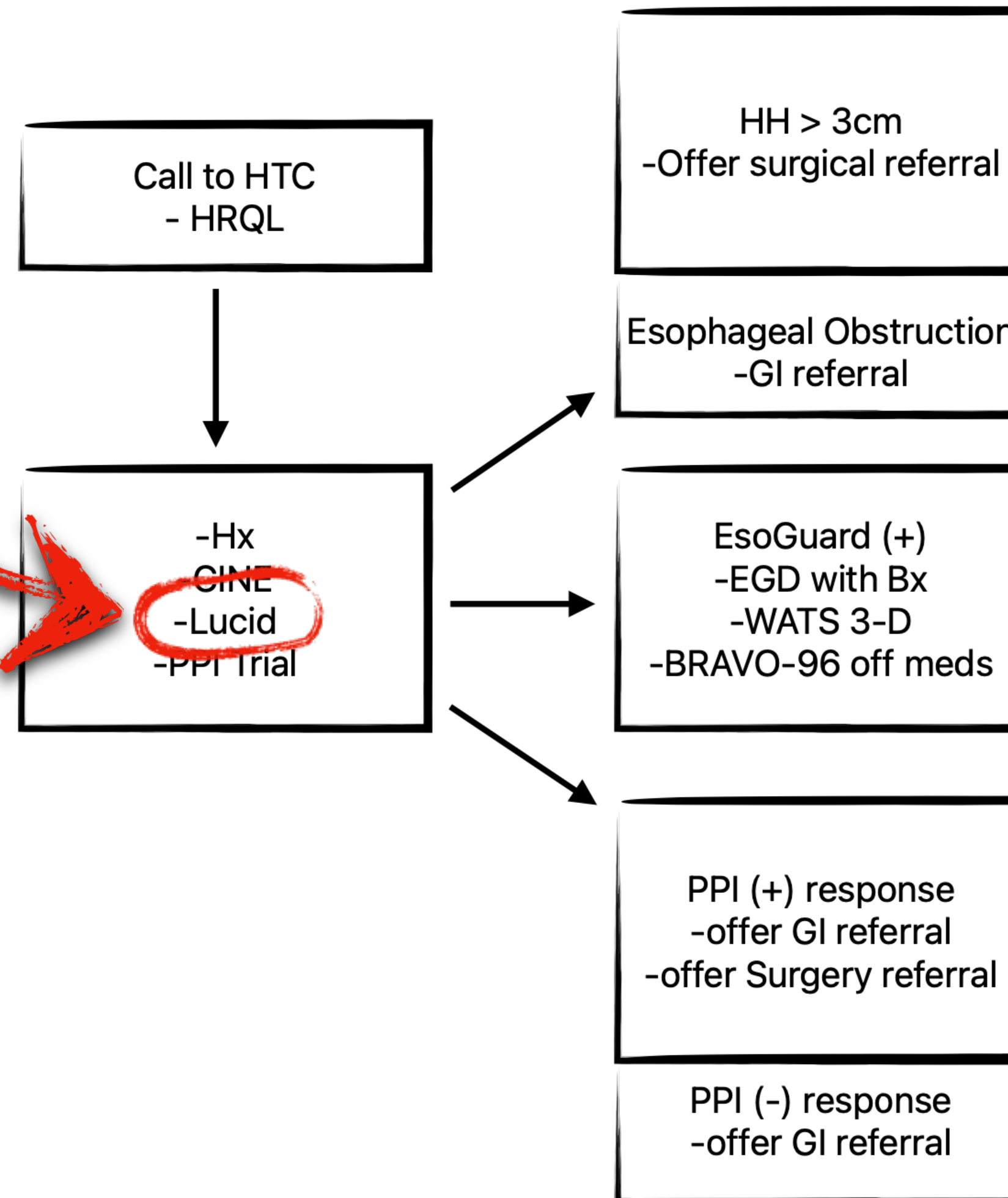
# Lucid is well Positioned



**Lucid Test Center**  
Lone Tree,  
Colorado



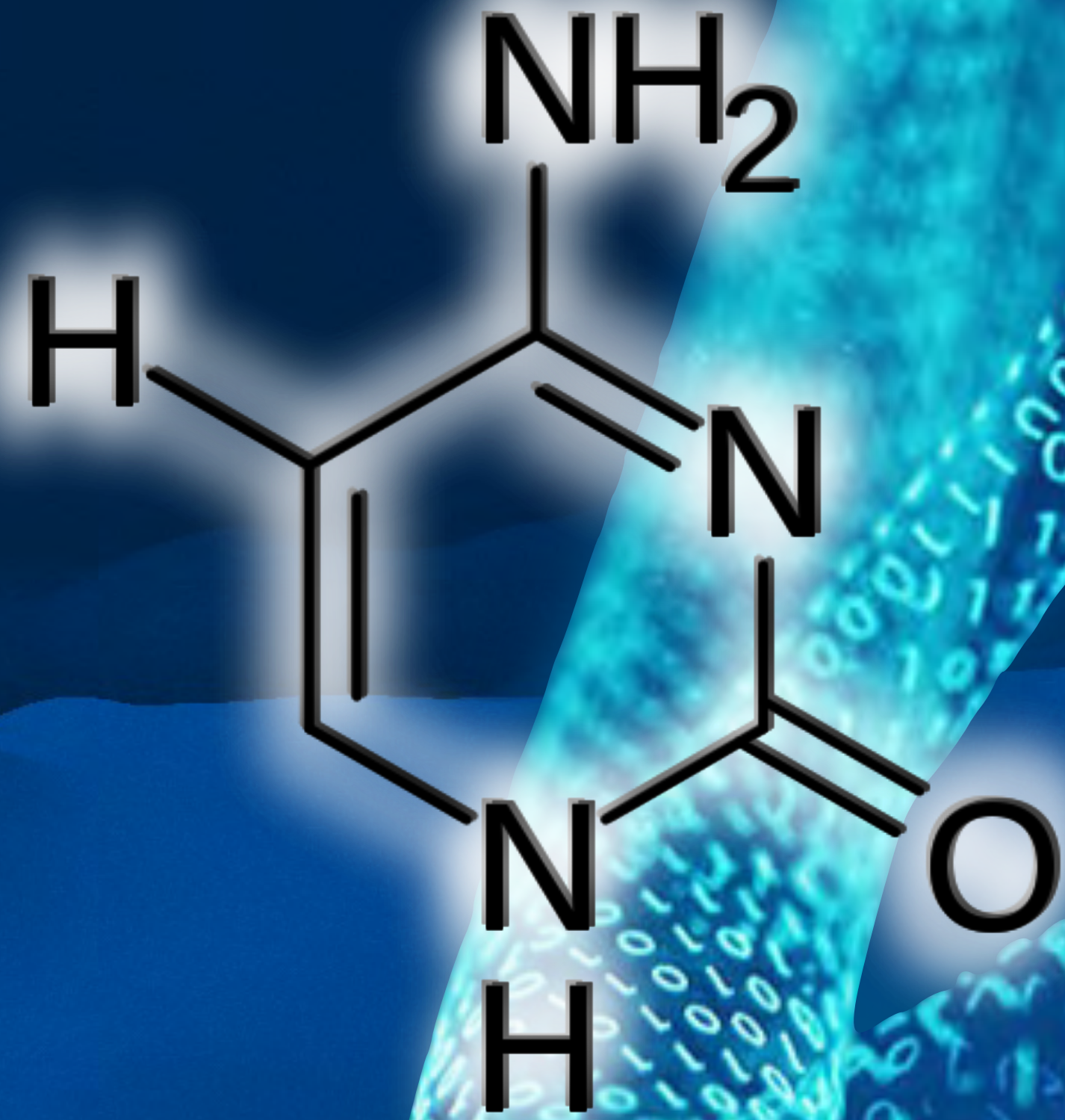
# Denver Heartburn Center



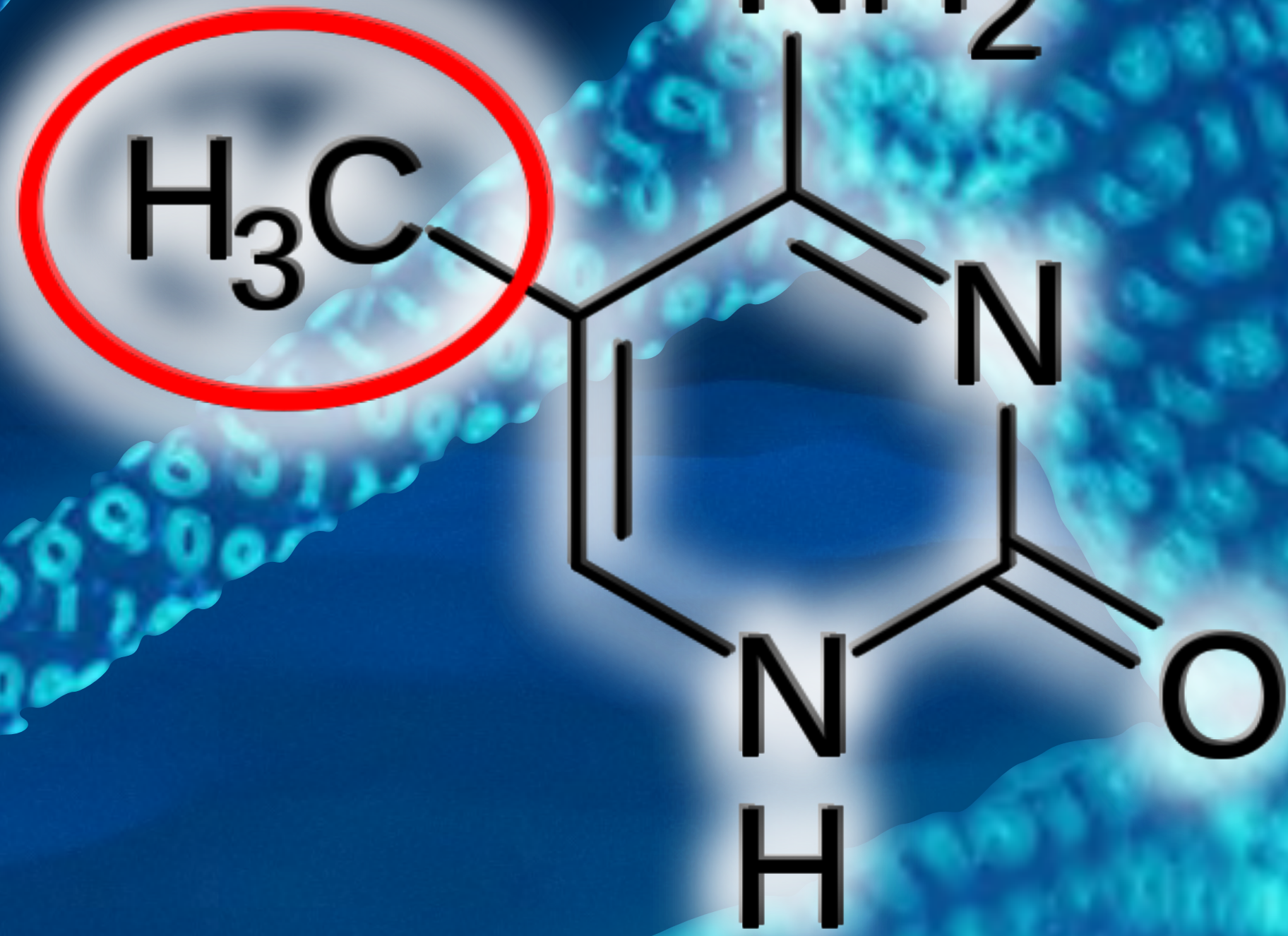


# DNA Methylation

---



cytosine



methylated  
cytosine



# Identify Critical Patients

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**EsoGuard**<sup>®</sup>  
esophageal DNA test

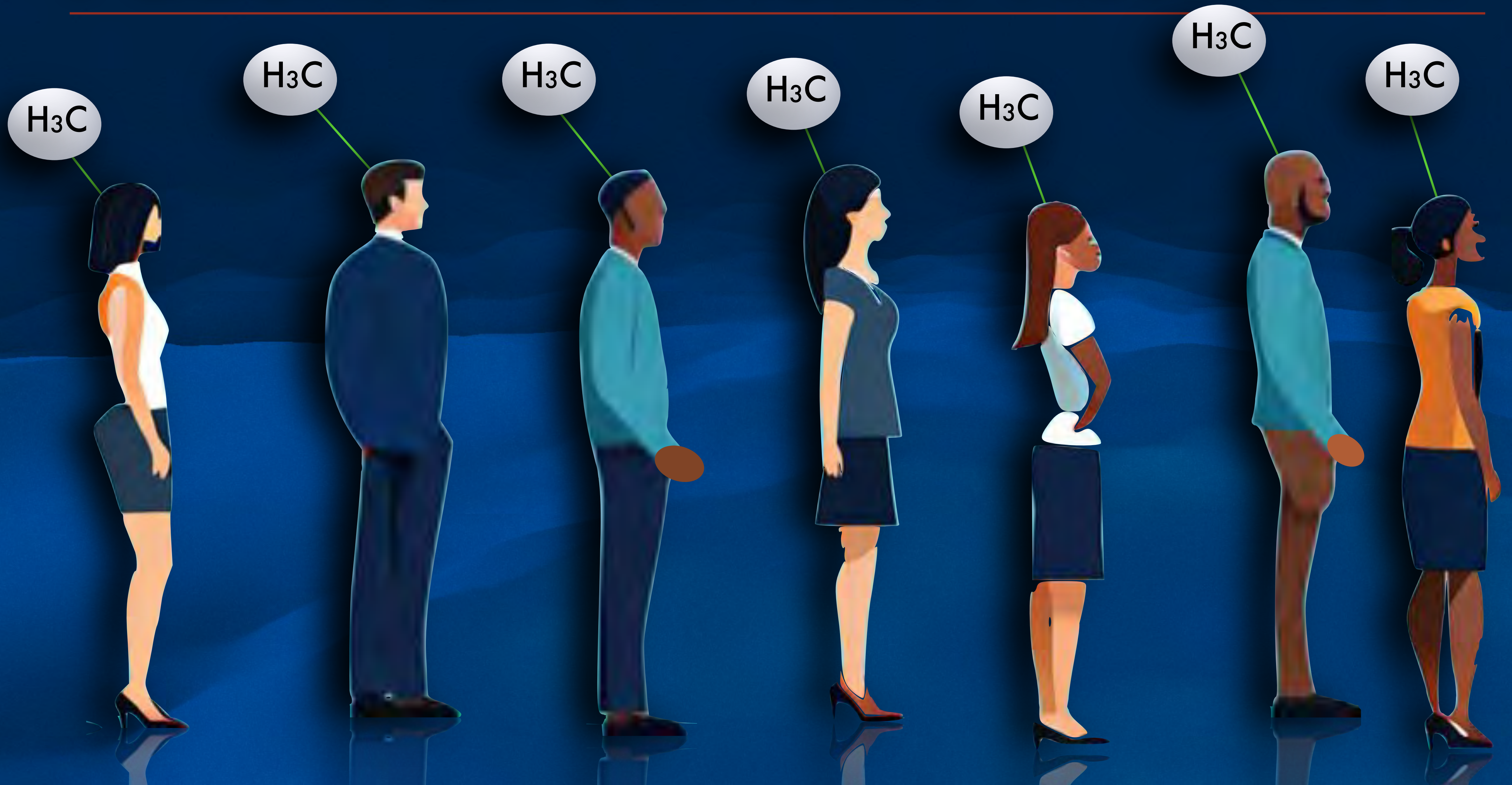


H<sub>3</sub>C



# Patient Enrollment / Retention

---





# Diagnostic Endoscopy

---





# Early Intervention = Cure

---



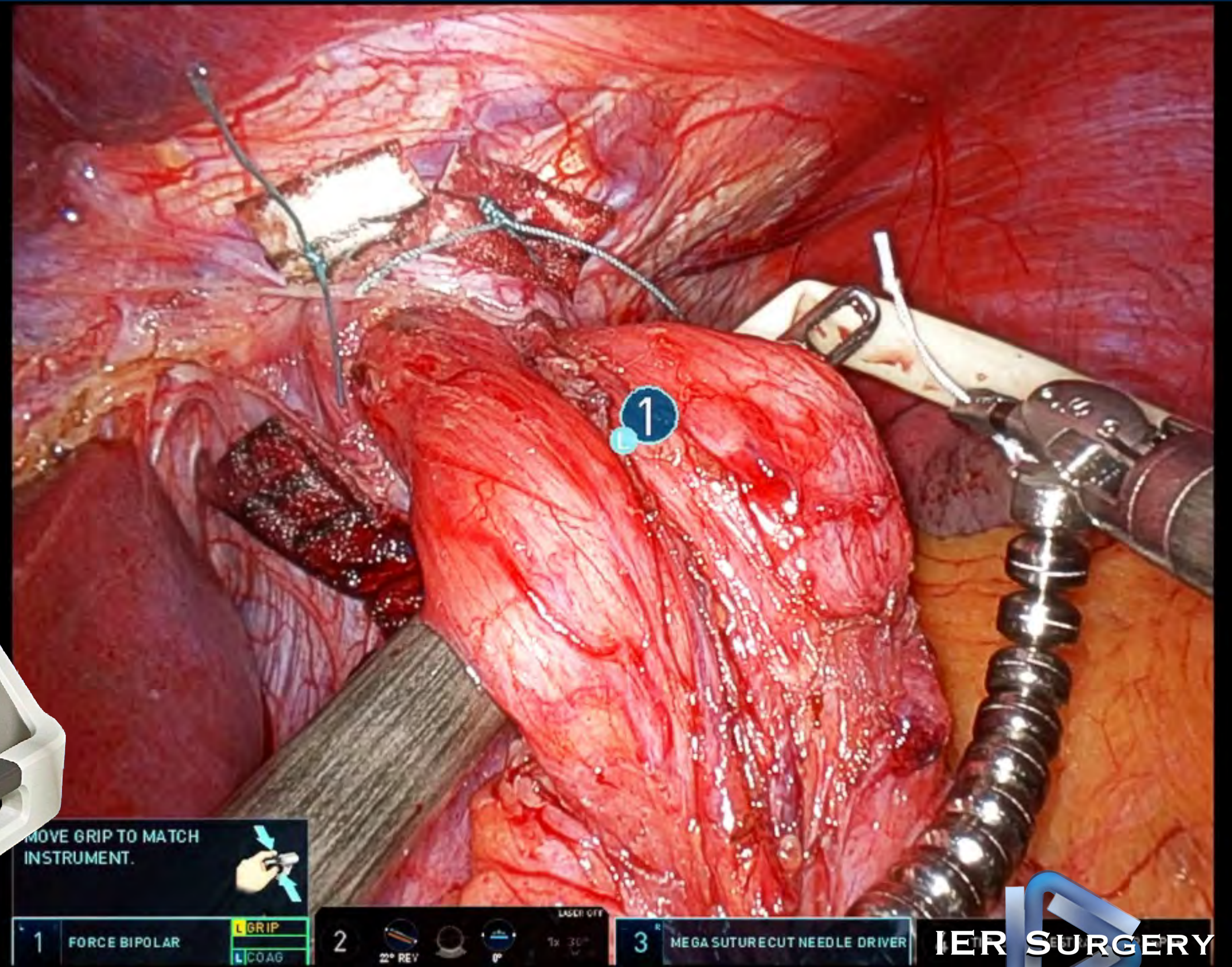


# Hospitals want Patient Volume





# Make me Happy...



MOVE GRIP TO MATCH INSTRUMENT.

1 FORCE BIPOLAR

GRIP

COAG

2 22° REV 0° LASER OFF

3 MEGA SUTURECUT NEEDLE DRIVER





# Surgey Stops GERD



IER SURGERY



# Let's wrap this up.

---





**What do we want ?**



# We want a Parade





# We Gather when we Succeed



**MAKING  
STRIDES**   
AGAINST BREAST CANCER®

American  
Cancer  
Society

SEIHOE  
DOMIL  
CASTYE



# Esophageal Cancer Kills

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ESOPHAGEAL CANCER AWARENESS

H A P E

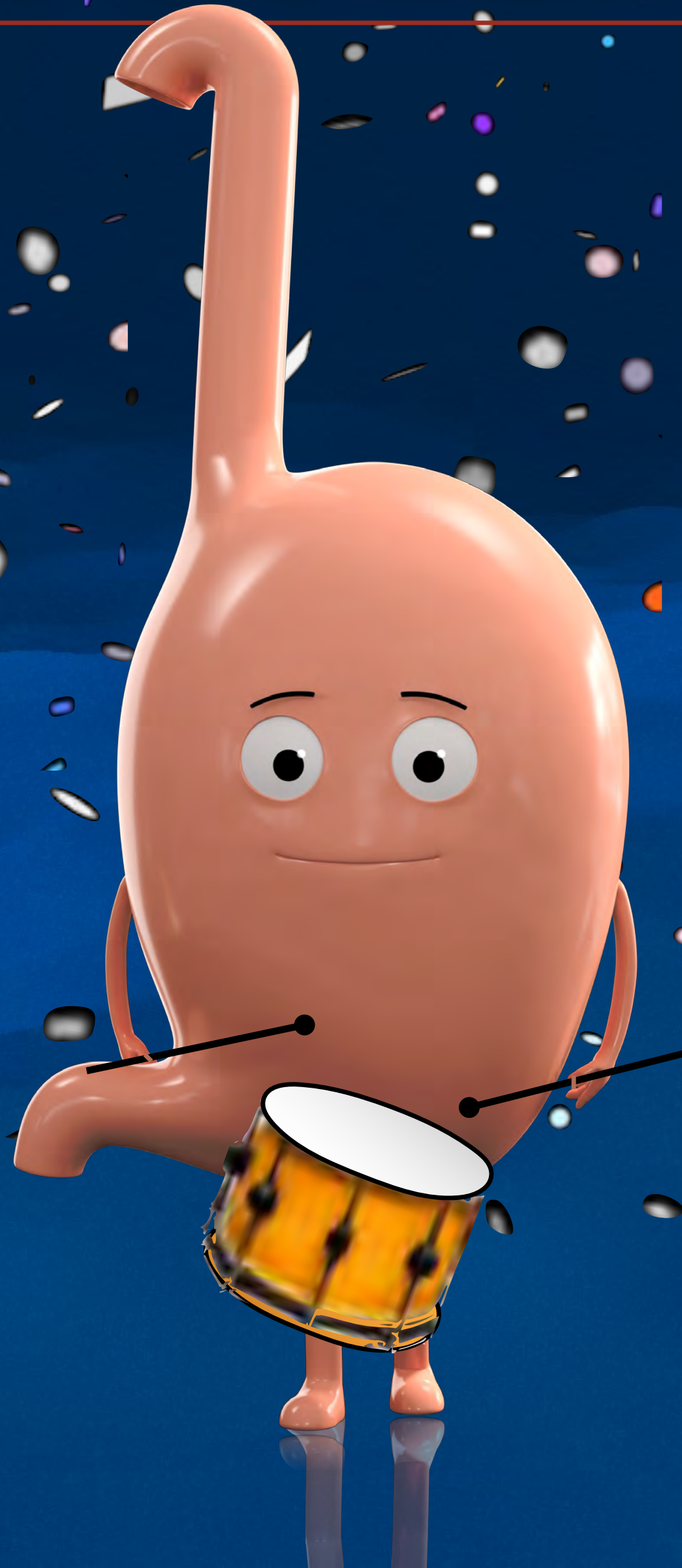






# Lucid is Leading the Way

diagnostics



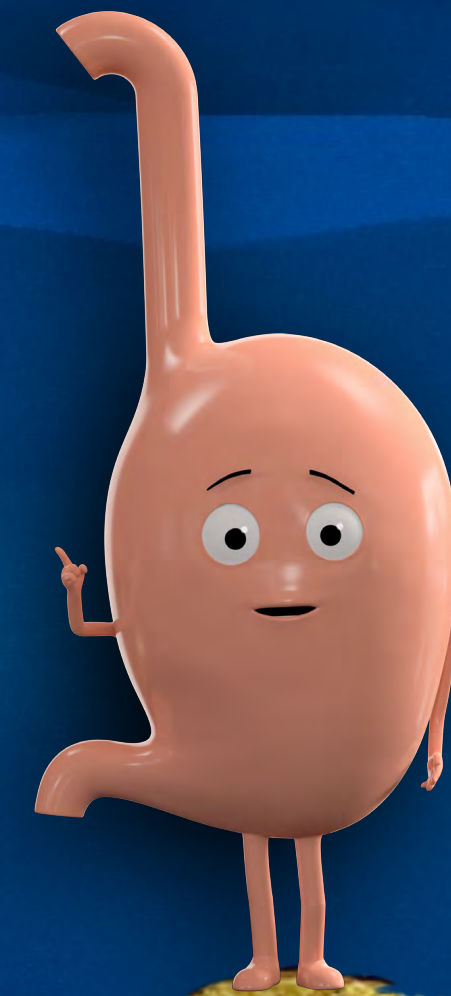








**Lucid**  
diagnostics







# INVESTOR DAY

## Realizing EsoGuard's Commercial Opportunity

Shaun O'Neil, MBA  
President and Chief Operating Officer

December 13, 2023

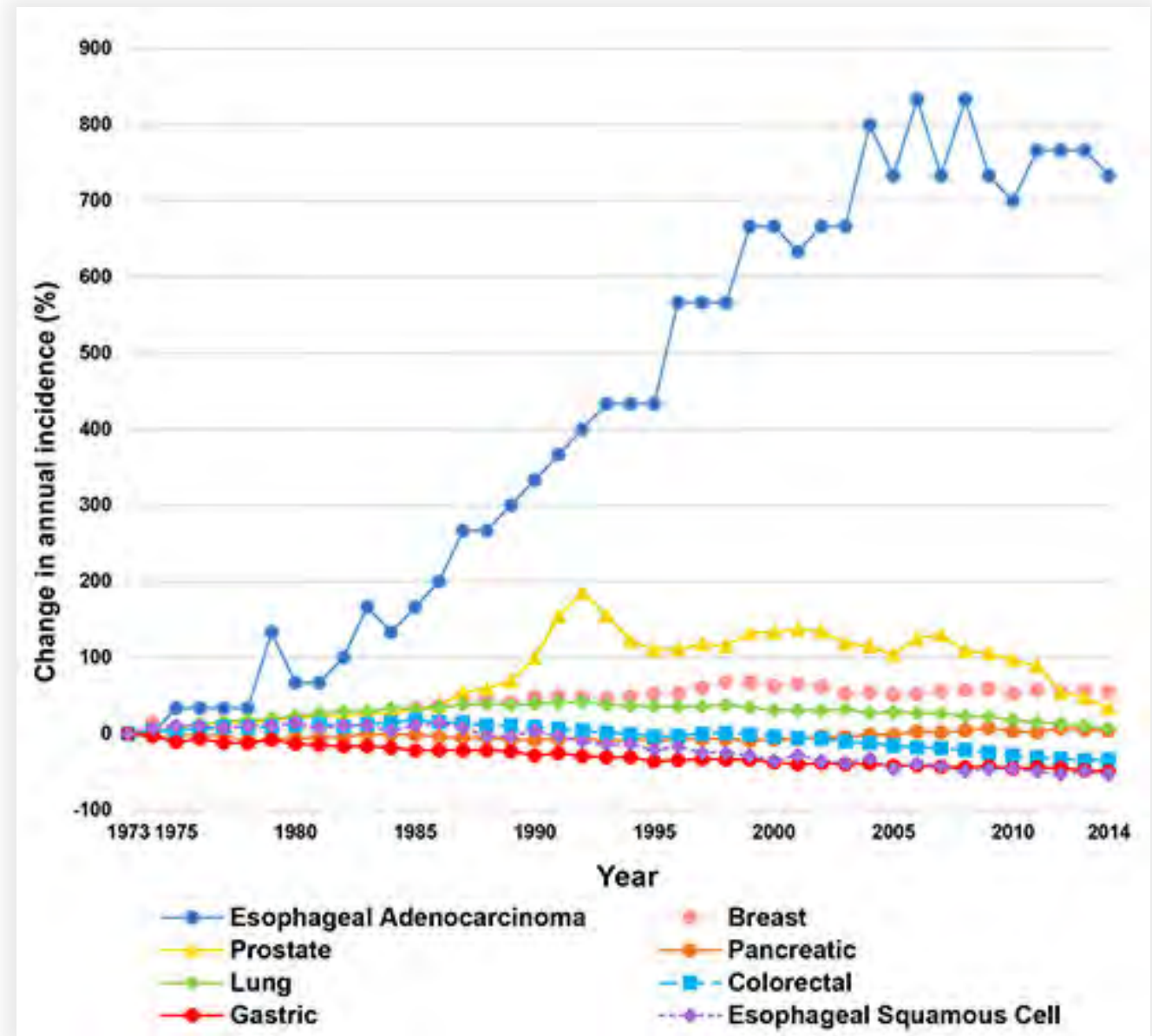
Nasdaq: LUCD



# Esophageal Adenocarcinoma (EAC) has increased **over 500%**

in the past 4 decades

#1 rate of increase of any cancer

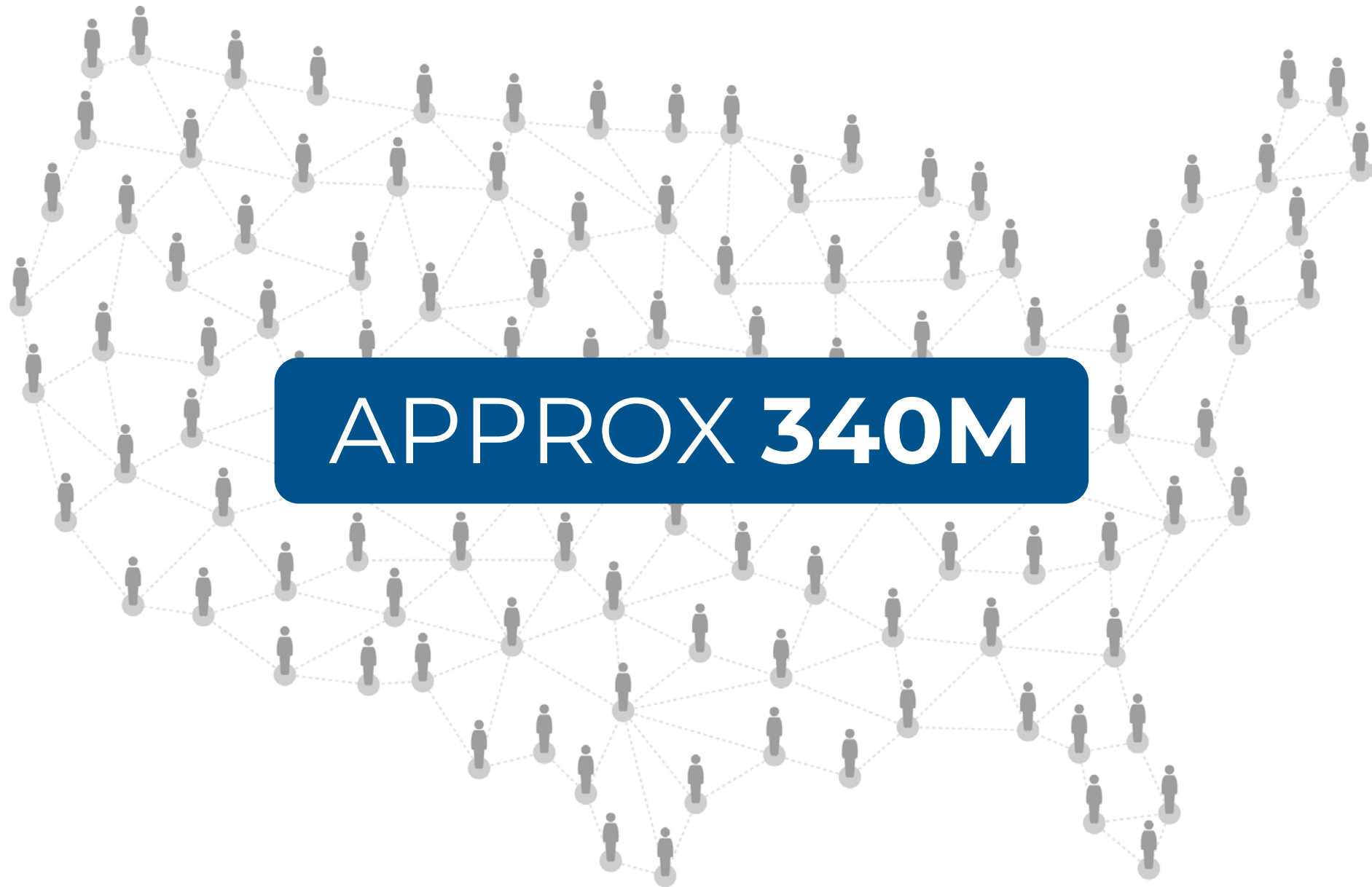




# The Opportunity







APPROX 340M





**APPROX 46M**

Source: Deloitte Research, DRG, [GIE Journal](#)



# Guidelines





# Guidelines support screening for Barrett's esophagus, the only known precursor to esophageal cancer



## Diagnosis and Management of Barrett's Esophagus: An Updated ACG Guideline

Nicholas J. Shaheen, MD, MPH<sup>1</sup>, Gary W. Falk, MD, MS<sup>2</sup>, Prasad G. Iyer, MD, MS<sup>3</sup>, Rhonda F. Souza, MD<sup>4</sup>, Rena H. Yadlapati, MD, MHS (GRADE Methodologist)<sup>5</sup>, Bryan G. Sauer, MD, MSc (GRADE Methodologist)<sup>6</sup> and Sachin Wani, MD<sup>7</sup>

Barrett's esophagus (BE) is a common condition associated with chronic gastroesophageal reflux disease. BE is the only known precursor to esophageal adenocarcinoma, a highly lethal cancer with an increasing incidence over the last 5 decades. These revised guidelines implement Grading of Recommendations, Assessment, Development, and Evaluation methodology to propose recommendations for the definition and diagnosis of BE, screening for BE and esophageal adenocarcinoma, surveillance of patients with known BE, and the medical and endoscopic treatment of BE and its associated early neoplasia. Important changes since the previous iteration of this guideline include a broadening of acceptable screening modalities for BE to include nonendoscopic methods, liberalized intervals for surveillance of short-segment BE, and volume criteria for endoscopic therapy centers for BE. We recommend endoscopic eradication therapy for patients with BE and high-grade dysplasia and those with BE and low-grade dysplasia. We propose structured surveillance intervals for patients with dysplastic BE after successful ablation based on the baseline degree of dysplasia. We could not make recommendations regarding chemoprevention or use of biomarkers in routine practice due to insufficient data.



Figure 3. Nonendoscopic Barrett's esophagus detection devices. (a) Encapsulated and expanded Cytosponge device. (b and c) Encapsulated and expanded EsophaCap device. (d and e) Retracted and inflated Esocheck device.

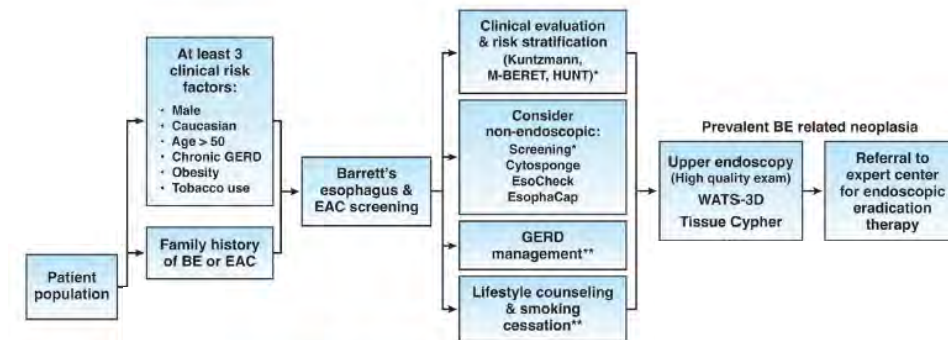
## AGA Clinical Practice Update on New Technology and Innovation for Surveillance and Screening in Barrett's Esophagus: Expert Review

V. Raman Muthusamy,<sup>1</sup> Sachin Wani,<sup>2</sup> C. Prakash Gyawali,<sup>3</sup> and Srinadh Komanduri,<sup>4</sup> for the CGIT Barrett's Esophagus Consensus Conference Participants

<sup>1</sup>Vatche and Tamar Manoukian Division of Digestive Diseases, University of California, Los Angeles, Los Angeles, California; <sup>2</sup>Division of Gastroenterology and Hepatology, University of Colorado School of Medicine, Denver, Colorado; <sup>3</sup>Division of

### BEST PRACTICE ADVICE STATEMENTS:

1. Screening with standard upper endoscopy may be considered in individuals with at least 3 established risk factors for Barrett's esophagus (BE) and esophageal adenocarcinoma, including individuals who are male, non-Hispanic white, age >50 years, have a history of smoking, chronic gastroesophageal reflux disease, obesity, or a family history of BE or esophageal adenocarcinoma.
2. Nonendoscopic cell-collection devices may be considered as an option to screen for BE.



6. We suggest that a swallowable, nonendoscopic capsule device combined with a biomarker is an acceptable alternative to endoscopy for screening for BE





# 2022 American College of Gastroenterology Guidelines Recommends BE Screening in High-Risk Patients with:

## Chronic GERD



5-Year History  
or Severe Symptoms

+

## 3 of 6 Additional Risk Factors



Male Sex



Age Over  
50



White Race



Central  
Obesity



Family  
History of  
BE/EAC



Smoker





Source: Deloitte Research, DRG, [GIE Journal](#)



# EsoGuard Commercial Opportunity

**~30 Million**

At-Risk Chronic GERD Patients  
Recommended for Screening

**x**

**\$1938**

Medicare Payment

**=**

**~\$60 Billion**

Total Addressable  
US Market

EsoGuard Estimated Gross  
Margin at Volume

**Over 90%**

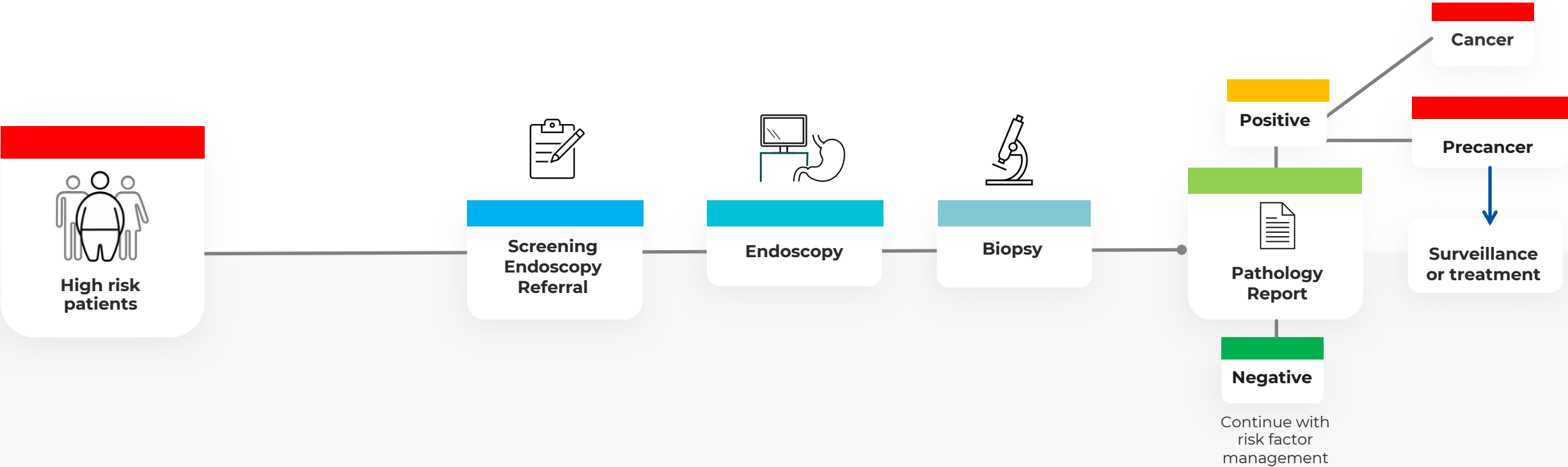




# **The Patient Journey**



# Ideal patient journey

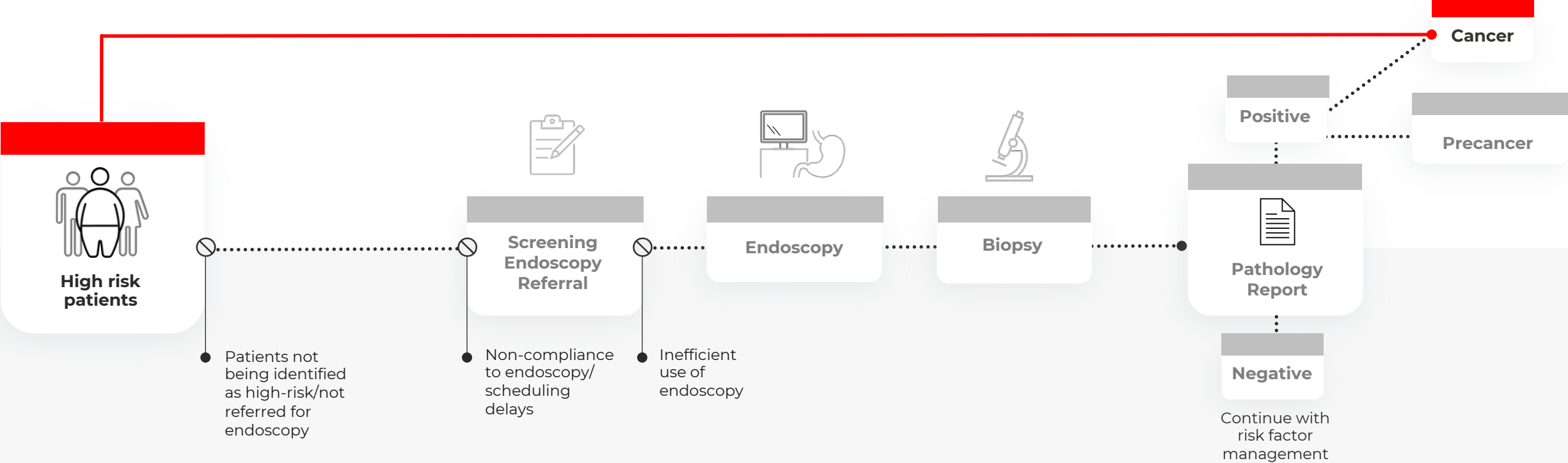




# Current patient journey & gap in care



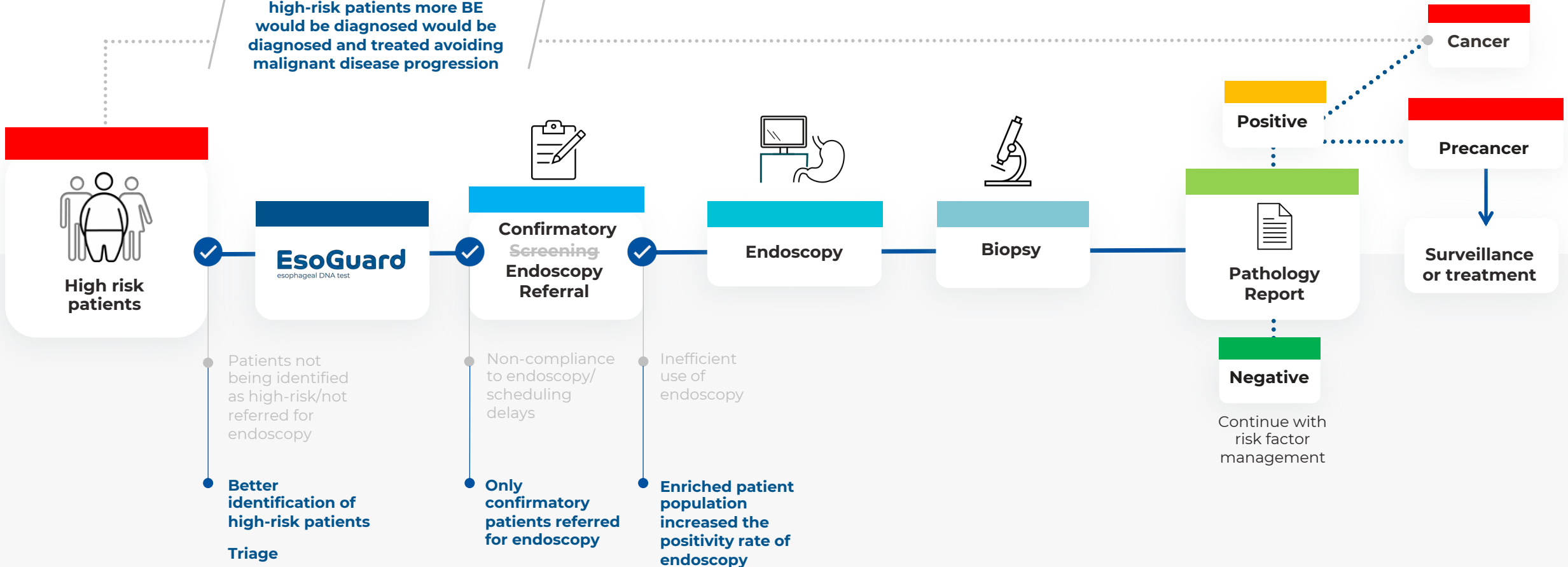
**Cancer Diagnosis**  
because patients aren't being screened, they are being diagnosed with late-stage cancer





# Patient journey with the EsoGuard solution

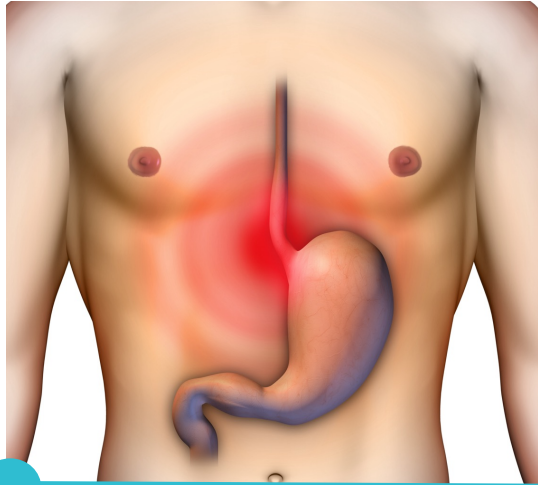
With improved screening of high-risk patients more BE would be diagnosed and treated avoiding malignant disease progression





# EsoGuard

Disease State — GERD / Barrett's Esophagus

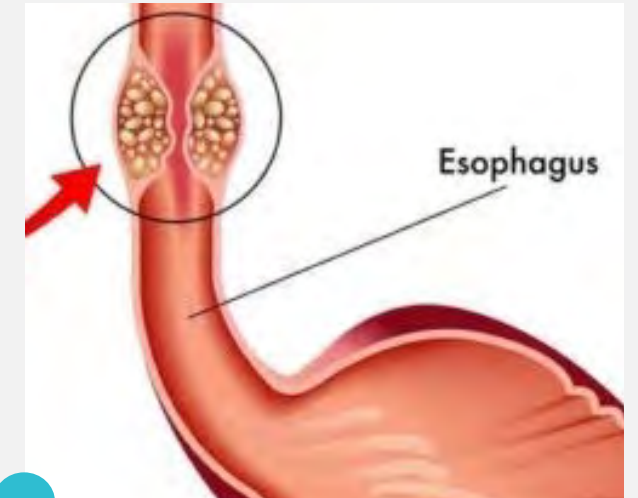


**GASTROESOPHAGEAL  
REFLUX (GERD)**



**BARRETT'S  
ESOPHAGUS (BE)**

*Cancer prevention —*  
**Diagnose and treat BE  
before it progresses**



**ESOPHAGEAL  
ADENOCARCINOMA**

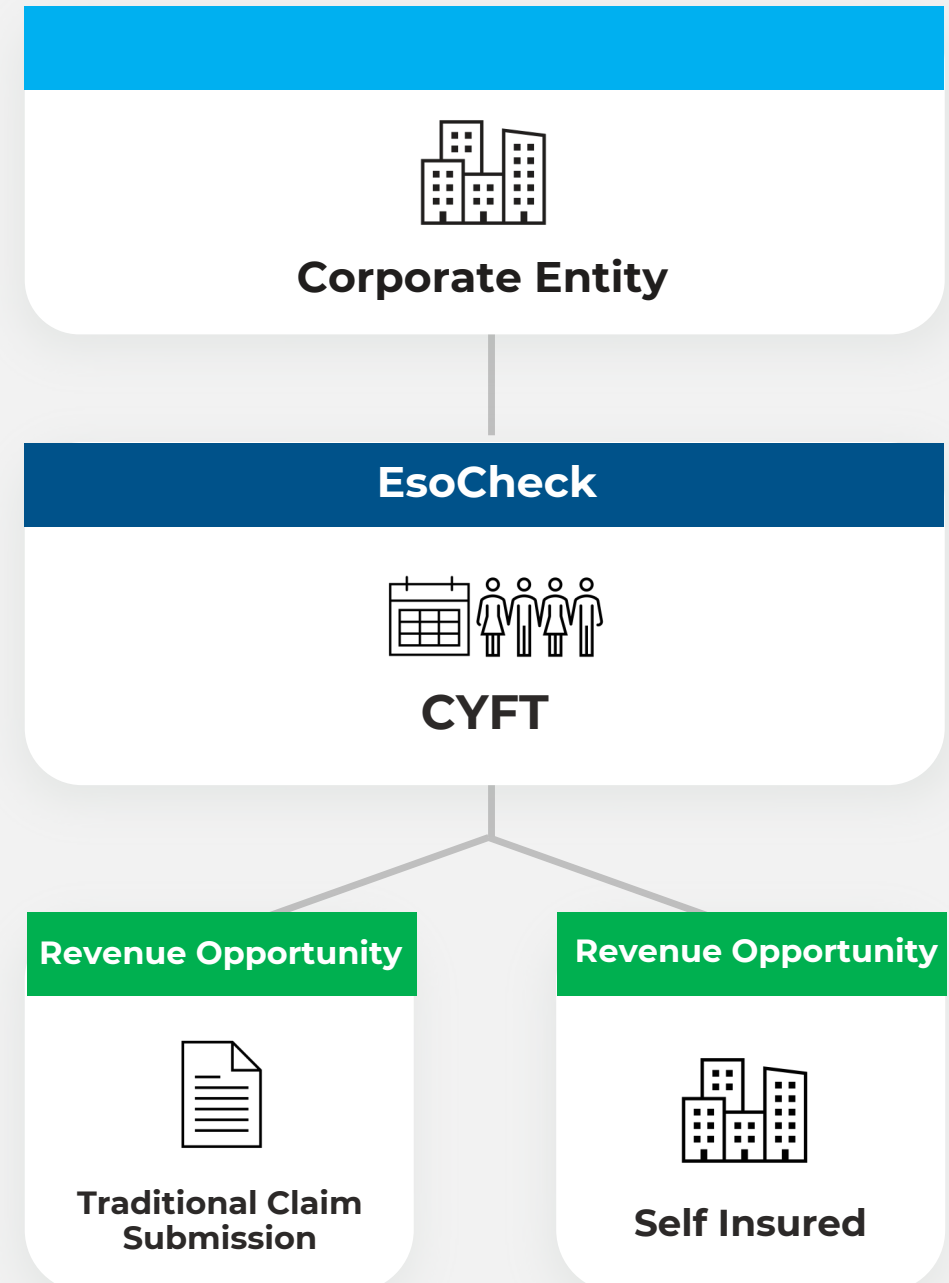
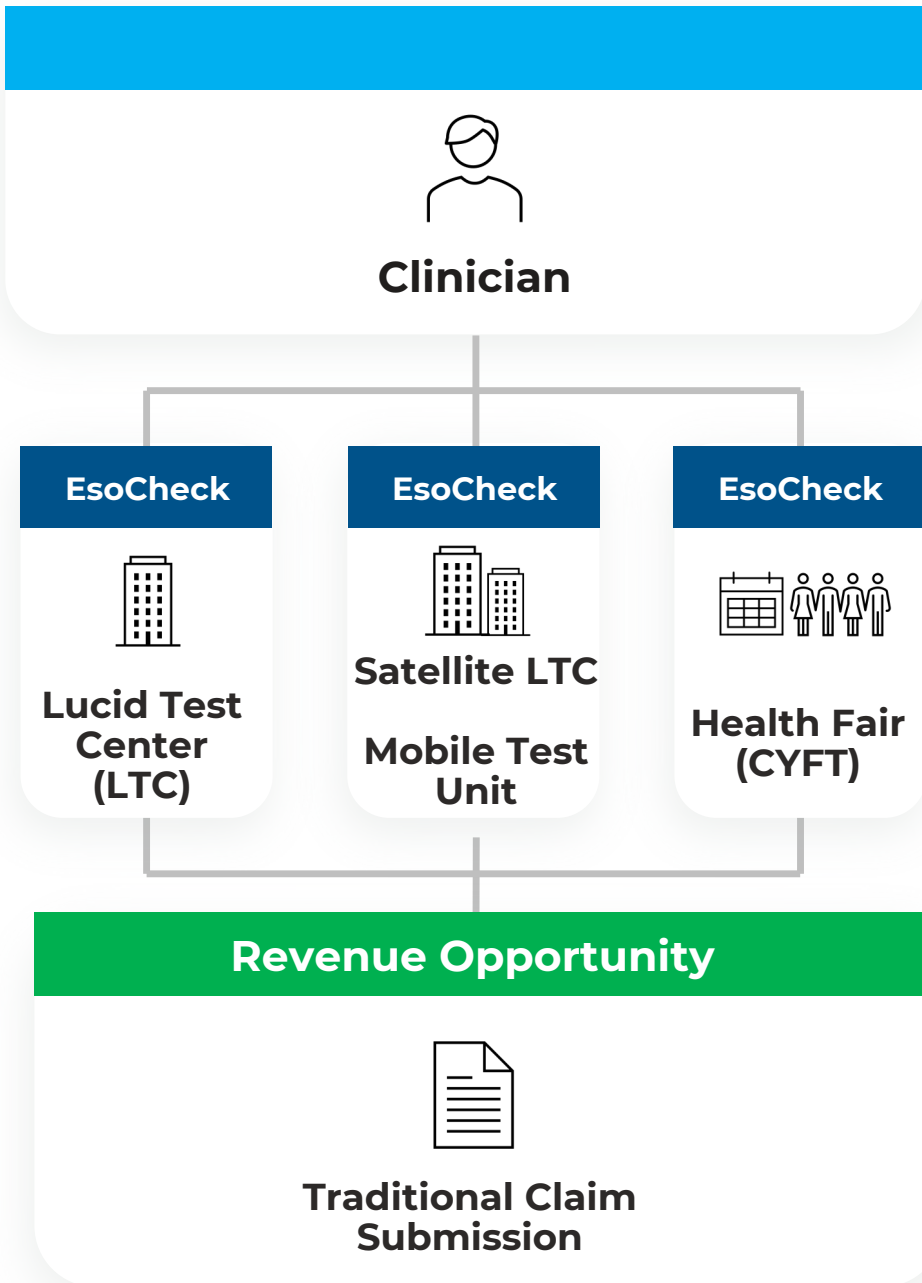


# Revenue Opportunity





# Patient Acquisition



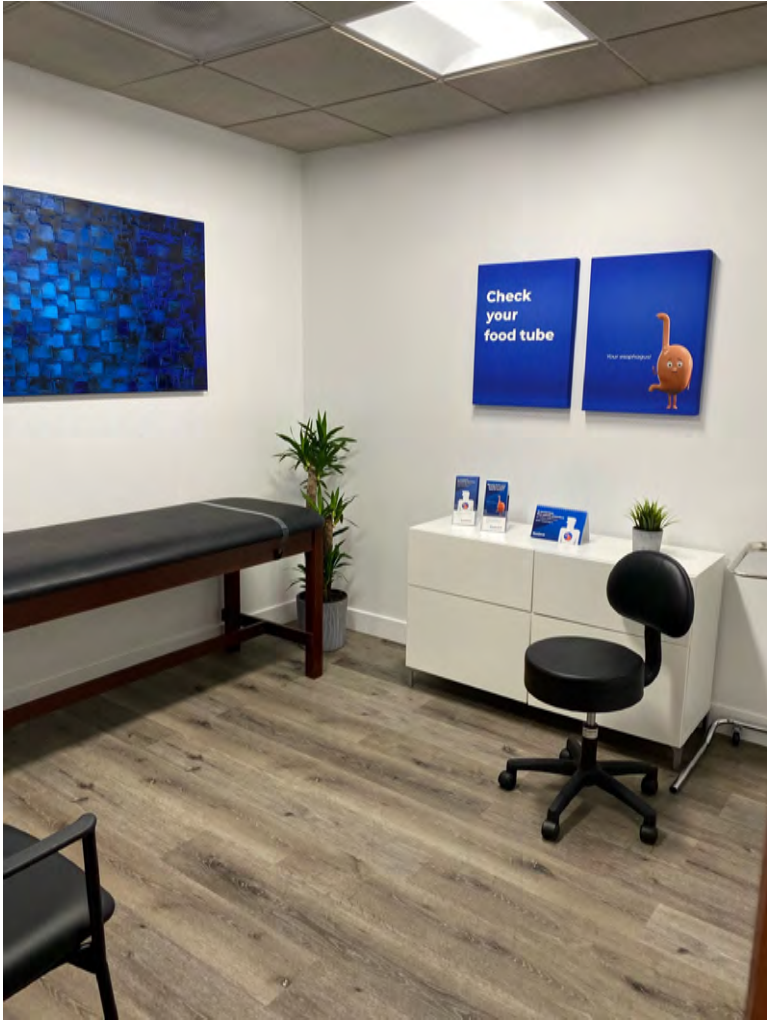


# LTC Operations





# LTCs





# sLTC





# EsoGuard Mobile Test Unit









# Firefighters are at increased risk for esophageal cancer<sup>1</sup>

**62% higher risk**  
of developing esophageal cancer<sup>2</sup>

**39% increased risk**  
of dying from esophageal cancer<sup>2</sup>



1. Daniels RD, et al. *Occup Environ Med* 2014;71:388–397. doi:10.1136/oemed-2013-101662  
2. IAFF date 1.1.2002 to 3.31.2017 - NIOSH Research





# #CheckYourFoodTube Esophageal Precancer Testing Events





# Field Operations (Education)











People



Process

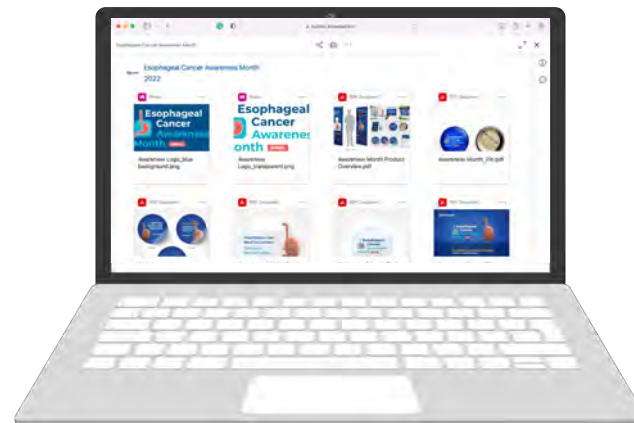


Performance



Dabblers

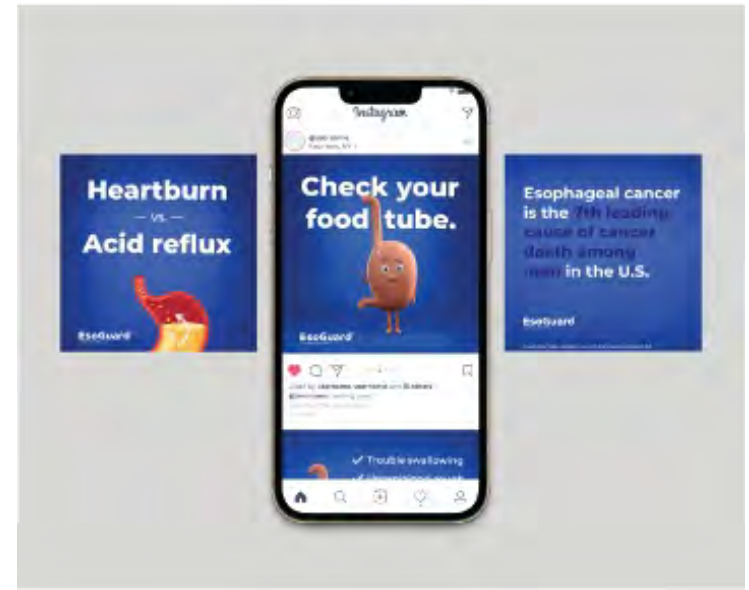
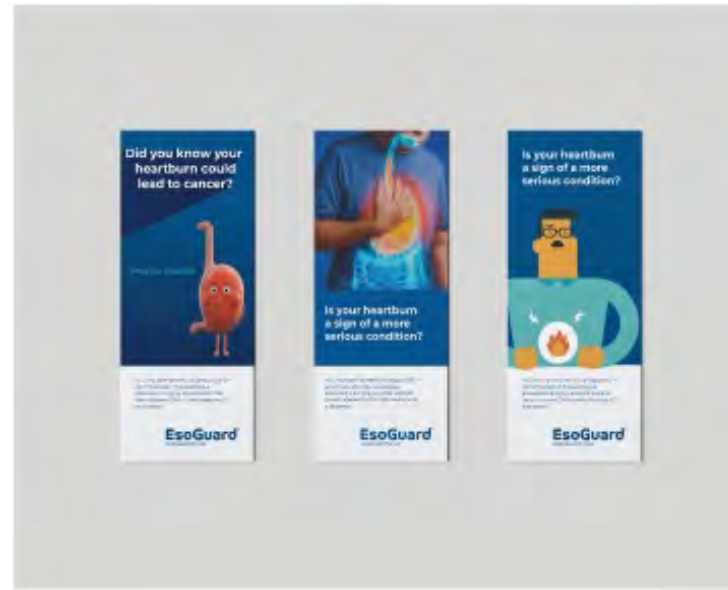
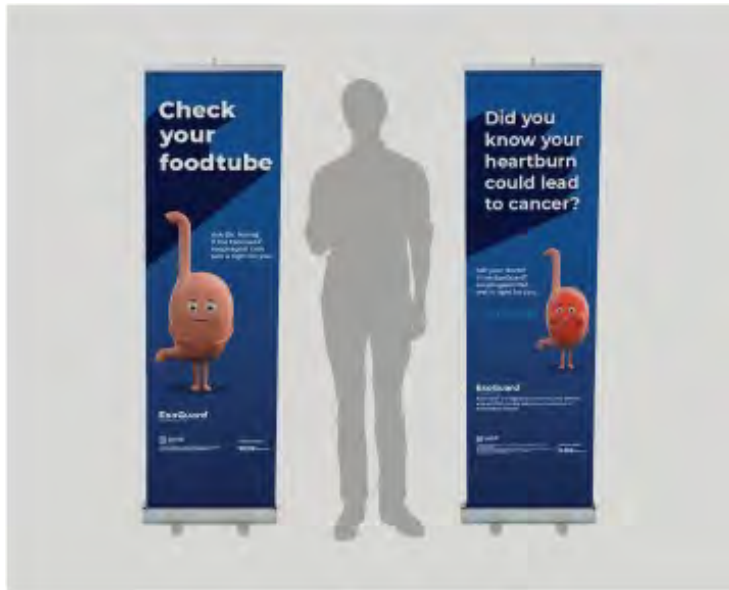
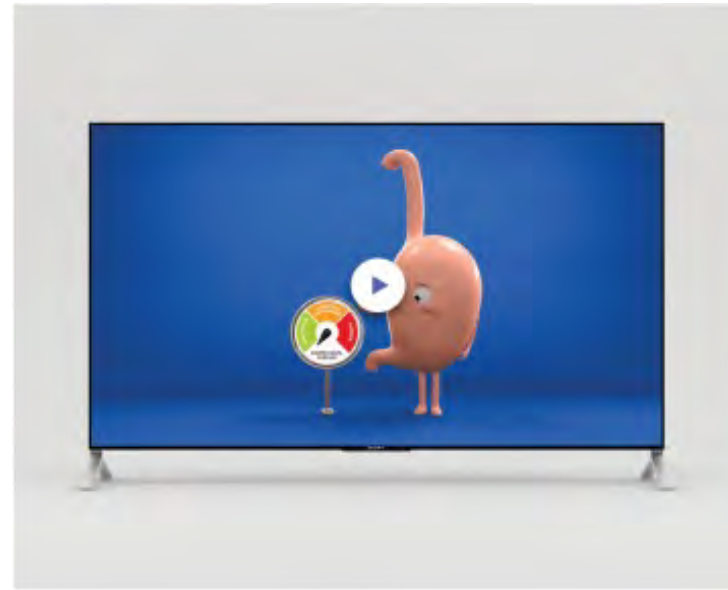
Lost









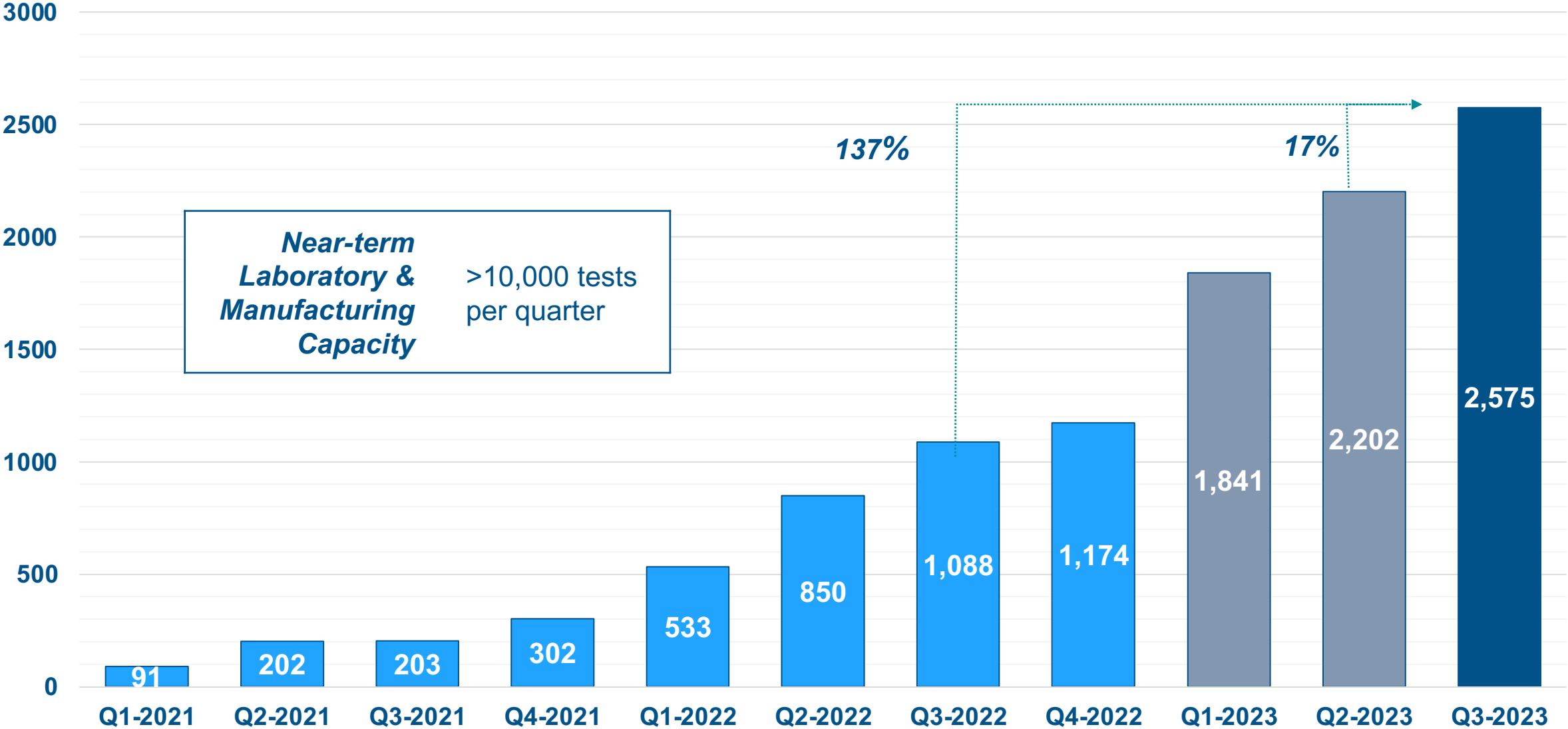








# EsoGuard Testing Volume by Quarter





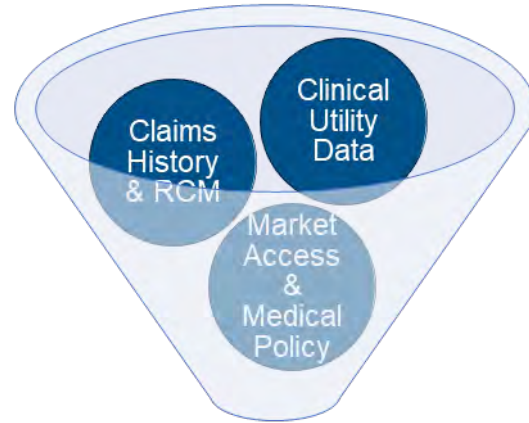
# Market Access





# Path to Revenue

## Traditional Claims Submission



Payment  
Coverage  
Revenue Growth

### Revenue Cycle Management (RCM)

Claim Submission  
Prior Authorization  
Appeals

### Medical Policy

Commercial Payor  
(Pilot Programs)  
CMS - MoIDx

## Direct Contracting

- Testing at first contracted employer has begun
- New VP, Employer Market with 30+ years experience in employer benefits sales
- Robust active pipeline



CMS



PALMETTO GBA®  
MoIDX®

**noridian**  
Healthcare Solutions



Thank you.



Nasdaq: LUCD





# INVESTOR DAY

## EsoGuard in My Practice

Seper Dezfoli, MD  
Gastroenterologist

December 13, 2023

Nasdaq: LUCD



# BE is the Precursor Condition to EAC

EARLY DETECTION

TOO LATE

Gastroesophageal  
Reflux (GERD)

Nondysplastic Barrett's  
Esophagus (NDBE)

Dysplastic Barrett's  
Esophagus (LGD, HGD)

Esophageal  
Adenocarcinoma (EAC)

PRECANCER

CANCER



Commonly known as reflux or chronic "heartburn"

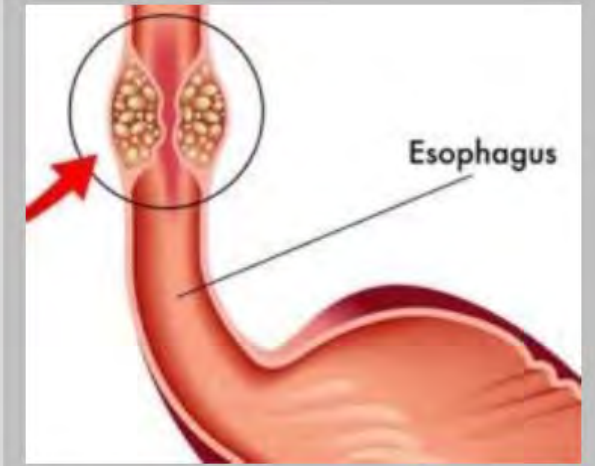
**10 to 20 Million patients are deemed "High Risk"**<sup>1</sup>



Benign metaplastic transformation of lower esophageal lining from repeated exposure to gastric fluid



Pre-cancerous progression from NDBE to low-grade dysplasia (LGD) to high-grade dysplasia (HGD)



Most common esophageal cancer, Intramucosal or Invasive

**733% increase over the last 40 yrs**<sup>2</sup>

**#1 rate of increase of any cancer, Highly lethal (< 20% 5-yr survival)**

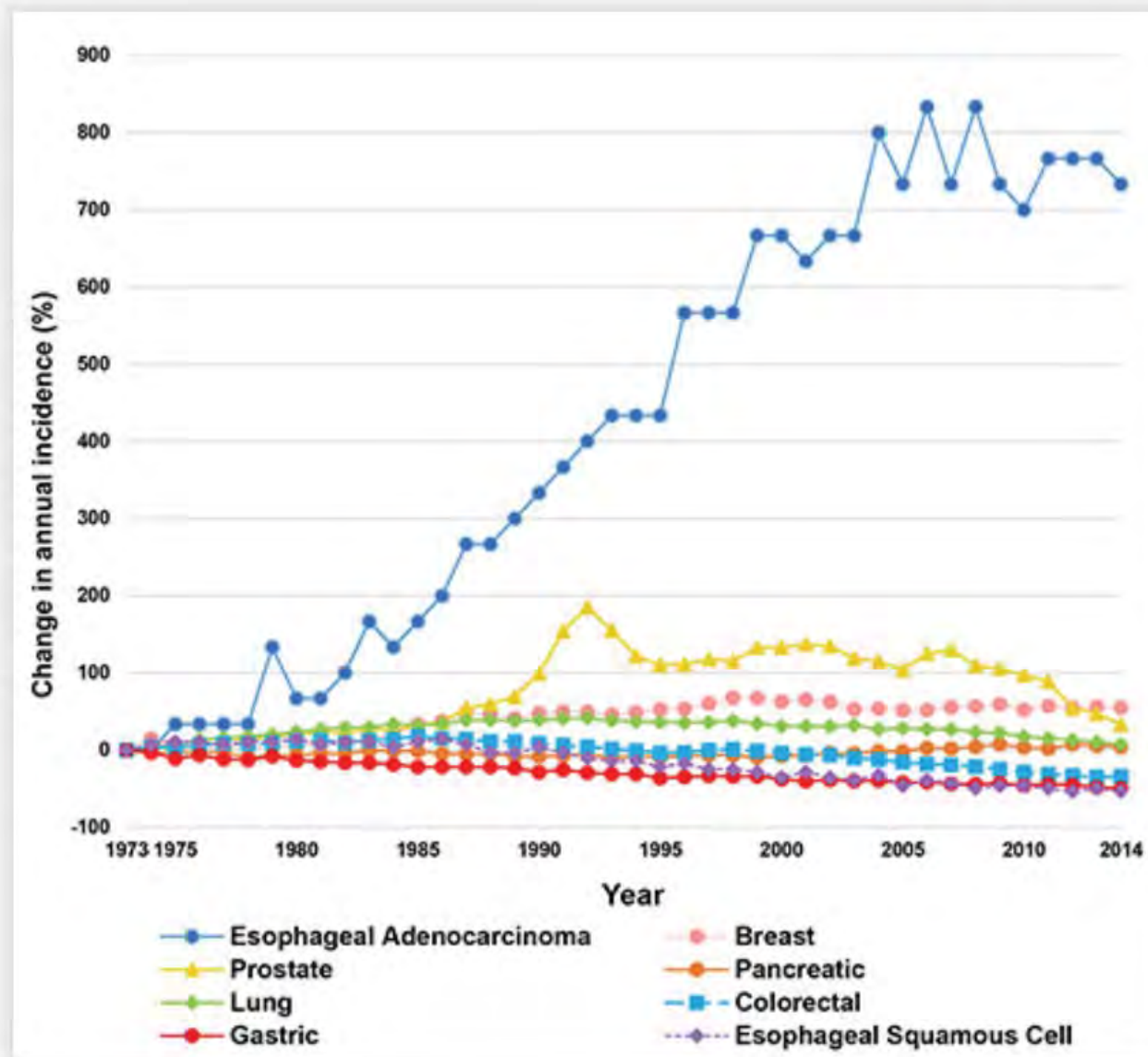
<sup>1</sup> Based on ACG Screening Guidelines (Shaheen, 2022)  
<sup>2</sup> (Runge, 2015)



# Esophageal Adenocarcinoma (EAC) has increased **over 733%**

in the past 4 decades

#1 rate of increase of any cancer





# The Unmet Clinical Need

## Increasing incidence

**733% Increase**  
(EAC) has increased over 733% in the past 4 decades<sup>1</sup>

## Highly lethal cancer

**~80% of EAC patients die** within 5 years of diagnosis<sup>2</sup>

**~59 patients diagnosed** with EAC per day<sup>2</sup>

**~44 patients die** of EAC per day<sup>2</sup>

## Low screening rates, even for high-risk patients

**Less than 10%** of high-risk GERD patients undergo EGD screening<sup>3</sup>

**40% EAC patients** do not have a history of heartburn<sup>4</sup>

**Over 90% of EAC patients** never knew they had treatable Barrett's Esophagus<sup>5</sup>

## Preventable



**Barrett's Esophagus (BE) is the only known precursor to EAC<sup>6</sup>**

**When detected early, patients with BE can either undergo surveillance or highly effective treatment<sup>7,8</sup>**

1. Thuy-Van P. Hang, MD; Zachary Spiritos, MD, MPH; Anthony Gamboa, MD; Zhengjia Chen, PhD; Seth Force, MD; Steve Keilin, MD; Nabil Saba, MD; Bassel El-Rayes, MD; Qiang Cai, MD, PhD; Field Willingham, MD, MPH. THE EPIDEMIOLOGY OF ESOPHAGEAL ADENOCARCINOMA IN THE UNITED STATES. Program No. P0265. ACG 2018 Annual Scientific Meeting Abstracts. Philadelphia, Pennsylvania: American College of Gastroenterology.
2. <https://seer.cancer.gov/explorer/>
3. Deloitte Analysis, on file Lucid Dx
4. Mikolašević, I., Bokun, T., & Filipić Kanižaj, T. (2018). Gastroesophageal reflux disease, Barrett esophagus, and esophageal adenocarcinoma - where do we stand?. *Croatian medical journal*, 59(3), 97-99. <https://doi.org/10.3325/cmj.2018.59.97>
5. *Gut* 2015 Jan;64(1):20-5. doi: 10.1136/gutjnl-2013-305506. Epub 2014 Apr 3.
6. Shaheen, N.J., et al., Diagnosis and Management of Barrett's Esophagus: An Updated ACG Guideline. *Am J Gastroenterol*, 2022. 117(4): p. 559-587.
7. Shaheen, N.J., et al., Durability of radiofrequency ablation in Barrett's esophagus with dysplasia. *Gastroenterology*, 2011. 141(2): p. 460-8.
8. Qumseya, B., et al., ASGE guideline on screening and surveillance of Barrett's esophagus. *Gastrointest Endosc*, 2019. 90(3): p. 335-359.e2.

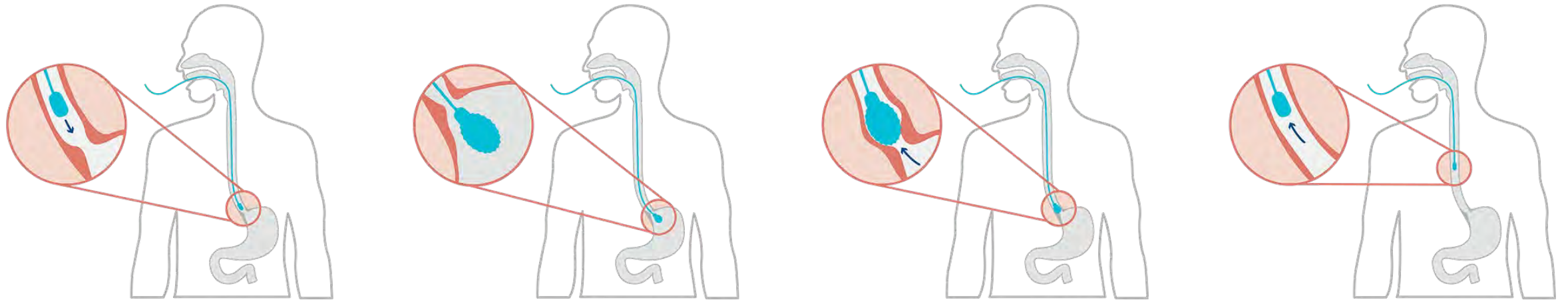


# Similar to current in-office cancer screening

	 Cervical Cancer	 Esophageal Cancer
	<b>Pap Test</b>	<b>EsoGuard</b> esophageal DNA test
Quick, in-office cell collection (without sedation)	<b>YES</b>	<b>YES</b>
Highly accurate test	<b>YES</b>	<b>YES</b>
Binary, easy to interpret result— Positives referred to a specialist	<b>YES</b>	<b>YES</b>



# A non-invasive five-minute office-based procedure to collect cells from the esophagus



**1** Swallow



**2** Inflate



**3** Collect



**4** Protect





# Paradigm Shift in Gastroenterology



## COLON CANCER

CRC screening test



## ESOPHAGEAL CANCER

Precancer Screening



# Partnering with Lucid Diagnostics



Partnering with the commercial team for support staff in office



Satellite test center support, for easy access and test delivery



Using EsoCheck & EsoGuard



Education to clinicians on disease state and EsoGuard



## PATIENT — 47-year-old man

Came in for a routine colonoscopy, inquired about his 'occasional reflux'



### Risk Factors

- Chronic GERD
- Male sex
- Age > 50 years
- White race
- Tobacco smoking
- Obesity
- Family History

### Positive EsoGuard

#### Endoscopy ordered:

Short segment Barrett's esophagus (precancer) visualized, *Biopsies confirmed.*

#### Two other incidental findings:

- H. pylori (*a Class I carcinogen that causes stomach cancer*)
- Small tumor within the wall of his stomach

### IMPACT:

Without EsoGuard this patient would have been left with silent undiagnosed disease. Had he not had the EsoGuard in the first place, he would have never found out about the other two, very serious, conditions.





Nasdaq: LUCD





# INVESTOR DAY

## Pathway to Profitability

An Illustrative Example

Dennis McGrath  
*Chief Financial Officer*

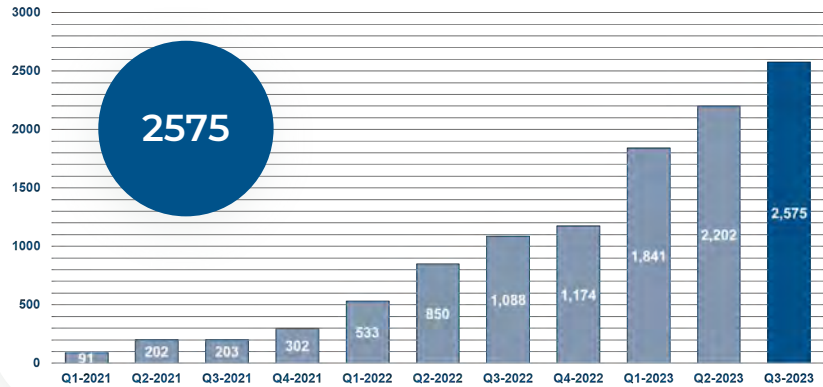
December 13, 2023

Nasdaq: LUCD



# Q3 2023 – Inside the Numbers

## 3Q23 Test Volume



3Q23 Revenue  
**\$783k**

**EsoGuard ASP** \$2,499  
**Medicare Discount** (\$561)  
**Medicare Rate** \$1,938

## Gross to Net Revenues (ooo's)

• Proforma Revenue (\$1938 x 2575 tests)	\$4,990
• Less: Reimb decision pending (30%)	<u>-\$1,497</u>
• Amount adjudicated	\$3,493
• Less: Initially denied (61%) pre-appeal	<u>-\$2,132</u>
• Less: Disc Medicare Rate vs. Allowable	<u>-\$53</u>
• Net Allowable (39% at \$1,863/test)	<u>\$1,310</u>
• Paid (Recognized Revenue)	\$783
• Pending Payment Receipt	<u>\$527</u>
	<b>\$1,310</b>

3Q Test Volume **2,575**

Pending Reimbursement Decision (30%)\* **-773**

Submitted Claims Adjudicated **1,803**

Initially Denied (61%)\* **-1,100**

Resulting in Allowable Amt\* (39%) **703**

Net Allowable Payment at ~\$1,863 per test **\$1,310,000**

\* Estimated based upon RCM data for initial 5000 claims submitted thru Nov 3, 2023

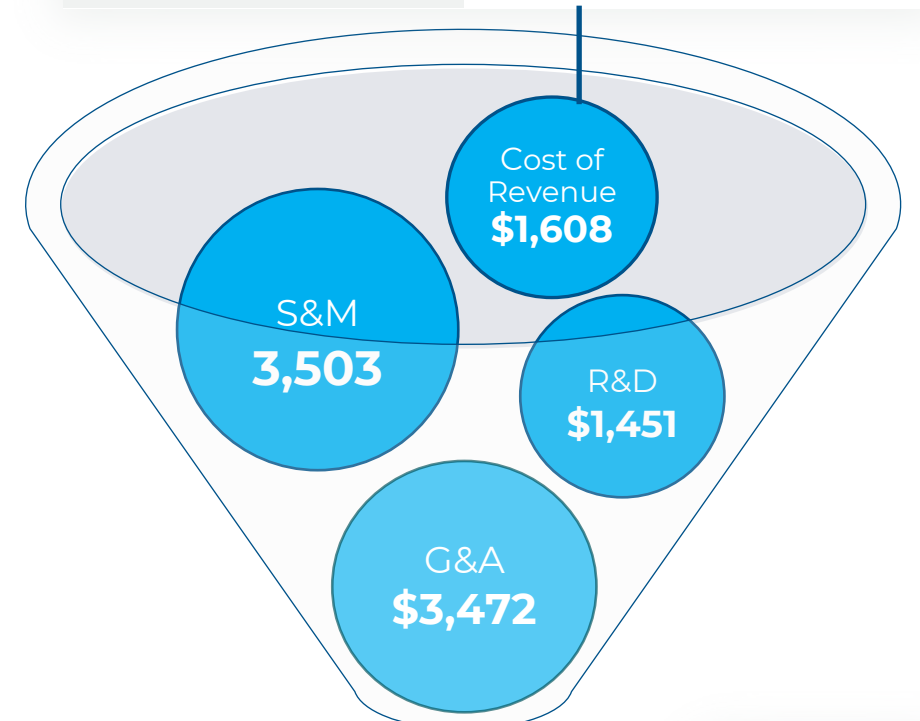
### 3Q23 Cash Burn Rate:

- Direct Operations – \$6,270
- MSA – \$2,250

## 3Q23 Non-GAAP OPEX

Fixed: **\$1,098**

Variable: **\$510**  
(10% of Proforma revenue)



**Non-GAAP Loss**

**<\$9,251>**

**Adjusted Non-GAAP Loss without MSA**  
**\$7,001**

**PAVmed MSA**  
**\$2,250**

- G&A – \$1,621
- S&M – \$109
- R&D – \$520





## Pathway Ahead

### Illustrative Examples

#### **Static Model – Isolate Reimbursement Impact**

Conservative Growth – Focus on Burn Rate

Steady Growth – Isolate Cash Flow Breakeven

Dynamic Model – Stepping on the Gas Pedal



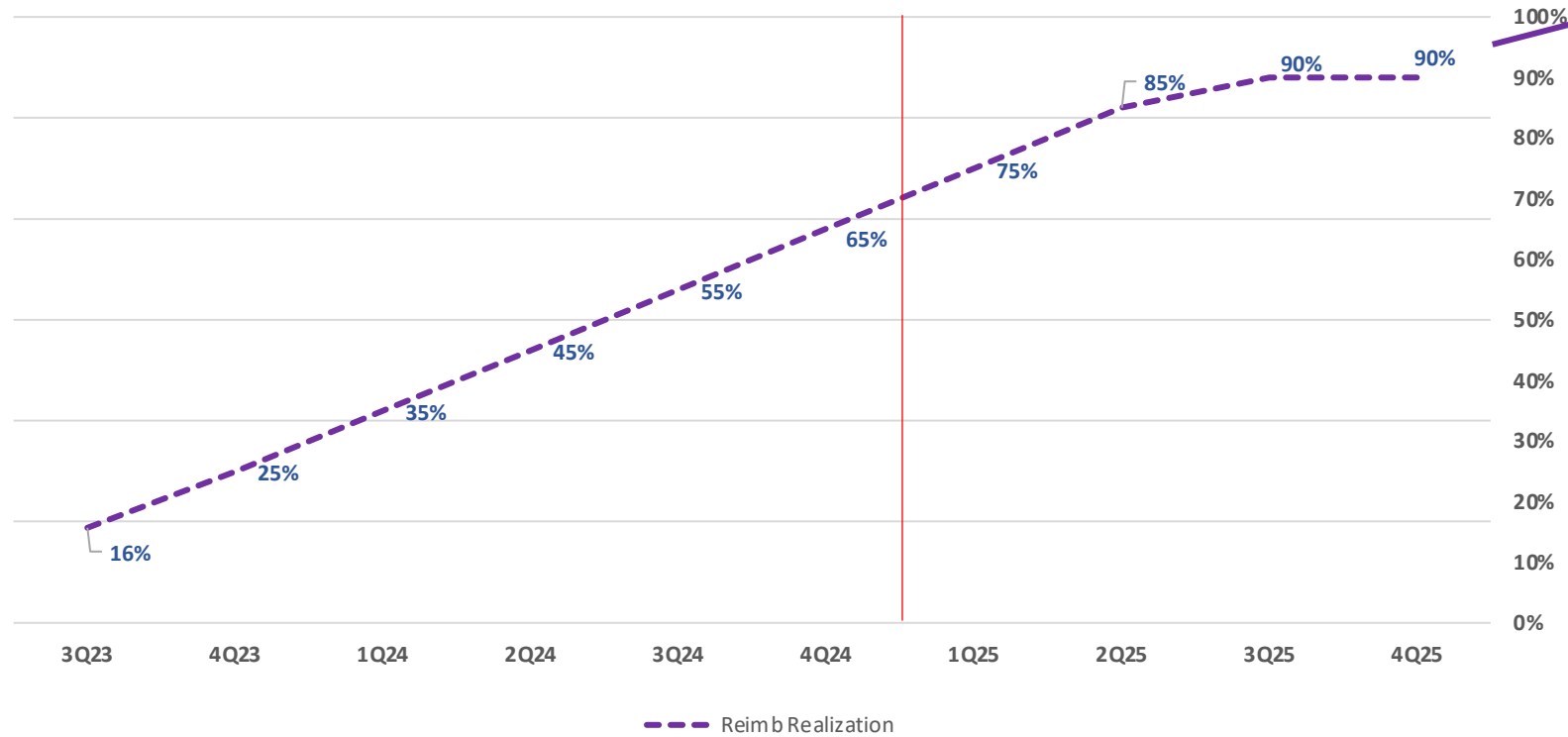
# Pathway Ahead – Illustrative Examples

## Static Model

### EsoGuard – Static Test Count Level

#### Assumptions:

1. Test Count Flat
2. Prorata Reimb Improvement over 8 quarters
3. OPEX Flat
4. MSA paid in stock



**Realization %**  
(Reimbursement /  
Collections)

## Reimbursement Assumption:

**3Q23 Claims Paid (Realization %) was approx. 16%**

**~ Collection Goal set to 90% by end of 2025.**



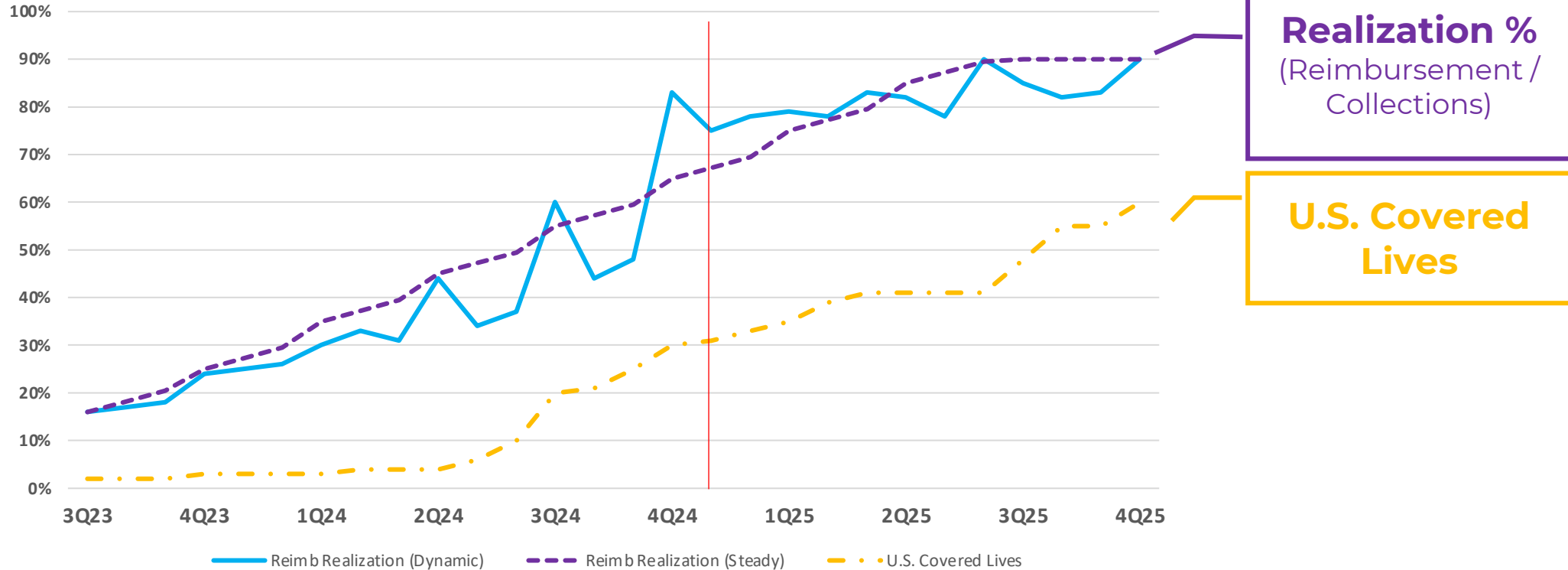
# Pathway Ahead – Illustrative Examples

## Static Model

### Assumptions:

1. Test Count Flat
2. Prorata Reimb Improvement over 8 quarters
3. OPEX Flat
4. MSA paid in stock

## Percent of Claims Paid



## Key Takeaway:

**Reimbursement timing (Cash Collection & Medical Policy) is not fully predictable. However, Clinical Data + Claims History + Appeals Persistence favors steady progress.**



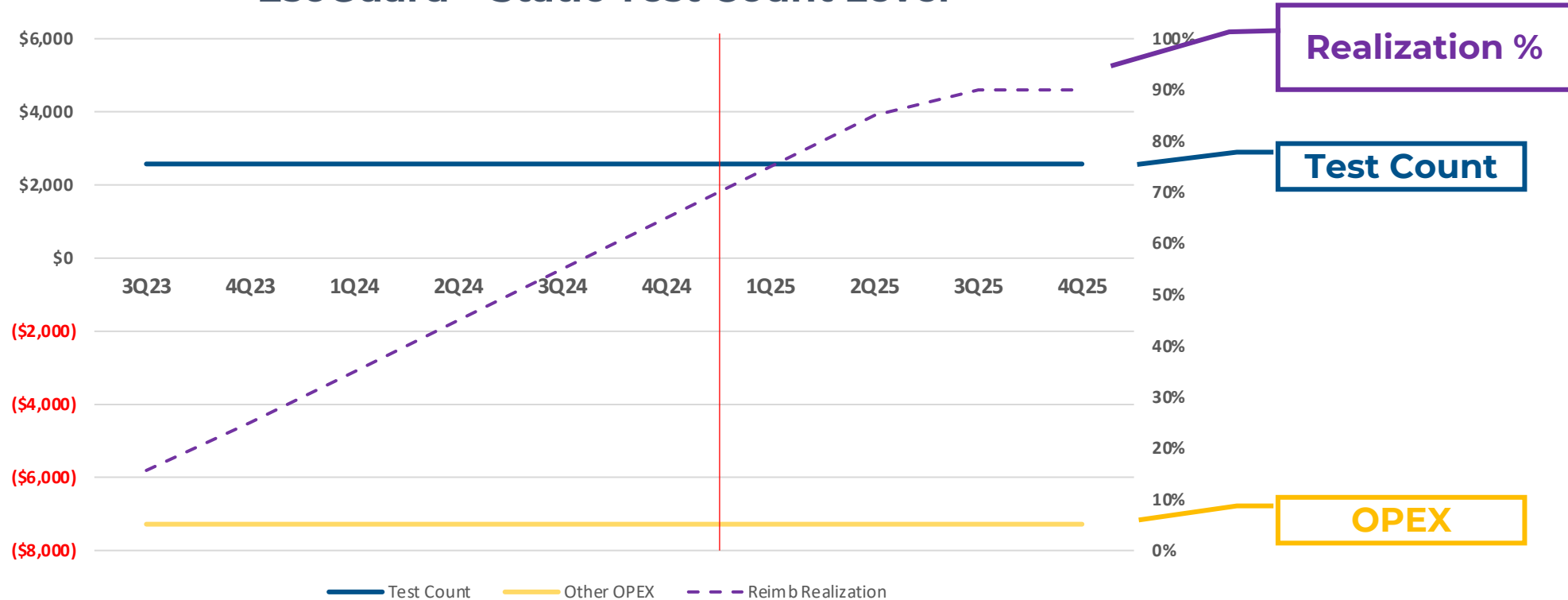
# Pathway Ahead – Illustrative Examples

## Static Model

### Assumptions:

1. Test Count Flat
2. Prorata Reimb Improvement over 8 quarters
3. OPEX Flat
4. MSA paid in stock

## EsoGuard – Static Test Count Level





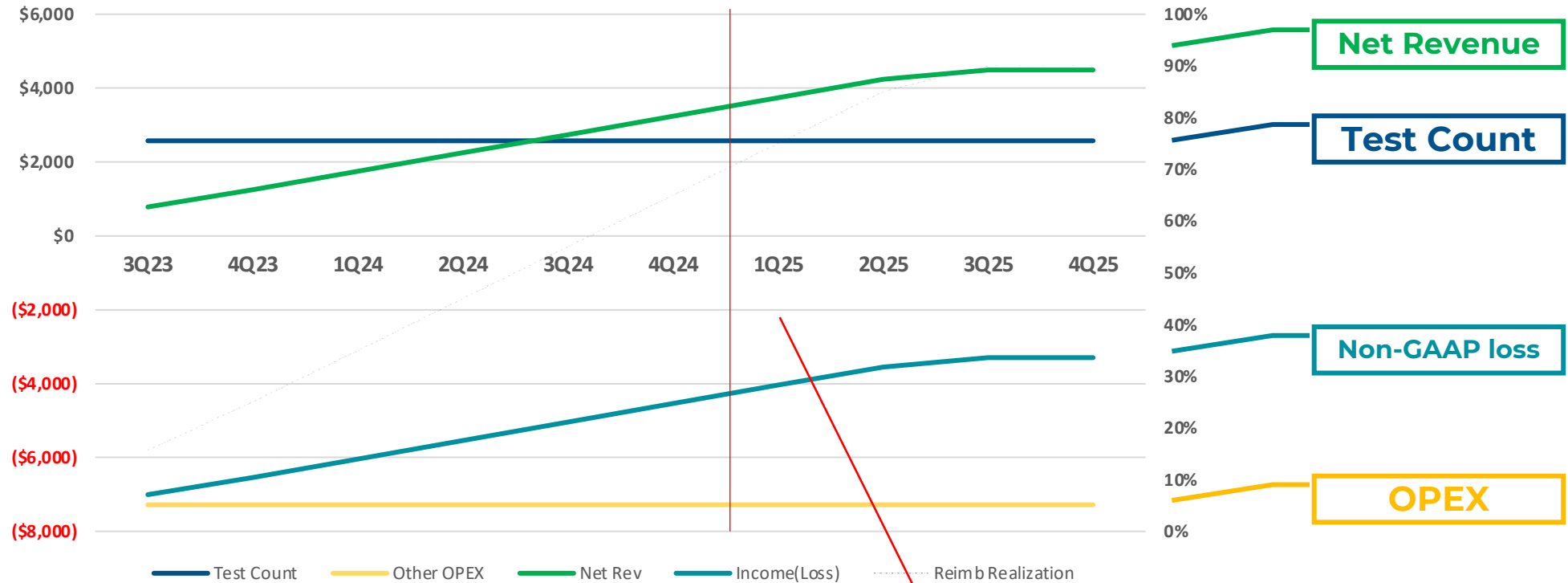
# Pathway Ahead – Illustrative Examples

## Static Model

### Assumptions:

1. Test Count Flat
2. Prorata Reimb Improvement over 8 quarters
3. OPEX Flat
4. MSA paid in stock

## EsoGuard – Static Test Count Level



**Reimbursement progress alone can cut burn rate by 42% without any change in the current quarterly test volume (2575).**

### Key Takeaway:

**High Margin + Modest Reimbursement favors speed to cash flow breakeven.**





## Pathway Ahead

### Illustrative Examples

Static Model – Isolate Reimbursement Impact

**Conservative Growth – Focus on Burn Rate**

Steady Growth – Isolate Cash Flow Breakeven

Dynamic Model – Stepping on the Gas Pedal

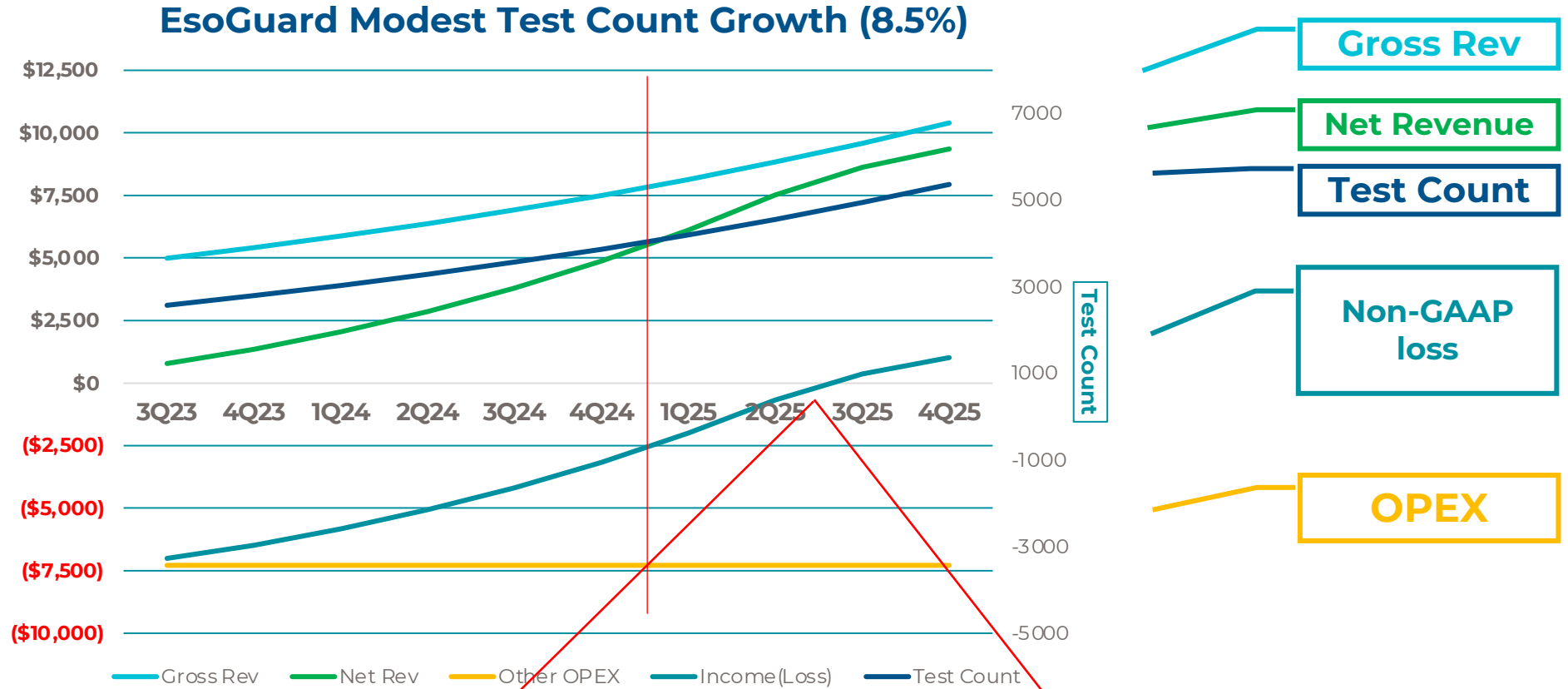


# Pathway Ahead – Illustrative Examples

## Conservative Growth

### Assumptions:

1. Modest Test Growth (50% of 3Q23 rate)
2. Prorata Reimb
3. OPEX Flat
4. MSA paid in stock



**Cumulative Burn Rate 4Q23 thru 2Q25 is approx. \$27M  
Proforma Cash at 3Q23 - \$29M**

**Modest Quarterly Test Volume Growth (50% of 3Q23 sequential rate) illustrates breakeven cash flow at end of 2Q25**





## Pathway Ahead

### Illustrative Examples

Static Model – Isolate Reimbursement Impact

Conservative Growth – Focus on Burn Rate

**Steady Growth – Isolate Cash Flow Breakeven**

Dynamic Model – Stepping on the Gas Pedal

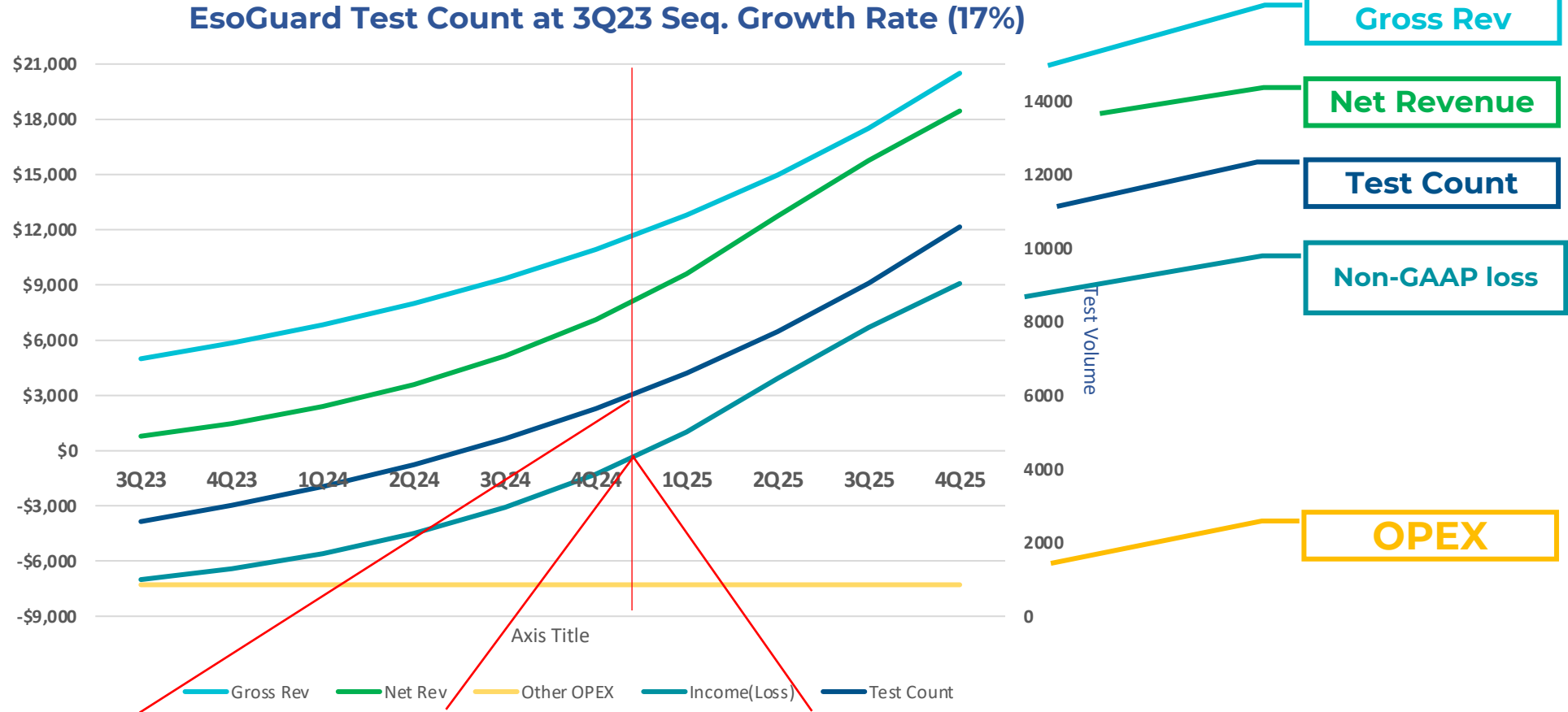


# Pathway Ahead – Illustrative Examples

## Steady Growth

### Assumptions:

1. Steady Test Growth (3Q23 rate = 17%)
2. Prorata Reimb
3. OPEX Flat
4. MSA paid in stock



**Test Volume ~ 6,000**

**Realization/Collection rate ~65%**

**Cumulative Burn Rate 4Q23 thru 4Q24 is approx. \$21M  
Proforma Cash at 3Q23 - \$29M**

**Quarterly Test Volume Growth continues at 3Q23 sequential rate; illustrates breakeven cash flow at end of FY2024**





## Pathway Ahead

### Illustrative Examples

Static Model – Isolate Reimbursement Impact

Conservative Growth – Focus on Burn Rate

Steady Growth – Isolate Cash Flow Breakeven

**Dynamic Model – Stepping on the Gas Pedal**



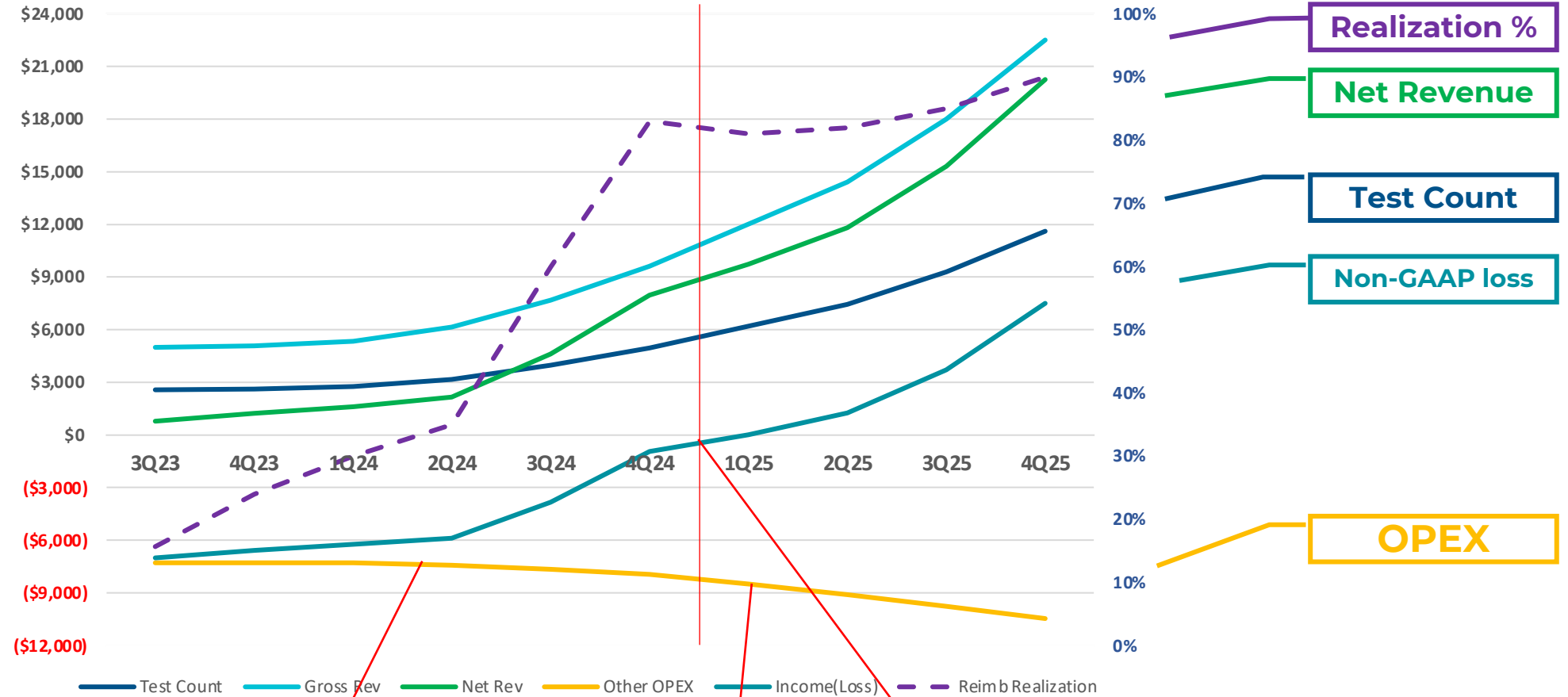
# Pathway Ahead – Illustrative Examples

## Dynamic Model

### Assumptions:

1. Investment in S&M in response to Reimb changes
2. MSA paid in stock

## EsoGuard Dynamic Model



**Increase in Sales Headcount**

**Increase in Marketing Spend**

**Cash flow breakeven at end of FY2024;  
Cumulative Burn Rate \$23M  
Proforma Cash \$29M**



**Thank you.**



Nasdaq: LUCD